



CIN: L31009GJ1982PLC009258

REGISTERED OFFICE: 401, AISHVARYA 02, PRAKASHNAGAR C.H.S.L, UTTAMNAGAR, MANINAGAR, AHMEDABAD – 380008, GUJARAT, INDIA

EMAIL: ambassadorintra1982@gmail.com

Contact No: 9227015383

Date: 12.08.2026

**To,
The Manager- Listing Department,
BSE Limited
P. J. Towers, Dalal Street, Fort,
Mumbai - 400 001**

Ref: Scrip Code: 542524

Scrip ID: AIHL

Subject: Annual General Meeting - Annual Report 2025-2026 including Notice of AGM

Dear Sir/Madam,

This is to inform that the Annual General Meeting (“AGM”) of the company will be held on Friday, 11th September, 2026 at 12:30 P.M. at Rio Restaurant and Banquet, 1st Floor, Devansh, 75, Brahmkshtriya Society, Gujarat College Road, Ellisbridge, Ahmedabad – 380006, Gujarat, India, in physical mode

Pursuant to Regulation 34(1) of Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are submitting herewith the Annual Report of the Company along with Notice of AGM which will be sent through electronic mode to the shareholders.

The Annual Report containing the Notice is also uploaded on the Company’s website

<https://ambassadorintra.in/annual-general-meeting-agm-and-egm/>

You are requested to please take the same on your record.

Yours faithfully,

Signature:-

AMRITA LALWANI

Company Secretary & Compliance Officer

Building Strength.
Creating Value.
Shaping **Tomorrow.**



2025 - 26

ANNUAL REPORT

A year of resilience.
A future of possibilities.



STRONG
PERFORMANCE



INNOVATIVE
SOLUTIONS



TRUSTED
PARTNERSHIPS



ambassadorindia.in

CHAIRMAN'S MESSAGE

Dear Shareholders,

It gives me immense pleasure to present the **Forty-Fourth** Annual Report of Ambassador Intra Holdings Limited for the Financial Year ended 31st March, 2026.

The financial year 2025-26 was marked by evolving market conditions and new opportunities across industries. Throughout the year, your Company remained focused on strengthening its operational foundation, maintaining financial discipline, and upholding the highest standards of corporate governance. Our continued emphasis on transparency, compliance, and responsible business practices has enabled us to move forward with confidence and resilience.

Ambassador Intra Holdings Limited continues to operate in the textile trading business, primarily engaged in the trading of cloth and grey fabrics, which remains its principal line of business. During the year, the Company strategically expanded the scope of its business activities by amending its Main Objects Clause to provide the flexibility to pursue opportunities across diversified sectors. The expanded objects include, inter alia, furniture and interior solutions, human and pet nutrition products, solar and renewable energy solutions, cosmetics and personal care products, advertising and media services, artist and event management, and information technology and software development services. The Company will evaluate these opportunities from time to time based on market conditions and commercial viability while continuing to strengthen its existing textile trading operations. Through this diversified business framework, the Company aims to create sustainable long-term value for its stakeholders while remaining committed to quality, innovation, and building enduring relationships with its customers and business partners.

As part of our long-term strategy, the Company is also taking measured steps towards expanding its business opportunities. During the year, the Company altered its objects clause of the Memorandum of Association to provide the flexibility required for exploring new business avenues in line with changing market dynamics and future growth opportunities. This strategic initiative reflects our commitment to building a diversified and future-ready organization while continuing to create sustainable value for our stakeholders.

Our focus continues to be on strengthening internal systems, improving operational efficiency, adopting sound risk management practices, and ensuring full compliance with all applicable regulatory requirements. We believe that a strong governance framework and disciplined execution are essential for achieving sustainable long-term growth.

As we look ahead, we remain optimistic about the future. We will continue to evaluate emerging opportunities, strengthen our existing operations, embrace innovation, and pursue responsible growth while maintaining the trust and confidence of our shareholders.

On behalf of the Board of Directors, I express my sincere gratitude to our shareholders for their continued faith and support. I also thank our employees, customers, business associates, bankers, regulators, and all other stakeholders for their unwavering cooperation and contribution to the Company's progress.

Together, we remain committed to building a stronger and more sustainable Ambassador Intra Holdings Limited.

Warm regards,

Sd/-

RAJESH SINGH THAKUR

MANAGING DIRECTOR

(DIN: 10593346)

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CORPORATE INFORMATION

BOARD OF DIRECTORS:

Mr. Rajesh Singh Thakur	Chairman & Managing Director
Mr. Dilipbhai Baldevbhai Patel	CFO & Whole-time director
Ms. Avani Ashwinkumar Shah	Non-Executive Independent Director
Ms. Juhi Sawajani	Non-Executive Independent Director
Mr. Durgesh Pandey (Resigned w.e.f 08 th May, 2026)	Non-Executive Director
Mr. Anupsing Thakur (Appointed w.e.f 28 th July, 2026)	Additional Director (Non-Executive)

KEY MANAGERIAL PERSONNEL:

Mr. Rajesh Singh Thakur -	Managing Director
Mr. Dilipbhai Baldevbhai Patel -	CFO
Ms. Amrita Lalwani -	Company Secretary and Compliance Officer

STATUTORY AUDITORS:

M/s. Maark & Associates

Chartered Accountants
Mumbai
(For the F.Y. 2025-26)

SECRETARIAL AUDITOR:

Jinang Shah & Associates

Company Secretary
Ahmedabad

INTERNAL AUDITORS:

M/s. S. Mandawat & Co.

Chartered Accountants
Ahmedabad
(For the F.Y. 2025-26)

M/s. Mitt & Co.
Chartered Accountants
Ahmedabad
(For the F.Y. 2026-27)

COMMITTEES OF THE BOARD:

- ❖ Audit Committee
- ❖ Nomination and Remuneration Committee
- ❖ Stakeholders Relationship Committee

STOCK EXCHANGE WHERE COMPANY'S SHARES ARE LISTED

BSE Limited

REGISTERED OFFICE:

401, Aishvarya 02, Prakashnagar
C.H.S.L, Uttamnagar, Maninagar,
Ahmedabad - 380008, Gujarat, India.

CIN: L31009GJ1982PLC009258

EMAIL ID: ambassadorintra1982@gmail.com

WEBSITE: <https://ambassadorintra.in/>

NOTICE OF 44TH ANNUAL GENERAL MEETING

NOTICE is hereby given that the **Forty-Fourth** Annual General Meeting of the Members of Ambassador Intra Holdings Limited ("the company") will be held on **Friday, 11th September, 2026 at 12:30 P.M. at Rio Restaurant and Banquet, 1st Floor, Devansh, 75, Brahmkshtriya Society, Gujarat College Rd, Ellisbridge, Ahmedabad - 380006, Gujarat, India** to transact the following business.

ORDINARY BUSINESS:

1. Adoption of the Financial Statements:

To receive, consider and adopt the audited Standalone Financial Statements of the Company for the Financial Year ended on 31st March, 2026 together with the reports of the Board of Directors ("the Board") and the Statutory Auditors thereon.

To consider and if thought fit to pass with or without modifications, the following resolution as an *Ordinary Resolution*:

"RESOLVED THAT the audited Balance Sheet for the Financial Year ended on 31st March, 2026, Statement of Profit and Loss, Cash Flow Statement and Notes thereon for the Financial Year ended on 31st March, 2026 together with Auditor's Report and Board's Report thereon, as circulated to the members, be and are hereby received, considered and adopted."

2. Appointment of Mr. Dilipbhai Baldevbhai Patel (DIN: 10593381), Whole-time director, liable to retire by rotation and being eligible, offer himself for re-appointment:

To appoint a director in place of **Mr. Dilipbhai Baldevbhai Patel (DIN: 10593381)**, who retires by rotation and being eligible, seeks re-appointment.

Explanation: Based on the terms of appointment, executive directors and the non-executive and non-independent directors are subject to retire by rotation. **Mr. Dilipbhai Baldevbhai Patel (DIN: 10593381)**, Whole-time director, whose directorships is liable to retire at the ensuing AGM, has offered himself for re-appointment. The Board has recommended his re-appointment as director.

To consider and if thought fit, to pass the following resolution as an ordinary resolution

"RESOLVED THAT, pursuant to the provisions of Section 152 and other applicable provisions of the Companies Act, 2013, the approval of the members of the Company be and is hereby accorded to re-appoint **Mr. Dilipbhai Baldevbhai Patel (DIN: 10593381)** as a Whole-time Director, who is liable to retire by rotation and being eligible offers himself for reappointment be and hereby re-appointed as a Director."

3. Appointment of Statutory Auditor:

To consider and, if thought fit, to pass with or without modification(s) following Resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 139, 142 and all other applicable provisions, if any, of the Companies Act, 2013 and Rules framed thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force), the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and upon recommendation of the Audit Committee, **M/s. Shivam Soni & Co., Chartered Accountants, (FRN: 152477W)**, be and is hereby appointed as the Statutory Auditor of the Company from the conclusion of this Forty - fourth Annual General Meeting until the conclusion of the Forty-Ninth Annual General Meeting at such remuneration as may be approved by the Audit Committee/Board of Directors of the Company from time to time."

"RESOLVED FURTHER THAT the approval of the Members be and is hereby accorded for rendering such other services, certificates, or reports as the Statutory Auditor may be eligible to provide or issue under the applicable laws, at a remuneration to be determined by the Board."

4. Regularization of Mr. Anupsing Thakur (DIN: 11848227), Additional Director (Non - Executive), as an Non - Executive Director of the Company

"RESOLVED THAT pursuant to the provisions of Sections 152, 161 and other applicable provisions, if any, of the Companies Act, 2013 read with the Rules made thereunder and the Articles of Association of the Company, **Mr. Anupsing Thakur (DIN: 11848227)**, who was appointed by the Board of Directors as an Additional Non - Executive Director of the Company with effect from **28th July, 2026** and who holds office up to the date of this Annual General Meeting in terms of Section 161 of the Companies Act, 2013, and in respect of whom the Company has received a notice under Section 160 of the Companies Act, 2013, proposing his candidature for the office of Director, be and is hereby regularized and appointed as an Non - Executive Director of the Company, liable to retire by rotation."

"RESOLVED FURTHER THAT any of the Directors of the Company be and is hereby authorized to do all such acts, deeds, matters and things as may be necessary or expedient to give effect to this resolution."

SPECIAL BUSINESS

1. Issue of Warrants, convertible into Equity shares to person(s) and/or entity(ies) belonging to "Public Category" on a preferential basis:

"RESOLVED THAT, pursuant to the provisions of Sections 23(1)(b), 42, 62(1)(c) and other applicable provisions, if any, of the Companies Act, 2013, as amended (**the "Act"**), read with the Companies (Prospectus and Allotment of Securities) Rules, 2014, the Companies (Share Capital and Debentures) Rules, 2014 and other applicable rules made thereunder (including any statutory amendment(s), modification(s), or re-enactment(s) thereof for the time being in force), and in accordance with the provisions of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (**"SEBI ICDR Regulations"**), the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (**"SEBI LODR Regulations"**), as amended from time to time, and the listing agreement(s) entered into by the Company with Stock Exchange(s) i.e., BSE Limited (**"BSE"**), where the Equity Shares of the Company having a face value of ₹10/- (Rupees Ten only) each (**"Equity Shares"**) are listed, and subject to all other applicable rules, regulations, guidelines, circulars, notifications and clarifications issued by the Ministry of Corporate Affairs (**"MCA"**), the Securities and Exchange Board of India (**"SEBI"**), and/or any other competent regulatory authority from time to time (collectively referred to as **"Applicable Regulatory Authorities"**), and in accordance with the enabling provisions of the Memorandum of Association (**"MOA"**) and Articles of Association (**"AOA"**) of the Company, and subject to such approvals, consents, permissions, and sanctions as may be necessary or required from time to time from the Applicable Regulatory Authorities and subject to such conditions as may be imposed or prescribed while granting such approvals, consents, permissions, and sanctions, which may be agreed to by the Board of Directors of the Company (the **"Board"**, which term shall be deemed to include any Committee(s) constituted/to be constituted by the Board to exercise its powers, including the powers conferred by this resolution), the consent of the Members of the Company be and is hereby accorded to the Board to create, issue, offer and allot, in one or more tranches, **up to 18,00,000 (Eighteen Lakh Only) Convertible Warrants ("Warrants")** of face value of Rs. 10.00/- (Rupees Ten only) each, for cash, entitling the Proposed Allottee(s)/Warrant holders (**"Proposed Allottees"**) to exercise option to convert and get allotted, in one or more tranches, one Equity Share of Rs. 10.00/- each fully paid-up against each Warrant, within a period of 18 (Eighteen) months from the date of allotment of Warrants, **at a price of Rs. 21.50/- (Rupees Twenty-one Rupees fifty paise only) each {including a premium of Rs. 11.50/- each} ("Warrant Issue Price")**, aggregating to not more than **Rs. 3,87,00,000/- (Rupees Three Crore Eighty Seven Lakh Only)**, which price is not less than the price determined in accordance with Chapter V of the SEBI ICDR Regulations (**"Floor Price"**) and as per the valuation report of **Mr. Bhavin R. Patel**, Registered Valuer Registration No. IBBI/RV/05/2019/11668."

“RESOLVED FURTHER THAT, the Warrants shall be offered and issued on a preferential basis (**“Preferential Issue”**) to the Proposed Allottees, who belong to the **“Public”** category, for consideration in cash, on such terms and conditions as may be determined by the Board in accordance with the SEBI ICDR Regulations, the Act, and other applicable laws.”

Sr. No.	Name of the Proposed Allottee	Category (Promoter/ Promoter Group/Public)	No. of warrants to be allotted
1.	Garima Venture Finance Limited	Public	5,60,000
2.	Dharamveer Rajeshkumar Singh	Public	65,000
3.	Prabeersingh Chetansingh Thakur	Public	65,000
4.	Ashish Patel	Public	4,00,000
5.	Arpit Singh	Public	1,00,000
6.	Saroj Dinesh Singh Kshatriya	Public	1,00,000
7.	Rajveer Dinesh Singh	Public	1,00,000
8.	Kavya Chetansingh Thakur	Public	60,000
9.	Parshva Alloys Private Limited	Public	1,75,000
10.	Evolvion Advisory Private Limited	Public	1,75,000
	Total		18,00,000

“RESOLVED FURTHER THAT, in terms of the provisions of Chapter V of the SEBI (ICDR) Regulations, 2018, the Relevant Date for determining the issue price for the Preferential Issue of the Convertible Warrants shall be Friday, 07th August, 2026, being 30 days prior to the date of the Annual General Meeting (**“AGM”**) Schedule to be held on Friday, 11th September, 2026 which the special resolution is proposed to be passed.”

“RESOLVED FURTHER THAT, The minimum price of the Equity Shares arising upon conversion of the Warrants shall not be less than the price determined in accordance with Chapter V of the SEBI ICDR Regulations. The Equity Shares of the Company have been Infrequently traded as on the Relevant Date and, since the proposed allotment exceeds five percent (5%) of the post-issue fully diluted share capital of the Company, a valuation report dated Friday, 07th August, 2026 has been obtained from Mr. Bhavin R. Patel, Ahmedabad, Registration No. IBBI/RV/05/2019/11668, a Registered Valuer, and the issue price been determined after taking into account the said valuation report.”

(The valuation report is available for inspection at the Registered Office of the Company during business hours on any working day and the same can also access at Company’s website i.e <https://ambassadorintra.in/>)

“RESOLVED FURTHER THAT, without prejudice to the generality of the above resolution, the issue of Warrants to the Proposed Allottees and the Equity Shares resulting from the exercise of the entitlement of the said warrants, shall be subject to the following

terms and conditions apart from others as prescribed under applicable laws:

Amount payable on Allotment of Warrants shall be 25.00% of the issue price per warrant and the balance amount i.e. 75.00% of issue price per warrant, shall be paid at the time of allotment of the Equity shares pursuant to exercise of option to convert the Warrants into Equity Shares;

The said Warrant(s) shall be issued and allotted in dematerialized form only and within a maximum period of fifteen (15) days from the date of passing of the Special Resolution by the Members, provided that where such allotment is subject to receipt of any approval or permission from regulatory authorities, the allotment of warrants shall be completed within fifteen (15) days from the date of receipt of the last of such approvals/permissions, or within such extended period as may be permitted under the SEBI (ICDR) Regulations, as amended from time to time;

The Equity Shares allotted on conversion of the Warrants shall rank pari-passu in all respects (including voting powers and the right to receive dividend), with the existing equity shares of the Company from the date of allotment thereof and shall be subject to the provisions of the Memorandum of Association ("MOA") and Articles of Association ("AOA") of the Company;

The tenure of warrants shall not exceed 18 (Eighteen) months from the date of allotment of the warrants;

The proposed allottees of warrants shall be entitled to exercise option to convert warrants, in one or more tranches for allotment of one Equity Share of face value of Rs. 10.00/- (Rupees Ten Only) for every warrant, within a period of 18 (Eighteen) months from the date of allotment of such warrants and upon exercise of the option by proposed allottees, the Company shall issue and allot appropriate number of Equity Shares and perform all such actions as are required including to credit the same to the designated securities demat account of the Proposed Allottees;

In case, the Warrant holder does not apply for the conversion of the outstanding Warrants into Equity Shares of the Company within 18 (Eighteen) months from the date of allotment of the said Warrants, then the amount paid on each of the said **outstanding** Warrants shall be forfeited and all the rights attached to the said Warrants shall lapse automatically;

The said warrants by itself, until exercise of conversion option into Equity Shares allotted, does not give any rights to the warrant holder with respect to that of the Shareholders of the Company;

The Warrants shall be exercised in a manner that is in compliance with the minimum public shareholding norms prescribed for the Company under the SEBI (LODR) Regulations and the Securities Contracts (Regulation) Rules, 1957;

The issue of the Warrants as well as Equity Shares arising from the exercise of the Warrants shall be governed by the regulations and guidelines issued by SEBI or any other statutory authority as the case may be including any modifications thereof from time to time;

Upon exercise of the option by the allottee to convert the Warrants into Equity shares within a period of 18 (Eighteen) months, the Equity shares, pursuant to exercise of warrants, shall be allotted within a period of 15 days from the date of such exercise by the allottee in compliance with provisions of Regulation 162(2) of SEBI (ICDR) Regulations;

The Warrants and the Equity Shares allotted pursuant to exercise of such Warrants shall be subject to a lock-in for such period as specified under applicable provisions of the SEBI (ICDR) Regulations and allotted equity shares shall be listed on the stock exchange where the equity shares of the Company are listed, subject to the receipt of necessary permissions and approvals.

Further, the aforesaid warrants shall not be sold, transferred, hypothecated or encumbered in any manner by the Proposed Allottees during the period of lock-in, except to the extent and in the manner permitted under Chapter V of SEBI ICDR Regulations;

The pre-preferential allotment shareholding, if any, of the Proposed Allottee(s) in the Company shall also be subject to lock-in as specified in the provisions of Chapter V of the SEBI ICDR Regulations;

However, in addition to the lock-in period prescribed under ICDR Regulations, the said Equity Shares issued and allotted pursuant to the conversion of warrants shall along with any further issuance of shares such as Bonus Shares, which may arise in future, shall be locked in for a further period as may be mutually agreed upon by the Company and the Proposed Allottee.

The Company shall procure the listing and trading approvals for the Equity Shares to be issued and allotted to the Warrant holders upon exercise of the Warrants from the relevant Stock Exchange in accordance with the SEBI (LODR) Regulations and all other applicable laws, rules and regulations;

The total number of Convertible Warrants and Equity Shares offered, issued, and allotted shall not exceed the number of shares approved by the members.

Without prejudice to the above, the issue of the Equity Shares pursuant to conversion of warrants, shall be subject to the terms and conditions as contained in the explanatory statement under Section 102 of the Act annexed hereto, which shall be deemed to form part hereof."

“RESOLVED FURTHER THAT, the Board be and is hereby authorized to issue and allot such Equity Shares as may be required to be issued and allotted upon conversion of the said Warrants and that Equity Shares shall be subject to the provisions of the Articles of Association (“AOA”) of the Company and shall rank pari-passu in all respects, including entitlement for dividend, with the existing Equity Shares of the Company.

“RESOLVED FURTHER THAT, the Board be and is hereby authorized to decide and approve other terms and conditions of the issue of the Convertible Warrants and shall also be entitled to vary, modify or alter any of the terms and conditions, as it may deem fit, subject however to the compliance with the applicable guidelines, notifications, rules and regulations.”

“RESOLVED FURTHER THAT, subject to the receipt of such approvals as may be required under applicable law, consent of the Members of the Company be and is hereby accorded to record the name and details of the Proposed Allottees in Form PAS-5, and issue a private placement offer cum application letter in Form PAS-4, to the Proposed Allottees in accordance with the provisions of the Act, after passing of this resolution with a stipulation that the allotment would be made only upon receipt of In-principle approval from BSE Limited (“BSE”), within the timelines prescribed under the applicable laws.”

“RESOLVED FURTHER THAT, the Company hereby takes note of the certificate received from the Practicing Company Secretary certifying that the Preferential Issue of the Convertible Warrants is being made in compliance with the SEBI (ICDR) Regulations.”

“RESOLVED FURTHER THAT, for the purpose of giving effect to this resolution, any Director, Committee of the Board, or the Company Secretary of the Company be and are hereby severally authorized to do all such acts, deeds, matters, and things as may be deemed necessary, desirable, or expedient, including without limitation: issuing clarifications, resolving questions of doubt, effecting any modifications or changes to the foregoing (including modifications to the terms of the issue), entering into contracts, arrangements, agreements, documents (including the appointment of agencies, intermediaries, and advisors for the issue), filing requisite documents with the Registrar of Companies, Depositories, Stock Exchange, and other regulatory authorities, and to take such steps as may be incidental, consequential, or ancillary in this connection. The decision of the Board in this regard shall be final and conclusive.”

“RESOLVED FURTHER THAT, the Members do hereby take note that the Annual General Meeting of the Company is being convened on Friday, 11th September, 2026, for the purpose of approving, inter alia, the preferential issue of Convertible Warrants as set out in the foregoing resolutions, with the Relevant Date for the said preferential issue being Friday, 07th August, 2026, in accordance with the provisions of Chapter V of the SEBI (ICDR) Regulations, 2018.”

“RESOLVED FURTHER THAT, any Director and/or the Company Secretary of the Company be and are hereby authorized to delegate all or any of the powers herein conferred to any Committee of the Board, any Director(s), or Officer(s) of the Company, including the authority to make necessary filings with the Stock Exchange and other regulatory authorities, execution of documents, representation before governmental authorities, and appointment of Consultants, Professional Advisors, and Legal Advisors, for giving effect to the above resolution.”

ANNEXURE TO THE NOTICE

Explanatory Statement pursuant to section 102(1) of the Companies Act, 2013:

Item No. 2:

In accordance with Section(s) 23(1)(b), 42 and 62(1)(c) and other applicable provisions of the Companies Act, 2013 (the “Act”) and the Companies (Prospectus and Allotment of Securities) Rules, 2014, the Companies (Share Capital and Debentures) Rules, 2014 and other applicable rules made thereunder (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and in accordance with Chapter V of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (the “SEBI ICDR Regulations”) and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the “SEBI LODR Regulations”), as amended from time to time, approval of shareholders of the Company by way of special resolution is required to issue securities i.e. warrants convertible into equity shares (“Warrants”) by way of private placement on a preferential basis to the person(s) and/ or entity(ies) belong to “Public” category.

The Board, at its meeting held on Tuesday, 11th August, 2026, has subject to the approval of the Members and such other approvals as may be required, has approved the proposed preferential issue of 18,00,000 (Eighteen Lakh Only) Convertible Warrants (“Warrants”) of Rs. 10.00/- each fully paid up in cash, entitling the Proposed Allottees/ Warrant Holders to exercise option to convert and get allotted one Equity Share of face value of Rs. 10.00/- (Rupees Ten Only) each fully paid-up against each warrant, within 18 (Eighteen) months from the date of allotment of warrants, at Rs. 21.50/- (Rupees Twenty-one Rupees fifty paise only) each {including a premium of Rs. 11.50/- each} (“Warrant Issue Price”), aggregating to not more than Rs. 3,87,00,000/- (Rupees Three Crore Eighty Seven Lakh Twenty Only), (amounts round off nearby zero) to the Proposed Allottee(s) for a consideration in cash, (as detailed in the resolution), each belonging to the Public category, by way of preferential issue on a private placement basis (“Preferential Issue”).

Pursuant to the above transaction, there would be no change in the management or control or would not result in transfer of ownership of the Company to the Proposed Allottee(s).

The allottee(s) have confirmed their eligibility in terms of Regulation 159 of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (the “SEBI ICDR Regulations”), to subscribe to the equity shares to be issued pursuant to the Preferential Issue.

Accordingly, in terms of the Act and the SEBI ICDR Regulations, consent of the Members is being sought for raising the funds by issuance of Equity Shares on a preferential basis in the manner detailed hereafter.

1. Particulars of the offer including date of passing of Board resolution:

The Board, pursuant to its resolutions dated Tuesday, 11th August, 2026, for raising of funds through a preferential issue and considering the report provided by the registered valuer Entity on the pricing of shares has approved the same.

Accordingly, the Board has approved the issue of 18,00,000 (Eighteen Lakh Only) Convertible Warrants at issue price of Rs. 21.50/- (Rupees Twenty-one Rupees fifty paise only) each {including a premium of Rs. 11.50/- each} (“Warrant Issue Price”), per warrant, for consideration in cash, on a preferential basis to person(s) and/or entity(ies) belonging to the “Public ” category. Each warrant shall be convertible into one (1) Equity Share of face value Rs. 10.00/- (Rupees Ten Only) each, fully paid-up, against each warrant within a period of 18 (Eighteen) months from the date of allotment of the warrants. The issue price has been determined in accordance with the provisions of Chapter V of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, as amended (“SEBI (ICDR) Regulations”), and is not less than the floor price prescribed thereunder.

2. The Objects of the issue:

The Company intends to utilize the proceeds raised through the Preferential Issue (“Issue Proceeds”) towards the following objects:

- a. To meet working capital requirements of the Company (referred to below as “Working Capital requirements”);
- b. Up to 20.00% (twenty percent) of the Issue Proceeds will be utilised for general corporate purposes, which includes, inter alia, meeting ongoing general corporate exigencies and contingencies, expenses of the Company as applicable in such a manner and proportion as may be decided by the Board from time to time, and/or any other general purposes as may be permissible under applicable laws (referred to below as “General Corporate Purposes”).

(Collectively referred to below as the “Objects”)

Utilization of Issue Proceeds:

Given that the funds to be received against Warrant conversion will be in tranches and the quantum of funds required on different dates may vary, therefore, the broad range of intended use of the Issue Proceeds for the above Objects is set out herein below:

Sr. No.	Particulars	Total estimated amount to be utilised for each of the Objects	Tentative timelines for utilization of Issue Proceeds from the date of receipt of funds
1.	To meet working capital requirement of the Company	3,09,60,000	Within 12 months from receipt of funds for the warrants (as set out herein)
2.	General Corporate Purpose	77,40,000	
Total		3,87,00,000	

Given that the Preferential Issue is for convertible Warrants, the Issue Proceeds shall be received by the Company within 18 (Eighteen) months from the date of allotment of the herein).

3. Kind of securities offered and the price at which security is being offered and the total number of shares or other securities to be issued:

The Company has agreed to issue up to 18,00,000 (Eighteen Lakh Only) convertible warrants at a price of Rs. 21.50/- (Rupees Twenty-one Rupees fifty paise only) each {including a premium of Rs. 11.50/- each} ("Warrant Issue Price"), The said issue price is not less than the floor price determined in accordance with the provisions of Chapter V of the SEBI (ICDR) Regulations

4. Basis on which the price has been arrived at:

The Equity Shares of the Company are listed and traded on the BSE Limited. The equity shares of the Company are In - frequently traded in terms of the Regulation 165 of the SEBI ICDR Regulations.

Accordingly, the computation of the price per Equity Shares has been determined as follow:

The Floor Price of Rs. 21.29/- each has been determined in accordance with the pricing formula prescribed under SEBI ICDR Regulations for Preferential Issue of Convertible warrants, being higher of the following:

Summary of Valuation Approaches

S.No	Valuation Parameter	Value per Equity Share (A) (INR)	Weight (B)	Weighted Value (INR) {A x B}
1	Asset Approach	21.29	100.00%	21.29
2	Income Approach	0.91	0.00%	-
3	Market Approach	N/A	0.00%	-
	Relative Value Per Equity Share		100.00%	21.29

Basis of Selection and Weighting

1. Asset Approach: The value derived under the Asset Approach represents the net asset value of the Company as adjusted to fair value, and has been considered as the base value for the equity shares for the purposes of this exercise.
2. Income Approach: The Company has incurred losses in FY 2026, and consequently the going-concern cash-flow-based Discounted Cash Flow ("DCF") method has not been considered appropriate for arriving at the value under the Income Approach. In its place, the Profit Earning Capacity Value Method ("PECV") has been applied, which has yielded a value that is not considered meaningful for weighting purposes given the Company's current loss-making status and the consequent limited reliability of near-term cash flow projections.
3. Market Approach: The equity shares of the Company are infrequently traded, and the available trading data is accordingly not considered to be a reliable indicator of fair value. The Market Price Method has therefore not been adopted for the purposes of this valuation.

Further, in terms of Regulation 166A of SEBI ICDR Regulations, since the proposed preferential issue, exceeds five percent (5%) of the post-issue share capital of the Company, the price has also been determined based on the valuation report issued by a registered Valuer Entity. Accordingly, the issue price of Rs. 21.50/- (Rupees Twenty One and Fifty Paise only) has been determined in line with the prescribed formula and the said valuation report.

The issue price has been fixed at Rs. 21.50/- (Rupees Twenty One and Fifty Paise only) each, which is not less than the floor price computed in accordance with Chapter V of the SEBI (ICDR) Regulations.

The Valuation report dated Friday, 07th August, 2026, issued by the Registered Valuer, shall remain available for inspection by the Members of the Company at the Registered Office during business hours on any working day between 11:00 A.M. and 5:00 P.M. up to the date of the AGM.

5. The price or price band at/within which the allotment is proposed:

The price per warrant to be issued has been fixed at Rs. 21.50/- (Rupees Twenty One and Fifty Paise only) each, comprising a face value of Rs. 10.00/- (Rupees Ten only) each and a premium of Rs. 11.50/- (Rupees Eleven and Fifty Paise only) each.

Kindly refer to the above-mentioned point no. 4 for the basis of determination of the price.

6. Relevant Date with reference to which the price has been arrived at:

The “Relevant Date” as per Chapter V of the SEBI ICDR Regulations, for the determination of the issue price for convertible warrants to be issued, is Friday, 7th August, 2026, being 30 days prior to the date of Annual General Meeting (“AGM”).

Explanation: Where the Relevant Date falls on a weekend or a holiday, the day preceding such weekend or holiday shall be reckoned as the relevant date.

7. The pre issue and post issue shareholding pattern of the Company:

The pre issue shareholding pattern of the Company as on 30th June, 2026 and the post-issue shareholding pattern (considering full allotment of shares issued on preferential basis) is mentioned herein below:

Sr. No.	Description	Pre-Issue shareholding		*Post issue shareholding	
		No. of shares	% of shares	No. of shares	% of shares
(A)	Promoter and Promoter Group's Shareholding				
1	Indian				
(a)	Individuals/ Hindu Undivided Family	0	0	0	0
(b)	Central Government/ State Government(s)	0	0.00	0	0.00
(c)	Bodies Corporate	0	0.00	0	0.00
(d)	Financial Institutions/ Banks	0	0.00	0	0.00
(e)	Any Others (Specify)	0	0.00	0	0.00
	Sub Total(A)(1)	0	0	0	0
2	Foreign				

A	Individuals (Non - Residents Individuals/ Foreign Individuals)	0	0.00	0	0.00
B	Bodies Corporate	0	0.00	0	0.00
C	Institutions	0	0.00	0	0.00
D	Any Others (Specify)	0	0.00	0	0.00
	Sub Total(A)(2)	0	0.00	0	0.00
	Total Shareholding of Promoter and Promoter Group (A)= (A)(1) +(A)(2)	0	0	0	0
(B)	Public shareholding				
1	Institutions				
(a)	Mutual Funds/ UTI	0	0.00	0	0.00
(b)	Financial Institutions/ Banks	0	0.00	0	0.00
(c)	Central Government/ State Government(s)	0	0.00	0	0.00
(d)	Venture Capital Funds	0	0.00	0	0.00
(e)	Insurance Companies	0	0.00	0	0.00
(f)	Foreign Portfolio Investors	0	0.00	0	0.00
(g)	Foreign Institutional Investors	0	0.00	0	0.00
(h)	Foreign Venture Capital Investors	0	0.00	0	0.00
(i)	Any Other - Foreign Body Corporate	0	0.00	0	0.00
	Sub-Total (B)(1)	0	0.00	0	0.00
B	Public Shareholding				
2	Non-institutions				
(a)	Bodies Corporate	6,69,110	32.00	15,79,110	40.56
(b)	Individuals				

I	Individual shareholders holding nominal share capital up to Rs. 2 Lakh	4,58,771	21.94	4,58,771	11.79
II	Individual shareholders holding nominal share capital in excess of Rs. 2 Lakh	9,37,129	44.82	1827129	46.96
(c)	Non-Resident Indians (NRIs)	0	0	0	0
(d)	Any Other (specify)				
	- Clearing Member	0	0	0	0
	- Hindu Undivided Family	25,824	1.24	25,824	0.67
	- Limited Liability Partnership	0	0	0	0
	- Firms	0	0.00	0	0
	Sub-Total (B)(2)	20,90,834	100.00	38,90,834	100.00
(B)	Total Public Shareholding (B) = (B)(1) + (B)(2)	20,90,834	100.00	38,90,834	100.00
	TOTAL (A)+(B)	20,90,834	100.00	38,90,834	100.00
(C)	Non-Promoter - Non-Public				
1	Shares held by Custodian for GDRs & ADRs	0	0.00	0	0.00
2	Employee Benefit Trust (under SEBI (SBEB) Reg., 2014)	0	0.00	0	0.00
	Sub-Total (C):	0	0.00	0	0.00
	GRAND TOTAL (A)+(B)+(C)	20,90,834	100.00	38,90,834	100.00

***The post-preferential shareholding has been calculated after considering the proposed allotment of 18,00,000 Equity Shares pursuant to the conversion of warrants under this application.**

Note:

1. The post-issue shareholding pattern in the above table has been prepared on the basis that the Proposed Allottees would have subscribed to and been allotted all the Equity shares pursuant to the conversion of warrants. In the event for any reason, the Proposed Allottees does not or are unable to subscribe to and/or are not allotted the Equity shares pursuant to the conversion of warrants, the shareholding pattern in the above table would undergo corresponding changes.
2. It is further assumed that shareholding of the Company in all other categories will remain unchanged.
3. The Company will ensure compliance with all applicable laws and regulations including the SEBI ICDR Regulations at the time of allotment of Equity shares of the Company.

8. Name and address of valuer who performed valuation:

Considering that the proposed allotment constitutes more than 5% of the post-issue fully diluted share capital of the Company, to an allottee or to allottees acting in concert, the issue price of Rs. 21.50/- (Rupees Twenty One and Fifty Paise only) per warrant, or equity shares to be issued and allotted consequent to conversion of warrants into Equity shares, to the proposed allottees has been determined on the basis of the Valuation Report dated Friday, 07th August, 2026, issued by Mr. Bhavin R. Patel, Registered Valuer, having Registered Address at 79, Nirman Park, B/h, Pramukh Prasad Society, Manjalpur, Vododra - 390011, Gujarat, India, bearing Registration No. IBBI/RV/05/2019/11668, in accordance with Regulation 166A of the ICDR Regulations ("Valuation Report").

The Valuation Report shall be available for inspection by the Members at the Registered Office of the Company during business hours on any working day up to the date of the AGM and will also be available on the Company's website at <https://ambassadorintra.in/>

9. Amount which the Company intends to raise by way of such securities:

Rs. 3,87,00,000/- (Rupees Three Crore Eighty Seven Lakh Only)

10. Material terms of raising such securities, proposed time schedule, principal terms of assets charged as securities, issue including terms and rate of dividend on each share, etc.

Convertible Warrants and equity share to be issued and allotted consequent to conversion of warrants into Equity shares are being issued on a preferential basis for a consideration in cash at an issue price of Rs. 21.50/- (Rupees Twenty - One and Fifty Paise only) per share in accordance with Regulation 165 of SEBI ICDR Regulations to the Proposed Allottees.

The Equity shares being issued and allotted consequent to conversion of warrants into equity shares shall be pari-passu with the existing Equity shares of the Company.

The issue does not involve any creation of charge on the assets of the Company; hence, the principal terms of assets charged as securities are not applicable.

The issue shall be completed within the timelines prescribed under the applicable provisions of the SEBI (ICDR) Regulations and the Companies Act, 2013, as amended from time to time.

11. The class or classes of persons to whom the allotment is proposed to be made:

The proposed allotment, if approved, shall be made to the persons identified as the proposed allottee(s), falling under the “Public” category of the Company.

12. The intention of Promoters, Directors or Key Managerial Personnel to subscribe to the offer:

None of the other Promoters, Directors or Key Managerial Personnel (“KMP”) of the Company intend to subscribe to the Convertible Warrants proposed to be issued pursuant to the Preferential Issue.

13. The proposed time within which the allotment shall be completed:

As required under the SEBI ICDR Regulations, the Company shall complete the allotment of the convertible warrants on or before the expiry of 15 (Fifteen) days from the date of passing of the special resolution by the Members for issue and allotment of the said warrants; provided, however, that where the such allotment of warrants is pending on account of pendency of any approval or permission for such issue and allotment by any regulatory authority, the issue and allotment shall be completed within a period of 15 (Fifteen) days from the date of receipt of last of such approvals or permissions.

Further, upon exercise of the option by the allottee(s) to convert the warrants within a period of 18 months from the date of allotment, the equity shares arising from such conversion, shall be allotted within a period of fifteen (15) days from the date of such option, in compliance with provisions of Regulation 162(2) of ICDR Regulations.

14. The names of the Proposed Allottee and the percentage of post-preferential offer capital that may be held by them:

Sr. No.	Name of Proposed Allottee	No. of Convertible Warrants proposed to be issued	% of post-preferential*
1.	Garima Venture Finance Limited	5,60,000	14.39
2.	Dharamveer Rajeshkumar Singh	65,000	1.67
3.	Prabeersingh Chetansingh Thakur	65,000	1.67

4.	Ashish Patel	4,00,000	10.28
5.	Arpit Singh	1,00,000	2.57
6.	Saroj Dinesh Singh Kshatriya	1,00,000	2.57
7.	Rajveer Dinesh Singh	1,00,000	2.57
8.	Kavya Chetansingh Thakur	60,000	1.54
9.	Parshva Alloys Private Limited	1,75,000	4.50
10.	Evolvion Advisory Private Limited	1,75,000	4.50
Total		18,00,000	46.25

***The post-preferential shareholding has been calculated after considering the proposed allotment of 18,00,000 Equity Shares pursuant to the conversion of warrants under this application.**

15. The change in control, if any, in the Company that would occur consequent to the preferential offer:

There shall be no change in the management or control of the Company pursuant to the proposed issue and allotment of convertible warrants and the equity shares issued upon their conversion.

16. The number of persons to whom allotment on preferential basis have already been made during the year, in terms of number of securities as well as price:

During the Financial Year 2025-26, no preferential allotment of securities has been made by the Company to any person.

17. The justification for the allotment proposed to be made for consideration other than cash together with valuation report of the registered valuer:

Not Applicable

18. Lock-in Period:

The proposed allotment of the Equity Shares to be issued and allotted pursuant to conversion of warrants, shall be subject to a lock-in as per the requirements in accordance with the SEBI ICDR Regulations.

However, in addition to the lock-in period prescribed under ICDR Regulations, the said Equity shares pursuant to the issued and allotted conversion of warrants, shall along with any further issuance of shares such as Bonus Shares, which may arise in future, shall be locked in for a further period as may be mutually agreed upon by the Company and the Proposed Allottees.

In case of convertible securities or warrants which are not listed on stock exchanges, the

entire pre-preferential allotment shareholding of the allottees, shall be locked-in as per the requirements of ICDR Regulations i.e. from the relevant date upto a period of 90 trading days from the date of allotment of such securities.

19. Listing:

The Company shall make an application to the Stock Exchange on which its existing Equity Shares are listed, for listing and trading approval of the Equity Shares proposed to be issued and allotted pursuant to the conversion of aforementioned warrants.

The Equity shares to be issued and allotted pursuant to conversion of warrants, once allotted, shall rank pari passu with the then existing equity shares of the Company in all respects including rights in respect of dividend, voting, and all other entitlements as may be applicable.

20. The name of the Proposed Allottee, the identities of the persons who are the ultimate beneficial owners of the shares and / or who ultimately control the Proposed Allottee:

S. No.	Proposed Allottee subscribing to the Shares	Natural persons who are the ultimate beneficial owners	Post issue shareholding
1.	Garima Venture Finance Limited	Dinesh Singh Umashankar Kshatriya	5,60,000
		RajeshKumar Umashankar Singh	
		Rajveer Dinesh Singh	
2.	Parshva Alloys Private Limited	Kinnariben Vivekkumar Sha	1,75,000
		Rutu Naman Shah	
3.	Evolvion Advisory Private Limited	Krimee Akshay Morakhiya	1,75,000
		Janki Rohitbhai Sabapara	

21. The percentage of post preferential issue capital that may be held by the allottee and change in control, if any, in the issuer consequent to the preferential issue:

The percentage of post preferential issue capital that may be held by the Proposed Allottees and change in control, if any in the Company consequent to the preferential issue is as below:

Sr. No.	Proposed Allottee subscribing to the Shares	Category	Natural persons who are the ultimate beneficial owners	Pre-Issue shareholding		No. of Shares to be allotted	*Post issue shareholding	
				No. of Shares	% of Share-holding		No. of Shares	% of Share-holding
1.	Garima Venture Finance Limited	Public	Dinesh Singh Umashankar Kshatriya RajeshKumar Umashankar Singh Rajveer Dinesh Singh	8	0.0038	5,60,000	5,60,008	14.39
2.	Dharamveer Rajeshkumar Singh	Public	N.A.	0	0.00	65,000	65,000	1.67
3.	Prabeersingh Chetansingh Thakur	Public	N.A.	0	0.00	65,000	65,000	1.67
4.	Ashish Patel	Public	N.A.	0	0.00	4,00,000	4,00,000	10.28
5.	Arpit Singh	Public	N.A.	0	0.00	1,00,000	1,00,000	2.57
6.	Saroj Dinesh Singh Kshatriya	Public	N.A.	0	0.00	1,00,000	1,00,000	2.57
7.	Rajveer Dinesh Singh	Public	N.A.	20	0.009	1,00,000	1,00,020	2.57
8.	Kavya Chetansingh Thakur	Public	N.A.	0	0.00	60,000	60,000	1.54
9.	Parshva Alloys Private Limited	Public	Kinnariben Vivekkumar Sha Rutu Naman Shah	0	0.00	1,75,000	1,75,000	4.50
10.	Evolvion Advisory Private	Public	Krimee Akshay Morakhiya	0	0.00	1,75,000	1,75,000	4.50

	Limited		Janki Rohitbhai Sabapara					
	Total			28	0.0128	18,00,000	18,00,028	46.25

* The post-preferential shareholding has been calculated after giving effect to the proposed allotment of 18,00,000 Equity Shares pursuant to conversion of warrants under the present application, resulting in a total post-issue paid-up equity share capital 38,90,834 of Equity Shares.

There shall be no change in the management or control of the Company pursuant to the aforesaid issue and allotment of convertible warrants and the equity shares issued upon their conversion.

22. The current and proposed status of the allottee post the preferential issues namely, non-promoter:

The Current and proposed status of the Proposed Allottees post the preferential issue is as follows:

Sr. No.	Name of Proposed Allottee	No. of shares	% of post preferential*	Current Status	Proposed Status
1.	Garima Venture Finance Limited	5,60,000	14.39	Public	Public
2.	Dharamveer Rajeshkumar Singh	65,000	1.67	Public	Public
3.	Prabeersingh Chetansingh Thakur	65,000	1.67	Public	Public
4.	Ashish Patel	4,00,000	10.28	Public	Public
5.	Arpit Singh	1,00,000	2.57	Public	Public
6.	Saroj Dinesh Singh Kshatriya	1,00,000	2.57	Public	Public
7.	Rajveer Dinesh Singh	1,00,000	2.57	Public	Public
8.	Kavya Chetansingh Thakur	60,000	1.54	Public	Public
9.	Parshva Alloys Private Limited	1,75,000	4.50	Public	Public
10.	Evolvion Advisory Private Limited	1,75,000	4.50	Public	Public
Total		18,00,000	46.25		

***The post-preferential shareholding has been calculated after considering the proposed allotment of 18,00,000 Equity Shares pursuant to the conversion of warrants under this application.**

23. Practicing Company Secretary's Certificate:

A certificate issued by CS Jinang Dineshkumar Shah, Practicing Company Secretary, confirming that the proposed issue of Convertible Warrants is in compliance with the provisions of the SEBI ICDR Regulations, will be available for inspection by the Members at the Annual General Meeting. The certificate is also accessible on the Company's website at <https://ambassadorintra.in/>.

24. Undertaking:

- a. Neither the Company nor any of its Directors and have been declared as wilful defaulter or a fraudulent borrower as defined under the SEBI ICDR Regulations. Accordingly, the disclosures required under the Regulation 163(1)(i) of the SEBI ICDR Regulations are not applicable;
- b. Neither the Company nor any of its Directors and is a fugitive economic offender as defined under the SEBI ICDR Regulations;
- c. The Company is in compliance with the conditions for continuous listing and is eligible to make the present preferential issue under Chapter V of the SEBI ICDR Regulations;
- d. The Proposed Allottees have confirmed that they have not sold any Equity Shares of the Company during the 90 trading days preceding the Relevant Date;
- e. The Company shall re-compute the price of the securities to be allotted under the preferential allotment, if so required, in terms of the provisions of SEBI ICDR Regulations, including Regulation 166 thereof. In the event of the amount payable on account of such re-computation is not paid within the prescribed time, the securities so allotted shall continue to remain under lock - in until such amount is paid;
- f. The allotment of warrants does not require making of a public offer as it is below the prescribed threshold limit for making of a public offer in terms of the SEBI (ICDR) Regulations;
- g. Due to above preferential allotment of the warrants, no change in management control is contemplated. The aforesaid allottee(s) shall be required to comply with the relevant provisions of the SEBI (ICDR) Regulations;

- h. The Company has complied with the requirement of listing obligation i.e., maintaining a minimum of 25% of the paid-up capital in the hands of the public.

Since the Company's Equity Shares have been listed on a recognized Stock Exchange for more than 90 trading days prior to the Relevant Date, the Company is not required to re-compute the price or submit the undertaking specified under the applicable provisions of the SEBI ICDR Regulations.

The approval of the Members is sought to enable the Board to issue and allot the warrants ("Convertible warrants") on a preferential basis, to the extent and in the manner set out in the accompanying resolution and explanatory statement.

Except for the Proposed Allottees, none of the Directors, Key Managerial Personnel of the Company, or their relatives, are in any way concerned or interested, financially or otherwise, in the resolution, except to the extent of their shareholding in the Company, if any.

The Board accordingly recommends passing of the Special Resolution set out in Item No.1 of this Notice, for approval of the Members.

**For and on behalf of the Board of Directors,
AMBASSADOR INTRA HOLDINGS LIMITED**

Sd/-

**Rajesh Singh Thakur
Managing Director
(DIN: 10593346)**

Registered Office

401, Aishvarya 02, Prakashnagar
C.H.S.L, Uttamnagar, Maninagar,
Ahmedabad - 380008, Gujarat, India.

Place: Ahmedabad

Date: 11.08.2026

Contact No. +91 9227015383

Email: ambassadorintra1982@gmail.com

Website: <https://ambassadorintra.in/>

NOTES:

- 1) A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote instead of himself/herself and a proxy need not be a member.

A person can act as a proxy on behalf of members not exceeding fifty and holding in the aggregate not more than ten percent of the total share capital of the company carrying voting rights. A member holding more than ten percent of the total share capital of the company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other person or shareholder.

- 2) Proxy Forms, in order to be effective, should be duly stamped, completed, signed and deposited at the registered office of the Company not less than 48 hours before the meeting. A Proxy form is sent herewith. Proxies submitted on behalf of the companies, societies etc., must be supported by an appropriate resolution/authority, as applicable.

- 3) Corporate Members intending to send their authorized representatives are requested to send a duly certified copy of the Board Resolution authorizing the representatives to attend and vote at the Annual General Meeting.

- 4) Members are requested to intimate changes, if any, pertaining to their name, postal address, e-mail address, telephone/mobile numbers, Permanent Account Number (PAN), mandates, nominations, power of attorney, bank details such as, name of the bank and branch details, bank account number, MICR code, IFSC code, etc.-

For shares held in electronic form: to their Depository Participants (DPs)

For shares held in physical form: to the Company/Registrar and Transfer Agent ("RTA") at M/s. Cameo Corporate Services Limited, Subramanian Building, #1 Club House Road, Chennai – 600002, Tamil Nadu, India in prescribed Form ISR-1 and other forms pursuant to SEBI Circular No. SEBI/HO/ MIRSD/MIRSD_RTAMB/P/CIR/2021/655 dated November 3, 2021.

- 5) Members may please note that SEBI vide its Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/8 dated January 25, 2022 has mandated the listed companies to issue securities in dematerialized form only while processing service requests viz. Issue of duplicate securities certificate; claim from unclaimed suspense account; renewal/ exchange of securities certificate; endorsement; sub-division/splitting of securities certificate; consolidation of securities certificates/folios; transmission and transposition. Accordingly, Members are requested to make service requests by submitting a duly filled and signed Form ISR-4, the format of which is available on the Company's website at <https://ambassadorintra.in> and on

the website of the Company's RTA at <https://cameoindia.com/>. It may be noted that any service request can be processed only after the folio is KYC Compliant.

- 6) SEBI vide its notification dated January 24, 2022 has mandated that all requests for transfer of securities including transmission and transposition requests shall be processed only in dematerialized form. In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialization, Members are advised to dematerialize the shares held by them in physical form. Members can contact the Company or the RTA, for assistance in this regard.
- 7) The facility for making nomination is available for the Members in respect of the shares held by them. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. If a Member desires to opt out or cancel the earlier nomination and record a fresh nomination, he/ she may submit the same in Form ISR-3 or SH-14 as the case may be. The said forms can be downloaded from the Company's website at <https://ambassadorintra.in/> and on the website of the Company's RTA at <https://cameoindia.com/>. Members are requested to submit the said details to their Depository Participant in case the shares are held by them in dematerialized form and to the Company/ the RTA in case the shares are held in physical form.
- 8) Notice of the AGM along with the Annual Report for the Financial Year 2025-26 is being sent by electronic mode to those Members whose e-mail addresses are registered with the Company/Depositories, unless any Member has requested for a physical copy of the same. In furtherance of the Green Initiative, physical copy of the Notice of the AGM along with the Annual Report is being sent by the permitted modes to those Members whose e-mail addresses are not registered. Members may note that the Notice and Annual Report will also be available on the Company's website at <https://ambassadorintra.in/>, website of the Stock Exchange i.e. BSE Limited at www.bseindia.com
- 9) Members desiring any information on Accounts are requested to write to the Company at least one week before the meeting so as to enable the management to keep the information ready. Replies will be provided at the meeting.
- 10) As a measure of economy, copies of Annual Report will not be distributed at the Annual General Meeting. Shareholders are requested to bring their copies of Annual Report and the attendance slip at the Annual General Meeting.
- 11) Members who hold shares in dematerialized form are requested to write their Client ID and DP ID numbers and those who hold shares in physical form are requested to write their Folio No. in the attendance slip for attending the meeting.

- 12) Members are requested to contact the Company's RTA, for reply to their queries/redressal of complaints, if any, at M/s. Cameo Corporate Services Limited, Subramanian Building, #1 Club House Road, Chennai - 600002, Tamil Nadu, India or e-mail at gomathi@cameoindia.com
- 13) The SEBI vide its Circular No. SEBI/HO/MIRSD/RTAMB/CIR/P/2020/166 dated 7th September, 2020, has fixed 31st March, 2021 as the Cut-off date for re-lodgement of Transfer Deeds and any request received after 31st March, 2021 cannot be accepted unless the securities are held in dematerialized form.
- 14) The Registers under the Companies Act, 2013 will be available for inspection at the Registered Office of the Company during business hours between 11:00 A.M to 1:00 P.M. on all working days except on holidays. The said Registers will also be available for inspection by the members at the AGM.
- 15) The Register of Members and Share Transfer Books of the Company will remain closed from Saturday, 5th September, 2026 to Friday, 11th September, 2026 (both days inclusive) for the purpose of the Annual General Meeting
- 16) Non-resident Indian shareholders are requested to inform about the following immediately to the Company or its RTA or the concerned Depository Participant, as the case may be, immediately of:-
- The change in the residential status on return to India for permanent settlement.
 - The particulars of the NRE account with a Bank in India, if not furnished earlier
1. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) the Secretarial Standard on General Meetings (SS-2) issued by the ICSI and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs from time to time the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as e-voting on the date of the AGM will be provided by NSDL.
 2. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at <https://ambassadorintra.in/> The Notice can also be accessed from the websites of the Stock Exchange i.e. BSE Limited at www.bseindia.com and the

AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.

3. **Scrutinizer For E-Voting:** CS Jinang Dineshkumar Shah, Proprietor of Jinang Shah and Associates, Practicing Company Secretary, Ahmedabad has been appointed as the Scrutinizer to scrutinize the e-voting process in a fair and transparent manner.

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING ARE AS UNDER:-

The remote e-voting period begins on Tuesday, 08th September, 2026 at 9:00 A.M. and ends on Thursday, 10th September, 2026 at 5:00 P.M. (IST). The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. Saturday, 05th September, 2026, may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Saturday, 05th September, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system

- A) **Login method for e-Voting for Individual shareholders holding securities in demat mode:**

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of
shareholders

Login Method

Individual
Shareholders
holding
securities in

1. For OTP based login you can click on <https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp>. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter

**demat mode
with NSDL.**

the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period

2. Existing **IDeAS** user can visit the e-Services website of NSDL Viz. <https://eservices.nsdl.com> either on a Personal Computer or on a mobile. On the e-Services home page click on the “**Beneficial Owner**” icon under “**Login**” which is available under ‘**IDeAS**’ section , this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “**Access to e-Voting**” under e-Voting services and you will be able to see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period.
3. If you are not registered for IDeAS e-Services, option to register is available at <https://eservices.nsdl.com>. Select “**Register Online for IDeAS Portal**” or click at <https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp>
4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “**Login**” which is available under ‘**Shareholder/Member**’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or **e-Voting service provider i.e. NSDL** and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.

5. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.



**Individual
Shareholders
holding
securities in
demat mode
with CDSL**

1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi / Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then use your existing my Easi username & password.
2. After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-voting is in progress as per the information provided by company. On clicking the e-voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly.
3. If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option.
4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-

Individual Shareholders (holding securities in demat mode) login through their depository participants

Voting option where the e voting is in progress and also able to directly access the system of all e-Voting Service Providers.

You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33

B) Login Method for e-Voting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.

3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen. Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. cast your vote electronically.
4. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example, if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example, if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example, if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial

password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8-digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.

(ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered**

6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on "[Forgot User Details/Password?](http://www.evoting.nsdl.com)" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) [Physical User Reset Password?](http://www.evoting.nsdl.com)" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically on NSDL e-Voting system.

How to cast your vote electronically on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.

6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to jinang@csjinangshah.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "[Forgot User Details/Password?](#)" or "[Physical User Reset Password?](#)" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on.: 022 - 4886 7000 or send a request to Pallavi Mahtre, Assistant Manager at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to jinang@csjinangshah.com
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to jinang@csjinangshah.com If you are an Individual shareholder holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting for Individual shareholders holding securities in demat mode.**
3. Alternatively, shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.

4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR E-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

COMMENCEMENT OF E-VOTING PERIOD AND OTHER E-VOTING INSTRUCTIONS

- (i) The e-voting period commences on **08th September, 2026 at 9.00 A.M.** and ends on **10th September, 2026 at 5.00 P.M.** During this period, shareholders of the Company holding shares either in physical form or in dematerialized form, as on cut-off date of 05th September, 2026 may cast their vote electronically. The e-Voting module shall be disabled for voting thereafter. Once the vote on a resolution is cast by the shareholder, the shareholder shall not be allowed to change it subsequently.
- (ii) The voting rights of shareholders shall be in proportion to their shares of the Paid-up Equity Share Capital of the Company.
- (iii) The shareholder who voted prior to the 44th Annual General Meeting via e-voting would not be entitled to vote at the meeting venue.
- (iv) The Board of Directors has appointed **Mr. Jinang Dinesh Kumar Shah, Proprietor of M/s. Jinang Shah & Associates, Practicing Company Secretary, Ahmedabad**, having COP NO. 14215 as the Scrutinizer to scrutinize the e-voting process as well as voting during the AGM in a fair and transparent manner for the 44th Annual General Meeting of the Company.
- (v) The Scrutinizer shall, immediately after the conclusion of the voting at the AGM, unblock the votes in the presence of at least two (2) witnesses not in the employment of the

Company and make, not later than 48 hours of conclusion of the AGM, a Consolidated Scrutinizer's Report of the total votes cast (votes cast during the AGM and votes cast prior to the AGM) in favour or against, if any, to the Chairman of the Company, who shall counter sign the same.

(vi) The Results shall be declared on the date of the AGM of the Company. The Results declared along with the Scrutinizer's Report shall be placed on the Company's website <https://ambassadorintra.in> and on the website of NSDL <https://www.evoting.nsdl.com/> within two days of the passing of the resolutions at the AGM of the Company and communicate to the Stock Exchange(s), where the shares of the Company are listed.

(vii) All grievances connected with the facility for voting by electronic means may be addressed to Ms. Amrita Lalwani at ambassadorintra1982@gmail.com.

VOTING AT ANNUAL GENERAL MEETING

The members attending the meeting, who have not already cast their vote by remote e-voting, can exercise their voting rights at the 44th Annual General Meeting of the Company. Facility for voting through ballot paper shall also be made available at the AGM

CONTACT DETAILS:

1. Company	Ambassador Intra Holdings Limited
2. Registrar and Share Transfer Agent	Cameo Corporate Services Limited Address: Subramanian Building, #1 Club House Road, Chennai – 600002, Tamil Nadu, India Email: gomathi@cameoindia.com Contact: 044 – 40020728
3. E-voting Agency	NSDL E-mail: evoting@nsdl.com Contact: 022 - 4886 7000 and 022 - 2499 7000
4. Scrutinizer	Mr. Jinang Dinesh Kumar Shah, Proprietor of M/s. Jinang Shah & Associates, Practicing Company Secretary 44, Sanidhya Complex, Opp. Sanyas Ashram, Nr. Devnandan Mall, Ashram Road, Ahmedabad – 380009, Gujarat, India Contact: 9427422902 Email: jinang@csjinangshah.com

**For and on behalf of the Board of Directors,
AMBASSADOR INTRA HOLDINGS LIMITED**

Sd/-

Rajesh Singh Thakur

Managing Director

(DIN: 10593346)

Place: Ahmedabad

Date: 11.08.2026

**ADDITIONAL INFORMATION ON DIRECTORS RECOMMENDED FOR
APPOINTMENT/RE-APPOINTMENT AS REQUIRED UNDER**

Regulation 36 of the SEBI LODR Regulations and applicable Secretarial Standards

1. DILIPBHAI BALDEVBHAI PATEL

Name of the Director	DILIPBHAI BALDEVBHAI PATEL
Directors Identification Number (DIN)	10593381
Date of Birth	20-07-1960
Age	66 years
Qualification	Bachelor in Commerce
Areas of experience	Marketing experience of 30 years
List of Directorship held in other Companies	Nil
Designation (at which appointment was made)	Whole - Time Director
Original Date of Appointment	25.04.2024
Listed entities from which the person has resigned in the past three years	Nil
Names of listed entities in which the person also holds the Directorship	Nil
Chairman/ Member of Committees of other Companies	Nil
Chairman/ Member of Committees of the Company	Stakeholder's Relationship Committee - Member
Relationship between Directors inter se	Not related to any directors
Remuneration last drawn (FY 2025-26)	Nil
No. of shares held in the Company	Nil

Remuneration proposed to be paid	Nil
Terms and conditions for appointment	Liabile to retire by rotation, original terms of appointment would follow i.e. For a period of Five (05) years with effect from 25 th April, 2024.
No. of Board Meetings attended during Financial Year 2025-26	05 out of 05 meetings were attended during the FY 2025-2026

2. ANUPSING THAKUR

Name of the Director	ANUPSING THAKUR
Directors Identification Number (DIN)	11848227
Date of Birth	12-07-1997
Age	29 years
Qualification	BHMS (Homeopathy)
Areas of experience	1.5 years as a Single Point of Contact (SPOC) Claim Manager at Phoenix Assurance Private Limited
List of Directorship held in other Companies	Nil
Designation (at which appointment was made)	Additional Director (Non-Executive)
Original Date of Appointment	28.07.2026
Listed entities from which the person has resigned in the past three years	Nil
Names of listed entities in which the person also holds the Directorship	Nil
Chairman/ Member of Committees of other Companies	Nil

Chairman/ Member of Committees of the Company	Nomination and Remuneration Committee - Member
Relationship between Directors inter se	Not related to any directors
Remuneration last drawn (FY 2025-26)	Nil
No. of shares held in the Company	Nil
Remuneration proposed to be paid	Nil
Terms and conditions for appointment	Liable to retire by rotation, original terms of appointment would follow i.e. For a period of Five (05) years with effect from 28 th July, 2026.
No. of Board Meetings attended during Financial Year 2025-26	NIL



CIN: L31009GJ1982PLC009258

REGISTERED OFFICE: 401, AISHVARYA 02, PRAKASHNAGAR C.H.S.L, UTTAMNAGAR, MANINAGAR, AHMEDABAD – 380008, GUJARAT, INDIA

EMAIL: ambassadorintra1982@gmail.com

Contact No: 9227015383

PROXY FORM

[Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the Companies (Management and Administration) Rules, 2014]

Name of the Member(s)	
Registered Office	
E-mail Id	
Folio No /Client ID	
DP ID	

I/We, being the member(s) of _____ shares of the above named company. Hereby appoint

Name :	
Address:	
E-mail Id:	
Signature , or failing him	

Name :	
Address:	
E-mail Id:	
Signature , or failing him	

Name :	
Address:	
E-mail Id:	
Signature , or failing him	

As my/ our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 44th Annual General Meeting of the company, to be held on the Friday, 11th September, 2026 at 12:30 P.M. at Rio Restaurant And Banquet, 1st Floor, Devansh, 75, Brahmkshtriya Society, Gujarat College Rd, Ellisbridge, Ahmedabad – 380006, Gujarat, India and at any adjournment thereof in respect of such resolutions as are indicated below

Resolutions		Please Indicate (Assent or Dissent)
ORDINARY BUSINESS		
1	Adoption of the Financial Statements	
2.	Appointment of Mr. Dilipbhai Baldevbhai Patel (DIN: 10593381), Whole-time director, liable to retire by rotation and being eligible, offer himself for re-appointment	
3.	Appointment of Statutory Auditor	
4.	Regularization of Mr. Anupsing Thakur (DIN: 11848227), Additional Director (Non – Executive), as an Non - Executive Director of the Company	
SPECIAL BUSINESS		
1	Issue of Warrants, convertible into Equity shares to person(s) and/or entity(ies) belonging to “Public Category” on a preferential basis	

Signature of Shareholder(s)

Signature of Proxy Holder(s)

Affix
Revenue
Stamps of not
less than 1/-

1. For the Resolutions, Explanatory Statement and Notes, please refer to the Notice of the 44th Annual General Meeting.
2. This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.
3. A Proxy need not be a Member of the Company.
4. It is optional to indicate your preference. If you leave 'for', 'against' or 'abstain' column blank against any or all of the resolutions, your proxy will be entitled to vote in any manner as he/she may deem appropriate.



CIN: L31009GJ1982PLC009258

REGISTERED OFFICE: 401, AISHVARYA 02, PRAKASHNAGAR C.H.S.L, UTTAMNAGAR, MANINAGAR, AHMEDABAD – 380008, GUJARAT, INDIA

EMAIL: ambassadorintra1982@gmail.com

Contact No: 9227015383

ATTENDANCE SLIP

This attendance slip duly filled in is to be handed over at the entrance of the meeting hall.

FOR DEMAT SHARES	FOR PHYSICAL SHARES
DP - Client ID :	Regd. Folio No. :
No. of Shares held :	No. of Shares held :

Full name of the member attending: _____

Name of Proxy: _____

(To be filled in if Proxy Form has been duly deposited with the Company.)

I hereby record my presence at the 44th Annual General Meeting of the Company being held on Friday, 11th September, 2026 at 12:30 P.M. at Rio Restaurant and Banquet, 1st Floor, Devansh, 75 Brahmkshtriya Society, Gujarat College Rd, Ellisbridge, Ahmedabad – 380006, Gujarat, India

Members / Proxy's Signature

(To be signed at the time of handing over this slip)



CIN: L31009GJ1982PLC009258

REGISTERED OFFICE: 401, AISHVARYA 02, PRAKASHNAGAR C.H.S.L, UTTAMNAGAR, MANINAGAR, AHMEDABAD – 380008, GUJARAT, INDIA

EMAIL: ambassadorintra1982@gmail.com

Contact No: 9227015383



Navigation Link for the AGM Venue:

Access the Web link: <https://share.google/Dbx5cggdJbf7uTeL8>

Via Google application. You will redirected to the route of the AGM Venue: 1st Floor, Devansh, 75, Brahmkshtriya Society, Gujarat College Rd, Ellisbridge, Ahmedabad – 380006, Gujarat, India

DIRECTOR'S REPORT

To,
The Members,
AMBASSADOR INTRA HOLDINGS LIMITED

Your directors have pleasure in presenting their **Forty-fourth** Annual Report of the company along with audited accounts for the year ended on 31st March, 2026. During the year the company **incurred a net loss of ₹ 8.70 Lakhs**. We hope that we will be able to achieve better results in the next financial year.

1. FINANCIAL PERFORMANCE AT A GLANCE

The company has incurred a Net Loss of ₹ 8.70 Lakhs for the Financial Year ended on 31st March, 2026.

Sr. No.	Particulars	2025-26 (Amount in Lakh)	2024-25 (Amount in Lakh)
01	Sales	432.63	-
02	Other Income	25.02	64.19
03	Profit before exceptional, extraordinary items and Taxation.	(8.70)	22.37
04	Extraordinary items	-	-
05	Profit Before Tax	(8.70)	22.37
06	Current tax	-	5.89
07	Deferred tax	-	-
08	Net Profit /Loss (After I. Tax)	(8.70)	16.48

2. OPERATIONAL PERFORMANCE

During the year under review, the Company recorded revenue from operations of ₹432.63 lakhs. The Company incurred a loss of - ₹8.70 lakhs for the financial year ended 31st March, 2026, as compared to profit of ₹16.48 lakhs in the financial year 2024-25. The Board is taking appropriate measures to improve operational performance and profitability and remains optimistic about the future growth prospects of the Company.

3. TRANSFER TO GENERAL STATUTORY RESERVE

In view of the loss incurred during the year under review, the Board does not propose to transfer any amount to reserves.

4. CHANGE IN THE NATURE OF BUSINESS, IF ANY

During the financial year 2025-26, there was change in the nature of business of the Company

The Members of the Company, at the Annual General Meeting held on 16th September 2025, approved the alteration of Clause III(A) (Main Objects) of the Memorandum of Association by way of a Special Resolution pursuant to the provisions of Section 13 of the Companies Act, 2013.

The alteration was undertaken to broaden the scope of the Company's business activities by incorporating additional objects relating to, inter alia, furniture and interior solutions, human and pet nutrition products, solar and renewable energy solutions, cosmetics and personal care products, advertising and media services, artist and event management, and information technology and software development services.

The said amendment provides the Company with the flexibility to pursue future business opportunities in these sectors as and when considered commercially viable, while continuing its existing business operations. The amended Memorandum of Association is available on the website of the Company for the information of the Members.

5. DIVIDEND

In view of the loss incurred during the financial year under review and considering the Company's financial position, the Board of Directors has not recommended any dividend for the financial year 2025-26.

6. TRANSFER OF UNCLAIMED DIVIDEND TO INVESTOR AND PROTECTION FUND (IEPF):

During the year under review, there was no amount required to be transferred to the Investor Education and Protection Fund pursuant to the applicable provisions of Section 125 of the Companies Act, 2013

7. MATERIAL CHANGES AND COMMITMENTS

During the Financial Year 2025–26, the Company undertook a material change in its business by expanding the scope of its main objects. Pursuant to the approval of the Members by way of a Special Resolution passed at the Annual General Meeting held on 16th September, 2025 and in accordance with the provisions of Section 13 of the Companies Act, 2013, Clause III(A) (Main Objects) of the Memorandum of Association was altered.

The alteration enabled the Company to include additional business activities relating to, inter alia, furniture and interior solutions, human and pet nutrition products, solar and renewable energy solutions, cosmetics and personal care products, advertising and media services, artist and event management, and information technology and software development services.

8. SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS OR COURTS OR TRIBUNALS IMPACTING THE GOING CONCERN STATUS AND COMPANY'S OPERATION

No material orders were passed by any court, tribunal, or other authority during the period under review.

9. DETAILS IN RESPECT TO ADEQUACY OF INTERNAL CONTROLS

The Company has built adequate internal control systems towards achieving efficiency and effectiveness in operations, optimum utilization of resources, cost reduction and effective monitoring thereof as well as compliance with all applicable laws.

The internal control mechanisms comprise a well-defined organization structure, documented policy guidelines, pre-determined authority levels and processes commensurate with size and capacity of the organization, faster decision making and fixing the level of responsibility.

The senior management members meet frequently and undertake extensive checks and report to management. The Board reviews the internal reports and periodically reviews the adequacy of internal controls.

10. HOLDING COMPANY

The Company does not have any Holding Company.

11. DETAILS OF HOLDING SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES

During the year under review, there was no holding / Subsidiary Company / Joint Ventures/ Associate Companies.

12. PERFORMANCE AND FINANCIAL POSITION OF EACH OF THE SUBSIDIARIES, ASSOCIATES AND JOINT VENTURE COMPANIES

This Clause is not applicable to the company.

13. INDEPENDENT DIRECTOR

The Company has complied with the definition of Independence according to the provisions of Section 149(6) of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Company has also obtained declarations from all the Independent Directors pursuant to Section 149(7) of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. All the Independent Directors have provided declarations that they meet the criteria of independence as laid down under Section 149(6) of the Companies Act, 2013 and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

14. PUBLIC DEPOSITS

During the year under review, your Company has not accepted any deposits from the public within the meaning of Section 73 of the Companies Act, 2013, read with the Companies (Acceptance of Deposit) Rules, 2014 made there-under and, as such, no amount of principal or interest was outstanding on the date of the Balance Sheet and also on the date of this Report.

15. SHARE CAPITAL

A. AUTHORIZED SHARE CAPITAL

During the year under review, there has been no change in authorized share capital of the Company.

During the year under review, the Authorized share capital of the company was ₹15,00,00,000 divided into 1,50,00,000 Equity Shares of ₹10/- each.

As on the end of the financial year i.e. 31st March, 2026, the authorized share capital of the Company was ₹15,00,00,000 divided by the 1,50,00,000 Equity Share of ₹10/- each.

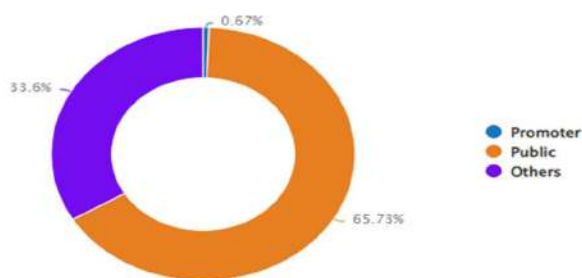
B. PAID-UP SHARE CAPITAL

During the year under review, there has been no change in paid-up share capital of the Company.

During the year under review, the paid-up share capital of the company was ₹2,09,08,340 divided into 20,90,834 Equity Shares of ₹10/- each

As on the end of the financial year i.e. 31st March, 2026, the paid-up share capital of the Company was ₹2,09,08,340 divided by the 20,90,834 Equity Shares of ₹10/- each.

Shareholding as on 31st March, 2026:



C. ISSUE OF EQUITY SHARES WITH DIFFERENTIAL RIGHTS

During the year, the company has not issued any equity shares with differential rights pursuant to Section 43 of the Companies Act, 2013 read with Rule 4(4) of the Companies (Share Capital and Debentures) Rules, 2014, therefore, no disclosure is required to be given.

D. ISSUE OF EMPLOYEE STOCK OPTIONS

During the year, the company has not issued any stock options to its employees pursuant to Section 62(1)(b) read with Rule 12(9) of the Companies (Share Capital and Debentures) Rules, 2014, therefore, no disclosure is required to be given.

E. ISSUE OF SWEAT EQUITY SHARES

During the year, the company has not issued any sweat equity shares pursuant to Section 54 of the Companies Act, 2013 read with Rule 8(13) of the Companies (Share Capital and Debentures) Rules, 2014, therefore, no disclosure is required to be given.

F. PURCHASE OF ITS OWN SECURITIES BY THE COMPANY

During the year, the company has not purchased its own securities pursuant to Section 68 of the Companies Act, 2013 read with Rule 17 of the Companies (Share Capital and Debentures) Rules, 2014, therefore, no disclosure is required to be given

G. PREFERENTIAL ISSUE OF CONVERTIBLE WARRANTS

The Board of Directors of the Company, at its meeting held on **11th August, 2026**, approved, subject to the approval of the Members at the ensuing Annual General Meeting and other applicable statutory and regulatory approvals, the proposed preferential issue of **18,00,000 (Eighteen Lakh Only) Convertible Warrants** at an issue price of **₹21.50/- per Warrant (including a premium of ₹11.50/- per Warrant)**, each carrying a right exercisable by the Warrant holder to subscribe to **one fully paid-up Equity Share of face value of ₹10/- each**, within a period of **18 months from the date of allotment of the Warrants**, in accordance with the provisions of the **Companies Act, 2013, the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018**, and other applicable laws.

16. AUDITORS

Pursuant to the provisions of Section 139, 142 and all other applicable provisions, if any, of the Companies Act, 2013 and Rules framed thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force), the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and upon recommendation of the Audit Committee, **M/S. SHIVAM SONI & CO., CHARTERED ACCOUNTANTS, (FRN: 152477W)**, be and is hereby appointed as the Statutory Auditors of the Company to hold office **from the conclusion of the 44th (Forty-Fourth) Annual General Meeting until the conclusion of the 49th (Forty-Ninth) Annual General Meeting** of the Company, at such remuneration as may be approved by the Audit Committee/ Board of Directors of the Company from time to time.

During the year, **M/s Maark & Associates (FRN: 145153W)** resigned from the post of statutory auditor of company with effect from **28th May, 2026** due to no significant revision in the audit fees

AUDITORS' REPORT

All observations made in the Auditors' Report and notes forming part of the Financial Statements are self-explanatory and do not call for any further comments. The Statutory Auditors have not made any qualifications or reservations in their Independent Auditors' Report.

The financial statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under section 133 of the Act. The Company has received an unmodified opinion in the Auditors' Report for the financial year 2025-26.

SECRETARIAL AUDITOR

Pursuant to the Regulation 24A & other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") read with Circulars issued thereunder from time to time and Section 204 and other applicable provisions of the Companies Act, 2013, if any read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 ("the Act"), **CS JINANG DINESHKUMAR SHAH**, Practicing Company Secretaries, Proprietor of **M/S JINANG SHAH & ASSOCIATES** be and is hereby appointed as a Secretarial Auditors of the Company for a period of 5 consecutive years, from the financial year 2025-26 to financial year 2029-2030 ('the Term'), on such terms & conditions as may be determined by the Board of Directors (hereinafter referred to as the 'Board' which expression shall include any Committee thereof or person(s) authorized by the Board). Further the Secretarial audit report (MR-3) is attached as Annexure - I for your reference.

17. WEBSITE

In compliance with the Regulation 46 of SEBI (Listing Obligation and Disclosure Requirements) Regulations 2015 the Company has maintained a functional website namely <https://ambassadorintra.in/> containing information about the Company.

18. ANNUAL RETURN

Pursuant to the amendments to Section 134(3)(a) and Section 92(3) of the Act read with Rule 12 of the Companies (Management and Administration) Rules, 2014 (including amendments thereof) notified by MCA, the Annual Return of the Company for the financial year ended 31st March, 2026, is hosted on the website of the Company at <https://ambassadorintra.in/>

19. BOARD OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

The Board of the Company has been duly constituted in accordance with the applicable provisions of the Companies Act, 2013.

There were no changes in the composition of the Board of Directors and Key Managerial Personnel during the financial year under review. However, subsequent to the close of the financial year and up to the date of this Report, the following changes took place in the composition of the Board of Directors.

- **Mr. Durgesh Pandey (DIN: 10458934) resigned from the post of Non-Executive Director with effect from 08th May, 2026**
- **Mr. Anupsing Thakur (DIN: 11848227) appointed as an Additional Director (Non-Executive) with effect from 28th July, 2026**

The Board of Directors and Key Managerial Personnel, as of the date of this report, Consists of the following members: -

SR. NO	NAME	DESIGNATION	DIN/PAN	DATE OF APPOINTMENT
1.	Avani Ashwinkumar Shah	Independent Non-executive Director	09608898	14/08/2024
2.	Juhi Sawajani	Independent Non-executive Director	09811893	14/08/2024
3.	Durgesh Pandey (Resigned with effect from 8 th May, 2026)	Non-executive Director	10458934	30/05/2024
4.	Rajesh Singh Thakur	Managing Director	10593346	25/04/2024
5.	Dilip bhai Baldevbhai Patel	Whole Time Director	10593381	25/04/2024
6.	Anupsing Thakur	Additional Director (Non-Executive)	11848227	28/07/2026

7.	Dilip bhai Baldevbhai Patel	CFO	AJBPP4026F	25/04/2024
8.	Amrita Lalwani	Company Secretary	APVPC6433P	25/04/2024

As on the date of this Report, the Board comprises five Directors, including one Managing Director, one Whole-time Director, one Non-Executive Director and two Independent Directors. The Key Managerial Personnel of the Company comprise the Managing Director, Chief Financial Officer and Company Secretary.

20. DIRECTOR RETIRING BY ROTATION

Mr. Dilipbhai Baldevbhai Patel (DIN: 10593381) Whole Time Director retiring by rotation at the ensuing Annual General Meeting. Being eligible, he has offered himself for re-appointment pursuant to the provisions of Section 152 of the Companies Act, 2013.

21. MEETINGS OF BOARD OF DIRECTORS

The Company held five (5) meetings of the Board of Directors during the financial year under review. The intervening gap between any two consecutive Board Meetings did not exceed 120 days, as required under section 173(1) of the Companies Act, 2013.

Sr. No.	Type of Meeting	Date of Meeting
1.	Board Meeting	29.05.2025
2.	Board Meeting	14.08.2025
3.	Board Meeting	20.08.2025
4.	Board Meeting	14.11.2025
5.	Board Meeting	13.02.2026

22. MEMBER'S MEETING

The Company had conducted 1 (one) Annual General Meeting of the shareholders during financial year under review

Sr. No.	Type of Meeting	Date of Meeting
1.	Annual General Meeting	16.09.2025

23. COMMITTEE MEETING

As on 31st March, 2026 the Board had three Committees namely, Audit Committee, Nomination and Remuneration Committee and Stakeholder's Relationship Committee. The Composition of all the Committees is in line with the requirement of the Act. During the year, all the recommendations made by the Committees were approved by the Board.

I. AUDIT COMMITTEE:

The Audit Committee comprises the following members.

SR NO.	NAME	DIN	POSITION IN COMMITTEE	NATURE OF DIRECTORSHIP
1	Ms. Avani Ashwinkumar Shah	09608898	Non-Executive and Independent Director	Chairman
2	Mr. Durgesh Pandey (Resigned with effect from 8 th May, 2026)	10458934	Non-executive Director	Member
3	Ms. Juhi Sawajani	09811893	Non-Executive and Independent Director	Member

The terms of reference of the Audit Committee are in conformity with the provisions of Section 177 and other applicable provisions of the Companies Act, 2013 and the Rules made thereunder.

Subsequent to the close of the financial year, Mr. Durgesh Pandey (DIN: 10458934) resigned from the Directorship of the Company with effect from 08th May, 2026. Consequent to his resignation, the Board of Directors at its meeting held on 14th May, 2026 reconstituted the Audit Committee and appointed Mr. Rajesh Singh Thakur (DIN: 10593346) as a Member of the Audit Committee.

During the year under review, Four Audit Committee Meetings were held which were attended by all the members of Audit Committee

Sr. No.	Type of Meeting	Date of Meeting
1.	Meeting of Audit Committee	29.05.2025
2.	Meeting of Audit Committee	14.08.2025

3.	Meeting of Audit Committee	14.11.2025
4.	Meeting of Audit Committee	13.02.2026

II. NOMINATION AND REMUNERATION COMMITTEE

The Nomination and Remuneration Committee comprises the following members.

SR NO.	NAME	DIN	POSITION IN COMMITTEE	NATURE OF DIRECTORSHIP
1	Ms. Avani Ashwinkumar Shah	09608898	Non-Executive and Independent Director	Chairman
2	Mr. Durgesh Pandey (Resigned with effect from 8 th May, 2026)	10458934	Non-executive Director	Member
3	Ms. Juhi Sawajani	09811893	Non-Executive and Independent Director	Member

Subsequent to the close of the financial year, Mr. Durgesh Pandey (DIN: 10458934) resigned from the Directorship of the Company with effect from 08th May, 2026. Consequent to his resignation, the Board of Directors at its meeting held on 28th July, 2026 reconstituted the Nomination and Remuneration Committee and appointed Mr. Anupsing Thakur (DIN: 11848227) as a Member of the Nomination and Remuneration Committee.

The terms of reference of the Nomination and Remuneration Committee are in conformity with the provisions of Section 178 of the Companies Act, 2013 and Rules made thereunder. During the year under review, two meetings of Nomination and Remuneration Committee were held, which were attended by all the members of Nomination and Remuneration Committee.

Sr. No.	Type of Meeting	Date of Meeting
1.	Meeting of Nomination and Remuneration Committee	14.08.2025
2.	Meeting of Nomination and Remuneration Committee	20.08.2025

III. STAKEHOLDER'S RELATIONSHIP COMMITTEE

The Stakeholders' Relationship Committee comprises the following members:

SR NO.	NAME	DIN	POSITION IN COMMITTEE	NATURE OF DIRECTORSHIP
1	Ms. Avani Ashwinkumar Shah	09608898	Non-Executive and Independent Director	Chairman
2	Mr. Durgesh Pandey (Resigned with effect from 8 th May, 2026)	10458934	Non-executive Director	Member
3	Ms. Juhi Sawajani	09811893	Non-Executive and Independent Director	Member

Subsequent to the close of the financial year, Mr. Durgesh Pandey (DIN: 10458934) resigned from the Directorship of the Company with effect from 08th May, 2026. Consequent to his resignation, the Board of Directors at its meeting held on 14th May, 2026 reconstituted the Stakeholder's Relationship Committee and appointed Mr. Dilipbhai Baldevbhai Patel (DIN: 10593381) as a Member of the Stakeholder's Relationship Committee.

The terms of reference of the Stakeholder's Relationship Committee are in conformity with the provisions of the Companies Act, 2013 and Rules made thereunder. During the year under review, two meetings of Stakeholder's Relationship Committee were held which were attended by all the members of Stakeholder's Relationship Committee.

Sr. No.	Type of Meeting	Date of Meeting
1.	Meeting of Stakeholder's Relationship Committee	14.08.2025
2.	Meeting of Stakeholder's Relationship Committee	13.02.2026

24. PARTICULARS OF LOANS, GAURANTEES OR INVESTMENT BY THE COMPANY

There were no loans, guarantees or investments made by the Company under Section 186 of the Companies Act, 2013 during the year under review and therefore no disclosure is required to be made.

25. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES

During the year, the Company has entered into related party transactions or arrangements with the Related Parties during the year under Section 188 read with section 2 (76) of the Companies Act, 2013.

Accordingly, the disclosure of such transactions in Form AOC-2, pursuant to Section 134(3)(h) of the Act, is applicable and is provided separately, forming an integral part of this Report-**Annexure-V**

26. POLICY ON DIRECTOR'S APPOINTMENT AND REMUNERATION

The Company has adopted Nomination and Remuneration Policy in accordance with the provisions of Companies Act, 2013 read with Rules issued there under and SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015. The said Policy of the Company, alia, provides that the Nomination and Remuneration Committee shall formulate the criteria for appointment of Executive, Non-Executive Director, and Independent Directors on the Board of Directors of the Company and persons in Senior Management of the Company, their remuneration including determination of qualifications, positive attributes, independence of Directors and other matters as provided under subsection (3) of section 178 of Companies Act, 2013 (including any statutory modification(s) or re-enactment (s) thereof for time being in force).

27. EXPLANATION OR COMMENTS ON QUALIFICATIONS, RESERVATIONS OR ADVERSE REMARKS OR DISCLAIMERS MADE BY THE STATUTORY AUDITOR OR SECRETARIAL AUDITOR IN THEIR REPORT

These were no qualifications, reservations or adverse remarks made by the Statutory Auditors in their report.

The provisions relating to submission of Secretarial Audit Report is applicable to the Company and forms part of this Annual Report in **Annexure-I**.

28. CORPORATE SOCIAL RESPONSIBILITIES (CSR)

The Company does not meet the criteria for CSR as prescribed under section 135 and schedule VII of the Act and the rules prescribed there under. Hence, the disclosure of the

details about the policy developed and implemented by the Company on CSR initiatives taken during the financial year is not applicable.

29. DIRECTOR RESPONSIBILITY STATEMENT

Pursuant to the provisions of clause (c) of subsection (3) of Section 134 of the Companies Act, 2013, the Board of Directors of the Company informed the members that:

- (i) In the preparation of the annual accounts for the Financial Year ended on 31st March, 2026 the applicable accounting standards had been followed along with proper explanation relating to material departures;
- (ii) The directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period,
- (iii) The directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- (iv) The directors had prepared the annual accounts on a going concern basis; and
- (v) The directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively; and
- (vi) Internal financial controls have been laid down to be followed by the Company and that such internal financial controls are adequate and were operating effectively.

30. INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO THE FINANCIAL STATEMENTS

The Company has adopted the policies and procedures for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable financial information.

The Company has in place adequate internal financial controls with reference to financial statements. The Company's internal control systems, including internal financial controls, are commensurate with the nature of its business and the size and complexity of its operations and the same are adequate and operating effectively. These systems are periodically tested and no reportable material weakness in the design or operation was observed. The Audit Committee reviews adequacy and effectiveness of the Company's internal control system including internal financial controls.

31. SEBI COMPLAINTS REDRESS SYSTEM (SCORES)

The investor complaints are processed in a centralized web-based complaints redressal system. The salient features of this system are centralized database of all complaints, online upload of Action Taken Reports (ATRs) by the concerned companies and online viewing by investors of actions taken on the complaint and its current status. Your Company has been registered on SEBI SCORES Portal and makes every effort to resolve all investor complaints received through SCORES portal or otherwise within the statutory time limit from the receipt of the complaint.

During the financial year 2025-26, the Company did not receive any investor complaints through the SCORES portal. Accordingly, there were no investor complaints pending as on 31st March, 2026.

32. GREEN INITIATIVE

In compliance with Regulation 36 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 Notice of the AGM along with the Annual Report 2025-26 is being sent only through electronic mode to those Members whose email addresses are registered with the Company/Depositories. Members may note that the Notice and Annual Report for the financial year 2025 - 26 will also be available on the Company's website <https://ambassadorintra.in/>

33. CODE OF CONDUCT FOR PROHIBITION OF INSIDER TRADING

The Board of Directors has adopted the Insider Trading Policy in accordance with the requirement of the Securities & Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015. The Insider Trading Policy of the Company lays down guidelines and procedures to be followed and disclosures to be made while dealing with shares of the Company as well as consequences of disclosures to be made while dealing with shares of the Company as well as consequences of violation. The Policy has been formulated to regulate, monitor and ensure reporting of deals by employees and to maintain the highest ethical standards of dealing in Company's shares.

The Insider Trading Policy of the Company covering the "Code of practices and procedures for Fair disclosures of unpublished price sensitive information" is available on the website <https://ambassadorintra.in/>

34. STRUCTURED DIGITAL DATABASE ("SDD")

Pursuant to Regulation 3(5) and 3(6) of the SEBI (Prohibition of Insider Trading) Regulations, 2015, the Company has maintained a Structured Digital Database containing the details of persons with whom Unpublished Price Sensitive Information is shared, together with the requisite information prescribed under the said

Regulations. The database is maintained with adequate internal controls and checks, including time stamping and audit trails, to ensure non-tampering of the database.

35. BOARD EVALUATION

This year too, the Board of Directors went through an elaborate process of evaluating its own effectiveness. Accordingly, formal evaluation of Board's, its Committee and Directors performance is carried out annually. This was designed to ensure, amongst other things, that the Board, its committees and each director continue to contribute effectively.

As per Section 134(3)(p) of the Act, a statement indicating the manner in which formal annual evaluation was made by the Board of their performance and that of its committees and individual directors, has to be furnished to the Members as part of the Board's Report.

As per provisions of Section 178(2) of the Act, Nomination and Remuneration Committee shall specify the manner for effective evaluation of performance of Board, its committees and individual directors to be carried out. Further, the Independent Directors, as part of their mandate under Schedule IV of the Act, need to make an evaluation of performance of the Board, its committee and constituents of the Board apart from their self-evaluation. Under this process, a structured questionnaire was prepared after taking into consideration inputs received from the Directors, setting out parameters of evaluation; the questionnaire for evaluation is to be filled in, consolidated and discussed with the Chairman. The evaluation by the Independent Directors has been undertaken at the time of appointment. The Board of Directors undertook evaluation of Independent Directors at their meeting held on 23rd June, 2025 and placed on its record that the Independent Directors have the requisite qualification, expertise and track record for performing their duties as envisaged under the Law, and they add value in the decision-making process of the Board.

The criteria for evaluation of performance of Directors, the Board as a whole and the Board's Committee, as specified by Nomination and Remuneration Committee was done.

36. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

The particulars as required under the provisions of Section 134(3) (m) of the Companies Act, 2013 read with Rule 8(3) of the Companies (Accounts) Rules, 2014 in respect of conservation of energy and technology absorption have not been furnished considering the nature of activities undertaken by the Company during the year under review.

➤ **ENERGY CONSERVATION**

i. The steps taken or impact on conservation of energy- The operations of your Company are not energy intensive. However, adequate measures have been initiated to reduce energy consumption.

ii. The steps taken by the company for utilizing alternate sources of energy – The operations of your Company are not energy intensive.

iii. The capital investment on energy conservation equipment's- **NIL**

➤ **TECHNOLOGY ABSORPTION, ADAPTATION & INNOVATION**

i. The efforts made towards technology absorption - **NONE**.

ii. The benefits derived like product improvement, cost reduction, product development or import substitution - **NOT APPLICABLE**.

iii. In case of imported technology (imported during the last three years reckoned from the beginning of the financial year

a) The details of technology imported- **NONE**

b) The year of import - **NOT APPLICABLE**

c) Whether the technology been fully absorbed - **NOT APPLICABLE**

d) If not fully absorbed, areas where absorption has not taken place, and the reasons thereof - **NOT APPLICABLE**

iv. The expenditure incurred on Research and Development -**NIL**

37. PARTICULARS OF EMPLOYEES

Disclosures with respect to the remuneration of Directors and employees as required under Section 197 of the Companies Act and Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 has been appended as Annexure - III to this Report. The information required pursuant to Section 197 of the Companies Act read with Rule 5(2) & (3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 in respect of employees of the Company is not applicable to the Company as none of the employees of the Company fall within the purview of the information required under the said rules.

38. DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has adopted a zero-tolerance approach for sexual harassment at workplace and has formulated a policy on the prevention, prohibition and redressal of sexual harassment at workplace in line with the provisions of Sexual harassment of Women at workplace (Prevention, Prohibition and Redressal) Act, 2013 and the rules framed thereunder, for prevention and redressal of complaints of Sexual harassment at the workplace. Your Company has complied with provisions relating to the constitution of the Internal Complaints Committee ('ICC') under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. During the financial year 2025-26, the Company has not received any complaints on sexual harassment.

Further, Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 are as follows:

39. RISK MANAGEMENT

1.	Number of complaints received during the Financial Year	0
2.	Number of complaints disposed of during the Financial Year	0
3.	Number of cases pending for a period exceeding ninety days	0

Risk Management is the process of identification, assessment and promotion of asks followed by coordinated efforts to minimize, monitor and mitigate/control the probability and/or impact of unfortunate events or to maximize the realization of opportunities. The Company ensures risks are identified by the Company and its mitigation process/measures are formulated in the areas from time to time, as may be required

40. DETAILS OF ESTABLISHMENT OF VIGIL MECHANISM FOR DIRECTORS AND EMPLOYEES

The Company has a 'Whistle Blower Policy' / 'Vigil Mechanism' in place. The objective of the Vigil Mechanism is to provide the employees, Directors, customers, contractors and other stakeholders of the Company an impartial and fair avenue to raise concerns and seek their redressal, in line with the Company's commitment to the highest possible standards of ethical, moral and legal business conduct and fair dealings with all its stakeholders and constituents and its commitment to open communication channels. The Company is also committed to provide requisite safeguards for the protection of the persons who raise such concerns from reprisals or

victimization, for whistle blowing in good faith. The Board of Directors affirms and confirms that no personnel have been denied access to the Audit Committee.

The Policy contains the provision for direct access to the Chairman of the Audit Committee in appropriate or exceptional cases.

41. COMPLIANCE WITH THE SECRETARIAL STANDARDS ISSUED BY THE INSTITUTE OF COMPANY SECRETARIES OF INDIA (ICSI)

The Company has complied with all the applicable and effective secretarial standards issued by the Institute of Company Secretaries of India (SS-1 & SS-2) and notified by the Central Government.

42. DETAILS IN RESPECT OF FRAUDS REPORTED BY AUDITOR UNDER SUB SECTION (12) OF SECTION 143 "OTHER THAN THOSE WHICH ARE REPORTABLE TO THE GOVERNMENT"

No matters of actual or alleged fraud have been reported by the auditors under sub-section (12) of Section 143 of the Companies Act, 2013

43. STATEMENT REGARDING OPINION OF THE BOARD WITH REGARD TO INTEGRITY, EXPERTISE AND EXPERIENCE (INCLUDING THE PROFICIENCY) OF THE INDEPENDENT DIRECTORS APPOINTED DURING THE YEAR

The Independent Directors met on 23rd June, 2025, inter-alia, to discuss the quality, quantity and timeliness of flow of information between the Company Management and the Board of Directors that is necessary for the Board of Directors to effectively and reasonably perform their duties. Both the Independent Directors were present at the Meeting.

44. DISCLOSURE AS TO WHETHER MAINTENANCE OF COST RECORDS AS SPECIFIED BY THE CENTRAL GOVERNMENT UNDER SUB-SECTION (1) OF SECTION 148 OF THE COMPANIES ACT, 2013, IS REQUIRED BY THE COMPANY AND ACCORDINGLY SUCH ACCOUNTS AND RECORDS ARE MADE AND MAINTAINED

The provisions of Section 148(1) of the Companies Act 2013 read with the Companies (Cost Records and Audit) Rules, 2014, the maintenance of cost records is not mandated for the products manufactured by the Company

45. CORPORATE GOVERNANCE

Pursuant to Regulation 15(2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the provisions relating to Corporate Governance shall apply to listed entities that satisfy any of the following criteria:

- Paid-up equity share capital of more than ₹10 crore and
- Net worth of more than ₹ 25 Crore

We would like to clarify that, as per the latest audited financial statements of the Company for the financial year ended on 31st March, 2026 our Company **does not fall under any of the above thresholds**. The **paid-up share capital** of the Company is **below ₹10 crore**, and **net worth is less than ₹25 crore**.

Accordingly, the provisions relating to **Corporate Governance are not applicable** to the Company as per the above-stated regulatory requirements. However, the Company remains committed to maintaining the highest standards of governance and transparency in all its operations.

46. MANAGEMENT DISCUSSION AND ANALYSIS REPORT

In terms of Regulation 34 read with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 the Management Discussion and Analysis Report, which gives a detailed account of state of affairs of the Company's operations forms part of this Annual Report above referred report is being placed herewith here with at Annexure -IV.

47. OTHER REPORTING

The Directors state that no disclosure or reporting is required in respect of the following matters, as there were no transactions/events relating thereto during the year under review:

Material changes and commitments as the Company continues to maintain its strong position on the BSE platform, reflecting the sustained trust and confidence of its stakeholders and investors over the years.

- a) Details relating to deposits covered under Chapter V of the Act;
- b) Voting rights which are not directly exercised by the employees in respect of shares for the subscription/purchase of which loan was given by the Company (as there is no scheme pursuant to which such persons can beneficially hold shares as envisaged under section 67(3)(c) of the Act);
- c) Significant or material orders were passed by the Regulators or Courts or Tribunals which impact the going concern status and Company's operations in future;

- d) Details in respect of frauds reported by the Auditors under section 143(12) other than those which are reportable to the Central Government, as there were no such frauds reported by the Auditor.

48. ACKNOWLEDGEMENT

We thank our customers, vendors, investors, service providers and bankers for their support during the year, without the respective contributions of which, the Company would not have been able to reach the current position. We are humble in acknowledging the participation and involvement of each one of them, and due to the existence of several such parties, your directors do not intend making any special mention of any one or few of them, but however, expect the continued co-operation and involvement with company's activities in the future as well. We place on record our appreciation of the contribution made by our employees at all levels. Our consistent growth was made possible by their hard work, leadership, co-operation and support.

Your directors wish to thank the Government Authorities and the various Government Agencies for their support and valuable guidance provided to the Company and look forward to their continued support in the future.

**For and On Behalf of the Board of Directors of
AMBASSADOR INTRA HOLDINGS LIMITED**

**Sd/-
RAJESH SINGH THAKUR
MANAGING DIRECTOR
(DIN: 10593346)**

**Sd/-
DILIPBHAI BALDEVBHAI PATEL
WHOLE TIME DIRECTOR
(DIN: 10593381)**

**PLACE: AHMEDABAD
DATE: 11.08.2026**

ANNEXURE-I

Form No. MR-3

SECRETARIAL AUDIT REPORT

For the financial year ended on 31st March, 2026

[Pursuant to section 204(1) of the Companies Act, 2013 and rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,

The Members,

Ambassador Intra Holdings Limited

CIN No.: L31009GJ1982PLC009258

Ahmedabad

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Ambassador Intra Holdings Limited (hereinafter called the "Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit of the Company, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026 according to the provisions of:

- i. The Companies Act, 2013 (the Act) and the rules made thereunder;
- ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- iii. The Depositories Act, 1996 and the Regulations and Bye-laws framed there under as applicable during the financial year 2025-26
- iv. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; - (Not applicable to the Company during the Audit Period);

- v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') as applicable during the financial year 2025-26
 - a. Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;
 - b. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - c. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992 (up to May 14, 2015) and Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 (effective May 15, 2015);
 - d. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
 - e. The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999/ The Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014 (up to August 12, 2021)/ Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 (effective August 13, 2021): **NOT APPLICABLE**
 - f. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 (Up to August 8, 2021)/ SEBI (Issue and Listing of Non-Convertible Securities) Regulations, 2021 (effective August 9, 2021): **NOT APPLICABLE**
 - g. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
 - h. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 (Up to 09th June, 2021)/ SEBI (Delisting of Equity Shares) Regulations, 2021 (effective 10th June, 2021) (Not applicable to the Company during the Audit Period); and
 - i. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998 (effective 10th September, 2018)/ Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018 (effective 11th September, 2018); (Not applicable to the Company during the Audit Period);

We have also examined compliance with the applicable clauses of the following:

- i. Secretarial Standards with regard to Meeting of Board of Directors (SS-1) and General Meetings (SS-2) issued by The Institute of Company Secretaries of India and made effective 01st July, 2015;
- ii. The Listing Agreements entered into by the Company with BSE Limited pursuant to SEBI (Listing Obligations and Disclosure Requirements), 2015 made effective 1st December 2015;

During the year under review, the Company has duly paid the Annual Listing Fees to BSE Limited.

We further report that:

The Board of Directors of the Company is duly constituted with an appropriate balance of Executive Directors, Non-Executive Directors and Independent Directors. During the year under review, the changes in the composition of the Board of Directors and Key Managerial Personnel were carried out in compliance with the provisions of the Companies Act, 2013, the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and other applicable laws and regulations.

- During the financial year under review, the Members of the Company, by way of a Special Resolution passed at the Annual General Meeting held on 16 September 2025, approved the alteration of Clause III(A) (Main Objects) of the Memorandum of Association pursuant to the provisions of Section 13 of the Companies Act, 2013. The alteration was carried out to enable the Company to undertake additional business activities in various sectors, while continuing its existing business. Consequently, the scope of the Company's main objects was expanded in accordance with the applicable provisions of the Companies Act, 2013.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that except as stated below, there were no specific events/actions during the audit period having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations and standards.

For, JINANG SHAH & ASSOCIATES

Sd/-

JINANG DINESHKUMAR SHAH

Practising Company Secretary

Proprietor

Membership No. F10649

COP NO.14215

UDIN: F010649H000527154

Place: Ahmedabad

Date: 28.05.2026

**ANNEXURE - A
TO SECRETARIAL AUDIT REPORT**

To,
The Members,
AMBASSADOR INTRA HOLDINGS LIMITED
CIN No.: L31009GJ1982PLC009258
Ahmedabad

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that the correct facts are reflected in secretarial records. We believe that the practices and processes we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Account of the company.
4. Wherever required, we have obtained management representation about the compliance of laws, rules, regulations, norms and standards and happening of events.
5. The compliance of the provisions of the Corporate and other applicable laws, rules, regulations and norms is the responsibility of management. Our examination was limited to the verification of procedure on test basis.
6. The secretarial audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For, **JINANG SHAH & ASSOCIATES**

Sd/-
JINANG DINESHKUMAR SHAH
Practising Company Secretary
Proprietor
Membership No. F10649
COP NO.14215
UDIN: F010649H000527154

PLACE: AHMEDABAD
DATE: 28.05.2026

ANNEXURE-II

DECLARATION CODE OF CONDUCT

This is to confirm that the Ambassador Intra Holdings Limited (the “Company”) has adopted a Code of Conduct for KMPs, Directors and Senior Management Personnel, which is available on the website of the Company at <https://ambassadorintra.in/>

I, Rajesh Singh Thakur, Managing Director of the Company, hereby declare that all the KMPs, Directors and Senior Management Personnel have affirmed compliance with the Code of Conduct for the year ended 31st March, 2026.

For, AMBASSADOR INTRA HOLDINGS LIMITED

Sd/-

**RAJESH SINGH THAKUR
MANAGING DIRECTOR
(DIN: 10593346)**

PLACE: AHMEDABAD

DATE: 11.08.2026

ANNEXURE - III

Disclosure pertaining to remuneration and other details as required under section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are given below

- (i) The ratio of the remuneration of each Director and Key Managerial Personnel to the median remuneration of the employees of the Company and the percentage increase in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year.

Sr. No	Name	Designation	Ratio of the remuneration of each Director/ KMP to the median remuneration
1.	Avani Ashwinkumar Shah	Independent Non-executive Director	0.22
2.	Juhi Sawajani	Independent Non-executive Director	0.22
3.	Durgesh Pandey*	Non-executive Director	N.A
4.	Rajesh Singh Thakur	Managing Director	NIL
5.	Dilipbhai Baldevbhai Patel	Whole Time Director/ CFO	NIL
6.	Amrita Lalwani	Company Secretary	1.00

*** Mr. Durgesh Pandey Non-executive Director Ceased during the year w.e.f 08th May, 2026, remuneration not comparable on annual basis.**

Note: The aforesaid details are calculated on the basis of remuneration for the financial year 2025-26 and include sitting fees paid to Directors during the financial year.

- (ii) The percentage increase in the median remuneration of employees in the Financial Year 2025-26: **Nil**
- (iii) The number of permanent employees on the rolls of Company as on March 31, 2026: **One**

- (iv) Average percentile increases already made in the salaries of employees other than the Managerial Personnel in the last Financial Year and its comparison with the percentile increase in the Managerial Remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the Managerial Remuneration: **NA**
- (v) The Company affirms that the remuneration is as per the Remuneration Policy of the Company
- (vi) There are employees drawing salary in excess of 120 Lakhs as stipulated under section 197(12) of the Act read with Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014: **Nil**

**For and On Behalf of the Board of Directors of
AMBASSADOR INTRA HOLDINGS LIMITED**

**Sd/-
RAJESH SINGH THAKUR
MANAGING DIRECTOR
(DIN: 10593346)**

**PLACE: AHMEDABAD
DATE: 11.08.2026**

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

GLOBAL ECONOMIC OVERVIEW

During the financial year 2025-26, the global economy demonstrated resilience despite geopolitical uncertainties, inflationary pressures and evolving trade policies. Improvements in global supply chains, increasing digital adoption and sustained investment in technology, renewable energy and consumer-oriented industries continued to support economic activity. Growing emphasis on sustainability, innovation, healthcare, digital transformation and clean energy has created new opportunities across manufacturing, trading, services and technology sectors. Businesses with diversified operations and adaptable business models are expected to benefit from changing global market dynamics.

INDIAN ECONOMIC OVERVIEW

India remained one of the fastest-growing major economies during FY 2025-26, supported by robust domestic demand, infrastructure development, policy reforms, digitalisation and favourable demographics. Government initiatives such as Make in India, Digital India, Startup India, Production Linked Incentive (PLI) Schemes, PM Gati Shakti and renewable energy policies continue to encourage industrial growth, manufacturing, exports and entrepreneurship.

The increasing focus on organised trade, consumer products, renewable energy, healthcare, technology, infrastructure and digital services provides significant long-term growth opportunities across multiple business sectors.

INDUSTRY OVERVIEW

The Company's Objects Clause enables it to operate across a diversified range of industries including trading and distribution, manufacturing, consumer products, furniture, renewable energy, cosmetics, nutrition, software and information technology, advertising and media, event management, logistics, warehousing and real estate.

These industries continue to experience structural growth driven by rising consumer demand, digital transformation, urbanisation, sustainability initiatives and technological innovation. Increasing adoption of organised business models, e-commerce, smart technologies and value-added products is expected to create long-term opportunities across these sectors.

BUSINESS OVERVIEW

The Company has a diversified Objects Clause that provides flexibility to undertake business activities across multiple sectors including manufacturing, trading, distribution, import-export, retailing, renewable energy, furniture, cosmetics and personal care products, software and IT solutions, advertising and media services, event management, nutrition products, logistics, warehousing, consultancy and allied businesses.

The Company intends to leverage emerging market opportunities by adopting innovative business strategies, expanding its product and service portfolio, developing strategic partnerships and focusing on operational excellence. The diversified nature of the Company's business objectives provides resilience against sector-specific risks while enabling sustainable long-term growth.

OPPORTUNITIES

The Company believes that the following factors will support its long-term growth:

- Expanding opportunities across manufacturing, trading and distribution businesses.
- Increasing demand for consumer products, lifestyle products and organised retail.
- Growing renewable energy and solar power market.
- Rising awareness towards health, nutrition, wellness and personal care products.
- Increasing digitalization and demand for software and IT-enabled services.
- Growth in advertising, branding, media and event management services.
- Infrastructure development and increasing demand for warehousing and logistics services.
- Government initiatives promoting manufacturing, exports, digital economy and sustainability.
- Opportunities for strategic alliances, franchise development and business diversification.

CHALLENGES

The Company continuously monitors various business risks including:

- Economic slowdown and fluctuations in consumer demand.
- Intense competition across multiple industries.
- Volatility in raw material and commodity prices.
- Rapid technological changes and innovation.
- Regulatory and compliance requirements.
- Supply chain disruptions and logistics challenges.
- Foreign exchange fluctuations.
- Cybersecurity and information technology risks.
- Environmental and sustainability-related compliance.

The Company continues to strengthen its governance framework, operational processes and risk mitigation mechanisms to address these challenges effectively.

COMPANY STRATEGY

The Company's long-term strategy focuses on building a diversified and sustainable business model through prudent investments and operational excellence.

The key strategic priorities include:

- Diversification into high-growth business segments.
- Strengthening manufacturing and trading capabilities.
- Expanding domestic and international market presence.
- Leveraging technology and digital transformation.
- Developing innovative products and services.
- Improving operational efficiency and cost optimization.
- Building strategic collaborations and partnerships.
- Maintaining sound financial discipline and effective capital allocation.
- Enhancing customer satisfaction and stakeholder value.

OPERATIONAL PERFORMANCE

During the year under review, the Company continued to strengthen its operational capabilities and evaluate opportunities across its approved business segments. The management remained focused on improving operational efficiencies, strengthening internal processes, enhancing customer relationships and identifying new avenues for business expansion.

The Company continues to adopt prudent business practices aimed at creating long-term value while maintaining financial discipline and operational excellence.

INTERNAL CONTROL SYSTEMS AND THEIR ADEQUACY

The Company has established adequate internal financial controls commensurate with the size, scale and complexity of its operations.

The internal control framework is designed to ensure:

- Protection and safeguarding of assets.
- Accuracy and reliability of financial reporting.
- Compliance with applicable laws and regulations.
- Efficient utilization of resources.
- Prevention and detection of frauds and errors.
- Effective monitoring of business processes and internal governance.

The effectiveness of internal controls is periodically reviewed by the management and the Audit Committee, and necessary improvements are implemented whenever required.

RISK MANAGEMENT

The Company has implemented a comprehensive risk management framework for identifying, evaluating, monitoring and mitigating strategic, operational, financial, legal and regulatory risks.

The Board of Directors periodically reviews the risk management framework to ensure appropriate mitigation measures are in place. The Company remains committed to strengthening its enterprise risk management practices to support sustainable growth and business continuity.

HUMAN RESOURCES

The Company recognizes that its employees are among its most valuable assets and remain integral to its long-term success.

The Company promotes a culture based on integrity, innovation, professionalism, accountability, collaboration and continuous learning. It remains committed to attracting, developing and retaining talented professionals by providing a safe, inclusive and performance-driven work environment.

HEALTH, SAFETY AND WELL-BEING

The Company is committed to maintaining a safe, healthy and environmentally responsible workplace across all its business operations.

Appropriate safety measures, employee awareness programs, workplace hygiene practices and compliance mechanisms are implemented to safeguard employees, customers and other stakeholders. The Company also encourages employee wellness and continuous improvement in health and safety standards.

OUTLOOK

The Company's diversified Objects Clause provides significant flexibility to capitalize on emerging opportunities across manufacturing, trading, consumer products, renewable energy, software, advertising, furniture, cosmetics, nutrition, logistics and allied sectors.

With favorable economic conditions, increasing digital adoption, government policy support and growing consumer demand, the Company remains optimistic about its long-term growth prospects. The management will continue to focus on innovation, operational excellence, prudent financial management, strategic expansion and sustainable value creation for all stakeholders.

CAUTIONARY STATEMENT

Statements contained in this Management Discussion and Analysis describing the Company's objectives, expectations, estimates, projections, outlook or future performance may constitute "forward-looking statements" within the meaning of applicable laws and regulations. These statements are based on assumptions and expectations of future events and are subject to various risks and uncertainties.

Actual results may differ materially from those expressed or implied due to changes in economic conditions, government policies, regulatory developments, market demand, competition, technological changes, foreign exchange fluctuations, availability of resources and other factors beyond the Company's control. The Company undertakes no obligation to publicly update or revise any forward-looking statements to reflect subsequent events or circumstances.

ANNEXURE - V**FORM AOC-2 AS ON 31ST MARCH, 2026**

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the Company with related parties referred to in sub-section (1) of Section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

• **Details of contracts or arrangements or transactions not at arm's length basis:**

There were no contracts or arrangements or transactions entered into during the year ended 31st March, 2026, which were not at arm's length basis. Therefore, no details of contract or arrangements are required to disclose.

• **Details of material contracts or arrangement or transactions at arm's length basis:**

Name of Related Party	Nature of Relationship	Nature of contracts/ arrangements/ transaction	Date of approval by Board	Amount Accepted during the year In Lakhs
Avani Ashwinkumar Shah	Director	Sitting Fees	29.05.2025	0.42
Juhi Sawajani	Director	Sitting Fees	29.05.2025	0.42
Dilipbhai Baldevbhai Patel	CFO and Director	Borrowings		0.60

**For and On Behalf of the Board of Directors of
AMBASSADOR INTRA HOLDINGS LIMITED**

Sd/-

**RAJESH SINGH THAKUR
MANAGING DIRECTOR
(DIN: 10593346)**

PLACE: AHMEDABAD

DATE: 11.08.2026

ANNEXURE – VI

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS
(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the
SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members,
AMBASSADOR INTRA HOLDINGS LIMITED
401, Aishvarya 02, Prakashnagar C.H.S.L, Uttamnagar, Maninagar,
Ahmedabad - 380008, Gujarat, India

I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **AMBASSADOR INTRA HOLDINGS LIMITED** having **CIN: L31009GJ1982PLC009258** and having registered office at 401, Aishvarya 02, Prakashnagar C.H.S.L, Uttamnagar, Maninagar, Ahmedabad - 380008, Gujarat, India (hereinafter referred to as '**the Company**'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in as considered necessary and explanations furnished to us by the Company & its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs.

SR. NO.	NAME OF DIRECTOR	DIN	DATE OF APPOINTMENT IN COMPANY
1	Avani Ashwinkumar Shah	09608898	14/08/2024
2	Juhi Sawajani	09811893	14/08/2024
3	Rajesh Singh Thakur	10593346	25/04/2024
4	Dilip Bhaibaldevbhai Patel	10593381	25/04/2024
5	Durgesh Pandey	10458934	30/05/2024

Ensuring the eligibility of/for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency nor effectiveness with which the management has conducted the affairs of the Company.

For, JINANG SHAH & ASSOCIATES

Sd/-

JINANG DINESHKUMAR SHAH

Practising Company Secretary

Proprietor

Membership No. F10649

COP NO.14215

UDIN: F010649H000527154

DATE: 28.05.2026

PLACE: AHMEDABAD

ANNEXURE - VII

VOTING THROUGH ELECTRONIC MEANS

Sr. No: _____

1. Name of the sole/first named member: _____
2. Address of sole/first named member: _____
3. Name (s) of joint member(s) if any: _____
4. Registered folio No./DP ID No./Client ID NO.: _____
5. Number of shares held: _____

Dear Member,

Subject: - Voting through Electronic means

Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with the Companies (Management and Administration) Rules, 2014, as amended, and the Regulation 44 of the SEBI (Listing Obligation and Disclosure Requirements) Regulation, 2015, the Company is pleased to offer e-voting facility to the Members of the Company to cast their votes electronically as an alternative to vote at the 44th Annual General Meeting of the Member to be held on Friday, 11th September, 2026 at 12:30 P.M. by electronic means (remote e-voting). The Company has engaged the service of National Securities Depository Limited (NSDL) to provide e-voting facilities. The e-voting facility is available at the link <https://www.evotingindia.com/>:

The Electronic voting particulars are set out below:

EVSN (E-voting Sequence number)	PAN
140844	

The remote e-voting facility will be available during the following voting period:

Commencement of E-voting	From 09:00 A.M. on 08th September, 2026
End of e-voting	Up to 05:00 P.M. on 10th September, 2026

The remote e-voting shall not be allowed beyond 5.00 P.M on 10th September, 2026. During the e-voting period, shareholders of the Company holding shares either in physical form or in dematerialized form, as on the cut-off date may cast their votes electronically. The cut-off date for the purpose of remote e-voting is 05th September, 2026.

Please note the instructions printed in the Notice before exercising the vote.

These details and instruction form integral part of the Notice for the Annual General Meeting to be held on Friday, 11th September, 2026.



MAARK & ASSOCIATES
CHARTERED ACCOUNTANTS

Independent Auditor's Report

To,
The Members of
Ambassador Intra Holdings Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Ambassador Intra Holdings Limited ("the Company"), which comprise of the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss and the Statement of Cash Flows for the year ended on that date, and notes to the financial statements including a summary of the significant accounting policies and other explanatory information ("the financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, the profit and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing ("SAs") specified under Section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the financial statements.

Other Information

The Company's Management and Board of Directors are responsible for the other information. The other information comprises the information included in the Company's Annual Report, but does not include the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is no a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined that there are no key audit matters to be communicated in our report.

Page 1 of 10





Managements and Board of Directors' Responsibilities for Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including Indian Accounting Standards specified under Section 133 of the Act.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so. The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3) (i) of the Act, we are also responsible for expressing an opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made in the financial statements by the Management and Board of Directors.
- Conclude on the appropriateness of the Management's and Board of Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such Disclosures are inadequate, to modify our opinion. Our





MAARK & ASSOCIATES
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conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of Section 143 of the Companies Act, 2013, we give in the "Annexure A", a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by Section 143(3) of the Act, we report that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c. The Balance Sheet, the Statement of Profit and Loss and the Statement of Cash Flow dealt with by this Report are in agreement with the books of accounts.
 - d. In our opinion, the aforesaid financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
 - e. On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
 - f. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, please refer to our separate report in "Annexure B". Our report expresses unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting.
 - g. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 as amended, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company does not have any pending litigations which would impact its financial position.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. There were no amounts which were required to be transferred, to the Investor Education and Protection Fund by the Company during the year ended March 31, 2026.

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iv.

- (a) The Management has represented that, to the best of its knowledge and belief, no funds have been advanced or granted loans or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (b) The Management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. The company has not declared or paid dividend during the year. Hence compliance with section 123 of the Companies Act, 2013 is not applicable.
- vi. Based on our examination which included test checks, the company has used accounting software for maintaining its books of account which does not have a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software.

For and on behalf of
MAARK & Associates
Chartered Accountants
FRN: 145153W

Manish

Manish Agarwal
Partner
Membership No. 612103
Place: Mumbai
Date: 28.05.2026
UDIN: 26612103NOUITK4215





ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT

Referred to in paragraph 1 of 'Report on Other Legal and Regulatory Requirements' in our Report of even date on the accounts of **Ambassador Intra Holdings Limited** for the year ended March 31, 2026.

On the basis of the records produced before us for our verification / perusal, such checks as we considered appropriate, and in terms of information and explanation given to us on our enquiries, we state that:

- (i)
 - a) The company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment;
 - b) The company has maintained proper records showing full particulars of Intangible Assets if any;
 - c) The Property, Plant and Equipment of the company are physically verified by the Management in accordance with a regular programme of verification which, in our opinion, provides for physical verification of all the Property, Plant and Equipment at reasonable intervals. Pursuant to the program, certain Property, Plant and Equipment were physically verified during the year and no material discrepancies were noticed between the book records and the physical verification.
 - d) According to information and explanations given to us and on the basis of our examination of the records of the company, the title deeds of immovable properties are held in the name of the company. If any.
 - e) The Company has not revalued any of its Property, Plant and Equipment (including Right of Use assets) or intangible assets or both during the year.
 - f) No proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) as amended and rules made thereunder.
- (ii) During the year, the inventories have been physically verified by the management in our opinion, the frequency of verification is reasonable. The discrepancies noticed on physical verification of inventories as compared to the book records were not material and have been properly dealt with in the books of account.
- (iii) The Company has not made any investments, also has not provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties:
 - a) In our opinion and according to information and explanation provided to us the Company had not made investment nor provided guarantees but granted unsecured loan or advances in the nature of loan as specified below: -

Sr No	Particulars	Aggregate amount during the year	Balance outstanding as on 31.03.2026
A	To Subsidiaries, Joint Ventures and Associates		
		NIL	NIL
B	To Other Than Subsidiaries, Joint Ventures and Associates		
	Loans & Advances (including Business Advances)	31.13 Lakhs	187.38 Lakhs





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- b) The terms and conditions of investments made, guarantees provided, security given and the terms and conditions of the grant of all loans and advances in the nature of loans and guarantees provided are not prejudicial to the interest of the company.
- c) In respect of loans and advances in the nature of loans, the schedule of repayment of principal and payment of interest has not been stipulated and the repayments or receipts are regular.
- d) The amount is not overdue, on the above loan and advances; hence this clause is not applicable;
- e) The amount is not overdue; on the above loan and advances; hence this clause is not applicable;
- f) The company has granted loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment. Details of the said loan or advances is as follows;

(Amount Rs. In Lakhs)			
Sr. No.	Particulars	Amount of Loan or Advance in nature of Loan granted during the period	Outstanding Balance as on 31st March, 2026
1)	Loan Granted to Promoters	NIL	NIL
2)	Loan Granted to Related Parties excluding Promoters	NIL	NIL

- (iv) The Company has complied with provisions of section 186 of the Act in respect of investments made. Section 185 of the Act is not applicable as there were no loans, securities or guarantees provided during the year which are covered by section 185 of the Act.
- (v) The Company has not accepted any deposits and has no amounts which are deemed to be deposits; hence reporting under clause 3(v) of the Order is not applicable.
- (vi) The Central Government has not prescribed maintenance of cost records for the Company under sub section (1) of section 148 of the Companies Act, hence reporting under clause 3(vi) of the Order is not applicable.
- (vii) (a) In our opinion the Company has generally been regular in depositing undisputed statutory dues including Goods and Services Tax, Provident Fund, Employees' State Insurance, Income-Tax, Sales-Tax, Service Tax, Duty of Customs, Duty of Excise, Value Added Tax, Cess, and other statutory dues to the appropriate authorities.
- (b) There are none of statutory dues referred to in sub-clause (a) above which have not been deposited on account of any dispute.
- (viii) There were no transactions relating to previously unrecorded income which have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961);
- (ix)
- (a) The records examined by us and based on examination of the documents provided to us. The company has not delayed in principle repayment of term loan.
- (b) According to information and explanation given to us, the records examined by us and based on examination of the documents provided to us. The company has not been declared willful defaulter by any bank or financial institution or government or any government authority, hence sub-clause 3(ix) (b) of the Companies (Auditors Report) Order, 2020 is not applicable to the company.

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- (c) According to information and explanation given to us, the records examined by us and based on examination of the documents provided to us. The company has not borrowed any term loans during the year, hence sub-clause 3(ix)(c) of the Companies (Auditors Report) Order, 2020 is not applicable to the company.
- (d) According to information and explanation given to us, the records examined by us and based on examination of the documents provided to us. On an overall examination of the financial statements of the company, we report that no funds raised on short-term basis have been used for long-term purposes by the company, hence sub-clause 3(ix) (d) of the Companies (Auditors Report) Order, 2020 is not applicable to the company.
- (e) According to information and explanation given to us, the records examined by us and based on examination of the documents provided to us. The company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures, hence sub-clause 3(ix)(e) of the Companies (Auditors Report) Order, 2020 is not applicable to the company.
- (f) According to information and explanation given to us, the records examined by us and based on examination of the documents provided to us. The company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies, hence sub-clause 3(ix)(f) of the Companies (Auditors Report) Order, 2020 is not applicable to the company.
- (x).
- (a) The Company did not raise any money by way of initial public offer or further public offer (including debt instruments) during the year, hence reporting under clause 3(x)(a) of the Order is not applicable.
- (b) The Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally convertible) during the year, hence reporting under clause 3(x)(b) of the Order is not applicable.
- (xi).
- (a) No fraud by the Company and no fraud on the Company has been noticed or reported during the year, hence reporting under clause 3(xi)(a) of the Order is not applicable.
- (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rule, 2014 with the Central Government during the year and up to the date of this report.
- (c) As per the information provided to us, no whistle-blower complaints were received by the Company during the year, hence reporting under clause 3(xi)(c) of the Order is not applicable.
- (xii) The Company is not a Nidhi Company, hence reporting under clause 3(xii)(a), 3(xii)(b) and 3(xii)(c) of the Order is not applicable.
- (xiii) According to the information and explanation given to us, and based on our examination of the records of the Company, transactions with related parties are in compliance with section 177 and 188 of the Companies Act, wherever applicable, and details of such transactions have been disclosed in the financial statements, etc., as required by the applicable accounting standards.
- (xiv) (a) The Company has an internal audit system commensurate with the size and nature of its business.
- (b) We have not been provided with Internal Auditor's Report.
- (xv) According to the information and explanation given to us, and based on our examination of the records of the Company, the Company has not entered into any non-cash transactions with directors or persons connected with the directors, hence provisions of section 192 of the Companies Act, 2013 are not applicable.





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(xvi)

- (a) The Company is not required to be registered under Sec 45-1A of the Reserve Bank of India Act, 1934 (2 of 1934), hence reporting under clause 3(xvi) (a) of the Order is not applicable.
- (b) The Company has not conducted any Non-Banking Financial or Housing Finance activities, hence reporting under clause 3(xvi) (b) of the Order is not applicable.
- (c) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India, hence reporting under clause 3(xvi) (c) of the Order is not applicable.
- (d) In our opinion and as per the information provided to us, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016 and accordingly reporting under clause 3 (xvi) (d) of the Order is not applicable

(xvii) On an examination of the Statement of Profit and Loss account, we are of the opinion that the Company has not incurred cash losses during the current financial year in terms of clauses 3(xvii) of the Companies (Auditors Report) Order 2020.

(xviii) There was end of term of the previous statutory auditors during the year as per section 140 of company Act, 2013 and new auditor is appointed as per under section 139 as per company Act, 2013, accordingly. Clause (3)(xviii) Companies (Auditors Report) Order 2020 is not applicable to the Company.

(xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.

We however state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) There are no unspent amounts towards Corporate Social Responsibility (CSR) (other than ongoing projects) which are required to be transferred to a Fund specified in Schedule VII to the Companies Act, in compliance with second proviso to sub-section (5) of section 135 of the said Act. There are no ongoing projects under CSR, hence reporting under clause 3(xx)(b) of the Order is not applicable.

(xxi) The Company does not have any Subsidiaries or Associates or Joint Venture and hence Clause 3(xxi) of the Order pertaining to reporting of qualifications or adverse remarks by the respective auditors in the Companies (Auditor's Report) Order (CARO) reports of the companies included in the consolidated financial statements is not applicable to the Company.

For and on behalf of
MAARK & Associates
Chartered Accountants
FRN: 145153W

Manish

Manish Agarwal
Partner

Membership No. 612103

Place: Mumbai

Date: 28.05.2026

UDIN: 26612103NOUITK4215





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CHARTERED ACCOUNTANTS

ANNEXURE B TO THE INDEPENDENT AUDITORS' REPORT

Report on the Internal Financial Controls under clause (i) of sub-section 3 of section 143 of the Companies Act, 2013 ("the Act").

Referred to in paragraph 2(f) of 'Report on Other Legal and Regulatory Requirements' section of the Independent Auditor's Report on the financial statements of the Company for the year ended March 31, 2026.

Opinion

We have audited the internal financial controls over financial reporting of **Ambassador Intra Holdings Limited** ("the Company") as of March 31, 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Managements and Board of Director's Responsibilities for Internal Financial Controls

The Company's Management and Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibilities

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting ("the Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included, obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating

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CHARTERED ACCOUNTANTS

effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For and on behalf of
MAARK & Associates
Chartered Accountants
FRN: 145153W



Manish

Manish Agarwal
Partner

Membership No. 612103

Place: Mumbai

Date: 28.05.2026

UDIN: 26612103NOUITK4215

AMBASSADOR INTRA HOLDINGS LIMITED

CIN: L17119GJ1982PLC009258

Balance Sheet as at 31st March 2026

(Rupees in Lakhs)

Particulars	Note No.	As at 31 March 2026	As at 31 March 2025
ASSETS			
Non Current Assets			
(a) Property, plant and equipment and Intangible Assets	2	0.41	0.50
(b) Financial Assets	3		
(i) Investments		-	0.11
(ii) Loans		162.38	351.90
(c) Deferred Tax Assets (net)	4	0.03	0.00129
(d) Other non current assets	5	7.15	9.53
Total Non current assets		169.97	362.03
Current Assets			
(a) Inventories	6	51.38	-
(b) Financial assets			
(i) Investments	7	571.30	-
(ii) Trade receivables	8	88.65	2.80
(iii) Cash and cash equivalents	9	10.80	33.46
(iv) Loans	10	25.00	68.42
(c) Current tax Assets	11	5.11	4.91
(d) Other current assets	12	72.37	-
Total Current Assets		824.60	109.59
Total Assets		994.58	471.62
EQUITY AND LIABILITIES			
Shareholders' Funds			
(a) Equity share capital	13	209.08	209.08
(b) Reserves and Surplus	14	235.98	128.62
Total Equity		445.07	337.70
Liabilities			
Non-current liabilities			
(a) Financial liabilities			
(i) Borrowings		-	-
(b) Other Non Current Liabilities		-	-
Total Non-Current Liabilities		-	-
Current Liabilities			
(a) Financial liabilities			
(i) Short Term Borrowings	15	370.24	125.53
(ii) Trade payables	16	130.24	0.51
(b) Other Current Liabilities	17	44.64	-
(c) Short Term Provisions	18	0.79	6.74
(d) Current Tax Liability	19	3.61	1.14
Total Current Liabilities		549.51	133.92
Total Liabilities		549.51	133.92
Total Equity and Liabilities		994.58	471.62

The above statement of Balance Sheet should be read in conjunction with the accompanying notes.

As per our Audit Report of even date.

For and on behalf of
MAARK & Associates
Chartered Accountants
Firm Registration no.: 145153W

Manish
Manish Agarwal
Partner
Membership No. 612103
Place: Mumbai
Date: 28.05.2026
UDIN: 26612103N00ITK4215



For and on behalf of the Board of Directors
AMBASSADOR INTRA HOLDINGS LIMITED

R. Singh
Rajesh Singh Thakur
Managing Director
DIN: 10593346

Avani
Avani Ashwinkumar Shah
Director
DIN: 09608698

Durgesh Pandey
Durgesh Pandey
Director
DIN: 10458934

B. Patel
Dilipbhai Baldevbhai Patel
Chief Financial Officer
PAN: AJBPP4026F

Juhi Sawajan
Juhi Sawajan
Director
DIN: 09811893

Amrita
Amrita Lalwani
Company Secretary
M. No: ACS 35011

AMBASSADOR INTRA HOLDINGS LIMITED

CIN: L17119GJ1982PLC009258

Statement of Profit and Loss for the financial year ended 31st March 2026

		(Rupees in Lakhs)	
	Note No.	Year ended 31 March 2026	Year ended 31 March 2025
Income			
(a) Revenue from operations (Gross)	20	432.63	-
(b) Other income	21	25.02	64.19
Total Income (I)		457.65	64.19
Expenditure			
(c) Cost of materials consumed			
(d) Purchase of stock in trade	22	465.01	-
(e) Changes in inventories stock in trade	23	(51.38)	-
(f) Employee benefit expenses	24	2.04	2.01
(h) Finance costs	25	34.34	9.25
(g) Depreciation and amortization expense	2	0.27	0.09
(i) Other expenditure	26	16.07	30.47
Total expenses (II)		466.34	41.82
Profit/ (Loss) before Exceptional Item and Taxes		(8.70)	22.37
Add/ (Less) : Exceptional Item		-	-
Tax Expenses : Current Tax		-	5.89
Deferred Tax		-	(0.00)
Short/ Excess provision		-	-
Total Tax Expenses		-	5.89
Total Profit/(loss) for the period		(8.70)	16.48
Other Comprehensive Income			
i) Items that will not be reclassified to profit and loss		116.02	-
ii) Income tax relating to items that will not be reclassified to profit and loss		-	-
iii) Items that will be reclassified to Profit and Loss		-	-
iii) Income Tax related to Items that will be reclassified to Profit and Loss		-	-
Total Other Comprehensive Income		116.02	-
Total Comprehensive Income for the year		107.33	16.48
Earning Per Share (In Rs)	27		
Basic EPS		5.13	0.79
Diluted EPS		5.13	0.79

The above statement of Profit and Loss should be read in conjunction with the accompanying notes.

As per our Audit Report of even date.

For and on behalf of
MAARK & Associates
 Chartered Accountants
 Firm Registration no.: 145153W

Manish
Manish Agarwal
 Partner
 Membership No. 612103
 Place: Mumbai
 Date: 28.05.2026
 UDIN: 26612103NOUITK4215



For and on behalf of the Board of Directors
AMBASSADOR INTRA HOLDINGS LIMITED

Rajesh Singh
Rajesh Singh Thakur
 Managing Director
 DIN: 10593346

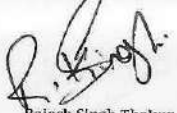
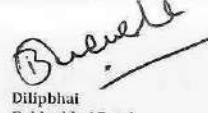
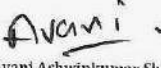
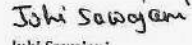
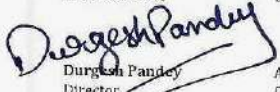
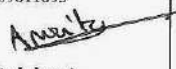
Avani
Avani Ashwinkumar Shah
 Director
 DIN: 09608898

Durgesh Pandey
Durgesh Pandey
 Director
 DIN: 10458934

Baldevbhai
Dilipbhai Baldevbhai Patel
 Chief Financial Officer
 PAN: AJBPP4026F

Juhi Sawajani
Juhi Sawajani
 Director
 DIN: 09811893

Amrita
Amrita Lakwani
 Company Secretary
 M. No: ACS 35011

AMBASSADOR INTRA HOLDINGS LIMITED CIN: L17119GJ1982PLC009258 Cash Flow Statement for the financial year ended 31st March, 2026		
	(Rupees in Lakhs)	
	Year ended 31 March 2026	Year ended 31 March 2025
Cash flow from operating activities		
Net profit before tax	(8.70)	22.37
Add: Extraordinary items	-	-
Exceptional items	-	-
Adjustment for:	(8.70)	22.37
Depreciation & Ammortisation	0.27	0.09
Finance costs	34.34	9.25
Other Comprehensive Income	116.02	-
	150.63	9.34
Operating profit before working capital changes	141.94	31.71
Adjustment for change in working capital		
Increase/(decrease) in inventories	(51.38)	-
Increase/(decrease) in trade receivable	(85.85)	(2.80)
Increase/(decrease) in short term loans and advances	43.42	60.00
Increase/(decrease) in long term loans and advances	189.52	(126.34)
Increase/(decrease) in other current assets	(72.37)	(0.66)
Increase/(decrease) in current tax assets	(0.20)	-
Increase/(decrease) in other non-current assets	2.38	(9.53)
Increase/(decrease) trade payables	129.74	(0.30)
Increase/(decrease) current tax liabilities	2.47	1.14
Increase/(decrease) short term provisions	(5.95)	6.74
Increase/(decrease) other current liabilities	44.64	(1.03)
	338.35	(41.06)
Cash flow from extraordinary items	-	-
Cash generated from operations	-	-
Direct Tax paid	-	(5.80)
Net cash flow from / (used in) operating activities (A)	338.35	(46.96)
Cash flow from investing activities		
Movement in Long-Term Investments	0.11	-
Movement in Short-Term Investments	(571.30)	-
Purchase of Fixed Assets	(0.19)	(0.22)
Sale proceeds from sale of fixed assets	-	-
Movement in long term loans and advances	-	-
Net cash flow from investing activities	(571.38)	(0.22)
Cash flow from financing activities		
Borrowings taken/(repaid)	244.71	81.22
Finance cost	(34.34)	(9.25)
Net cash flow from financing activities	210.37	71.97
Net increase/(decrease) in cash and cash equivalents	(22.66)	24.80
Cash and cash equivalents at the beginning of year	33.46	8.65
Cash and cash equivalents at the end of year	10.80	33.46
Components of cash and cash equivalents		
Cash in hand	0.20	0.13
Balance with scheduled banks		
- current accounts	10.60	33.33
	10.80	33.46
Notes: 1. Figures given in brackets indicate cash outflow 2. The above Cash Flow Statement has been prepared under "Indirect Method" set out in Ind AS 7 Statement of Cash Flow. 3. The figures of the previous year have been regrouped/reclassified, where necessary, to conform with the classification of the current 4. Cash flows excludes adjustments/ re-classification against loan and advances, that are non-cash in nature. This is the cash flow statement referred to in our report of even date		
For and on behalf of MAARK & Associates Chartered Accountants Firm Registration no: 145153W  Manish Agarwal Partner Membership No. 612103 Place: Mumbai Date: 28.05.2026 UDIN: 26612103NOUITK4215  For and on behalf of the Board of Directors AMBASSADOR INTRA HOLDINGS LIMITED  Rajesh Singh Thakur Managing Director DIN: 10593346  Dilipbhai Baldevbhai Patel Chief Financial Officer PAN: AJBP4026F  Avani Ashwinkumar Shah Director DIN: 09608898  Joti Sawajani Director DIN: 09811893  Durgesh Pandey Director DIN: 10458934  Amrita Lalwani Company Secretary M. No: ACS 35011		

AMBASSADOR INTRA HOLDINGS LIMITED

CIN: L17119GJ1982PLC009258

Statement of Changes in Equity

For the year ended 31st March, 2026

A. Equity Share Capital

	(Rupees in Lakhs)
As at 31.03.2024	209.08
Movement during the year	-
As at 31.03.2025	209.08
Movement during the year	-
As at 31.03.2026	209.08

B. Other Equity

Particulars	Reserves and Surplus		Total
	Securities Premium	Retained Earnings	
Balance as at 31st March, 2024	92.17	19.97	112.14
Profit for the year	-	16.48	16.48
Other Comprehensive Income for the year	-	-	-
Total Comprehensive Income for the year	-	16.48	16.48
Issue of Shares	-	-	-
Balance as at 31st March, 2025	92.17	36.45	128.62
Profit for the year	-	(8.66)	(8.66)
Other Comprehensive Income for the year	-	116.02	116.02
Total Comprehensive Income for the year	-	107.36	107.36
Issue of Shares	-	-	-
Balance as at 31st March, 2026	92.17	143.82	235.98

The accompanying notes are an integral part of the financial statements
As per our Audit Report of even date.

For and on behalf of
MAARK & Associates
Chartered Accountants
Firm Registration no.: 145153W

Manish
Manish Agarwal
Partner
Membership No. 612103
Place: Mumbai
Date: 28.05.2026
UDIN: 26612103NQUTK4215



For and on behalf of the Board of Directors
AMBASSADOR INTRA HOLDINGS LIMITED

R. Singh
Rajesh Singh Thakur
Managing Director
DIN: 10593346

B. Patel
Dilipbhai
Baldevbhai Patel
Chief Financial Officer
PAN: AJBPP4026F

Avani
Avani Ashwinkumar Shah
Director
DIN: 09608898

Juhi Sawajani
Juhi Sawajani
Director
DIN: 09811893

Durgesh Pandey
Durgesh Pandey
Director
DIN: 10458934

Amrita
Amrita Lalwani
Company Secretary
M. No: ACS 35011

AMBASSADOR INTRA HOLDINGS LIMITED**CIN: L31009GJ1982PLC009258**

(Rupees in Lakhs)

Note 2- Property, Plant & Equipment and Intangible Assets

	Computer & Air Conditioner	Intangible Assets	Total
Gross Carrying Amount as at March 31, 2024	0.90	-	0.90
Additions	-	0.22	0.22
Disposals	-	-	-
Gross Carrying Amount as at March 31, 2025	0.90	0.22	1.12
Additions	-	0.19	0.19
Disposals	-	-	-
Gross Carrying Amount as at March 31, 2026	0.90	0.41	0.19

Accumulated depreciation/amortisation

Balance as at March 31, 2024	0.54	-	0.54
Depreciation / Amortisation charge	0.06	0.03	0.09
Depreciation / Amortisation charge on disposal	-	-	-
Balance as on 31 March, 2025	0.60	0.03	0.63
Depreciation / Amortisation charge	0.05	0.22	0.27
Depreciation / Amortisation charge on disposal	-	-	-
Balance as on 31 March, 2026	0.65	0.25	0.90

Net Carrying Amount

As at 31 March 2026	0.25	0.16	0.41
As at 31 March 2025	0.30	0.19	0.50
As at 31 March 2024	0.36	-	0.36

Note: The Company has elected to continue with the carrying value for all of its property, plant & equipment as recognized in the financial statements as the date of transition to IND AS. i.e. 1st April, 2016 measured as per previous GAAP and use that as its deemed cost as at the date of transition.

AMBASSADOR INTRA HOLDINGS LIMITED**CIN: L31009GJ1982PLC009258**

(Rupees in Lakhs)

Depreciation as per Income Tax Act

Particulars	Rate	WDV as on 1/4/2025	Additions		Deletions	Total	Depreciation	WDV as on 31/3/2026
			Upto 3/10/2025	After 3/10/2025				
Plant/ Machinery 40%: computer, energy saving devices	15%	0.31	-	-	-	0.31	0.05	0.26
Software	25%	0.19	0.19	-	-	0.38	0.10	0.29
Total		0.50	0.19	-	-	0.69	0.14	0.55

Depreciation as per Companies Act 0.27

Depreciation as per Income Tax Act 0.14

Time Difference 0.13

Rate @25.48% 0.03

DTA/(DTL) 0.03

AMBASSADOR INTRA HOLDINGS LIMITED
CIN: L31009GJ1982PLC009258

Notes on financial statements for the financial year ended 31st March, 2026
(Rupees in Lakhs)

Note 3 : Financial Assets

Particulars	31 March 2026	31 March 2025
(i) Investments		
Quoted:	-	-
Unquoted:		
Investments in NSC	-	0.11
Total Investments	-	0.11
(ii) Loans		
(a) Secured, Considered good	-	-
(b) Unsecured, Considered good		
Loan to Related Parties	-	-
Loan to Others	162.38	351.90
Total Loans	162.38	351.90

Note 4 : Deferred Tax Assets (net)

Particulars	31 March 2026	31 March 2025
Opening Balance	0.00	-
Add: Deferred Tax Assets of Current Year	0.03	0.00
Total Deferred Tax Assets (net)	0.03	0.00

Note 5: Other Non Current Assets

Particulars	31 March 2026	31 March 2025
ROC Expenses Capitalized	7.15	9.53
Total Other Non Current Assets	7.15	9.53

Note 6 : Inventories

Particulars	31 March 2026	31 March 2025
Closing Stock of Finished Good	51.38	-
Total Inventories	51.38	-

Note 7: Investments

Particulars	31 March 2026	31 March 2025
(i) Investments		
Quoted:		
Investment in Shares	571.30	-
Total Investments	571.30	-

Note 8 : Trade Receivables

Particulars	31 March 2026	31 March 2025
Trade receivables		
Undisputed Trade Receivables		
(i) Considered good		
- Less Than 6 months	-	-
- 6 months to 1 year	88.65	2.80
- 1-2 years	-	-
- 2-3 years	-	-
- More than 3 years	-	-
Total	88.65	2.80
(ii) Considered doubtful		
- Less Than 6 months	-	-
- 6 months to 1 year	-	-
- 1-2 years	-	-
- 2-3 years	-	-
- More than 3 years	-	-
Total	-	-
Disputed Trade Receivables		
(i) Considered good		
- Less Than 6 months	-	-
- 6 months to 1 year	-	-
- 1-2 years	-	-
- 2-3 years	-	-
- More than 3 years	-	-
Total	-	-
(ii) Considered doubtful		
- Less Than 6 months	-	-
- 6 months to 1 year	-	-
- 1-2 years	-	-
- 2-3 years	-	-
- More than 3 years	-	-
Total	-	-
Total Trade Receivables	88.65	2.80

Note 9 : Cash and Cash Equivalents

Particulars	31 March 2026	31 March 2025
Cash and Cash Equivalents		
Balances with Banks		
- In Current Account	10.60	33.33
Cash on hand	0.20	0.13
Total Cash and Cash Equivalents	10.80	33.46

AMBASSADOR INTRA HOLDINGS LIMITED**CIN: L31009GJ1982PLC009258**Notes on financial statements for the financial year ended 31st March, 2026(Rupees in Lakhs)**Note 10 : Loans (Current)**

Particulars	31 March 2026	31 March 2025
Unsecured, considered good		
Others	25.00	68.42
Total Loans	25.00	68.42

Note 11 : Current Tax Assets

Particulars	31 March 2026	31 March 2025
TDS Recievable 23-24	0.26	0.67
TDS Recievable 24-25	-	3.33
TDS Recievable 25-26	0.93	-
GST Recievable	3.91	0.91
Total Current Tax Assets (net)	5.11	4.91

Note 12 : Other Current Assets

Particulars	31 March 2026	31 March 2025
Advance to creditors	72.07	-
Rent Deposit	0.30	-
Total Other Current Assets	72.37	-

AMBASSADOR INTRA HOLDINGS LIMITED

CIN: L31009GJ1982PLC009258

Statement of Changes in Equity

For the year ended 31st March, 2026

13. Equity Share Capital

(Figures in Lakhs)

Particulars	31 March 2026		31 March 2025	
	Number of shares	Amount	Number of shares	Amount
Authorised Equity shares of Rs.10 each	150.00	1,500.00	150.00	1,500.00
Issued,Subscribed & Fully paid up Equity shares of Rs.10 each fully paid	20.91	209.08	20.91	209.08
(a) Reconciliaiton of number of shares Balance as at the beginning of the year	20.91	209.08	20.91	209.08
Issued during the year	-	-	-	-
Balance as at the end of the year	20.91	209.08	20.91	209.08
(b) Details of Share holding more than 5% Shares:-	Number of shares	% of Total shares	Number of shares	% of Total shares
Piyushi Doshi	-	-	1.67	7.97
Rajendra Keshwani	2.00	9.57	2.00	9.57
Raman Talwar	1.55	7.41	1.61	7.70
Giriraj Financial Services Pvt Ltd	2.70	12.89	2.70	12.89
(c) Share holding of Promoter	Number of shares	% of Total shares	Number of shares	% of Total shares
Jayprakash R Jalan	-	-	0.06	0.29
Sachin Jalan	0.07	0.31	0.04	0.17
Sikha Jayprakash Jalan	0.07	0.31	0.04	0.17
Piyush M Doshi	0.01	0.02	0.01	0.02
Sidhhartha Ajmera	0.01	0.02	0.01	0.02

(d) Rights, preferences and restrictions attached to shares :-

The Company has only one class of equity shares having par value of Rs. 10 each and the holder of the equity share is entitled to one vote per share. The dividend proposed by Board of Directors is subject to approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive the remaining assets of the Company in proportion to the number of equity shares held.

14. Other Equity

(Rupees in Lakhs)

Particulars	Reserves and Surplus		Total
	Securities Premium	Retained Earnings	
Balance as at 31st March, 2024	92.17	19.97	112.14
Profit for the year	-	16.48	16.48
Other Comprehensive Income for the year	-	-	-
Total Comprehensive Income for the year	-	16.48	16.48
Preference dividend	-	-	-
Dividend distribution tax	-	-	-
Recovered against payments to secured lenders and structural changes in property, plants and equipments	-	-	-
Issue of Shares	-	-	-
Balance as at 31st March, 2025	92.17	36.45	128.62
Profit for the year	-	(8.66)	(8.66)
Other Comprehensive Income for the year	-	116.02	116.02
Total Comprehensive Income for the year	-	107.36	107.36
Preference dividend	-	-	-
Dividend distribution tax	-	-	-
Recovered against payments to secured lenders and structural changes in property, plants and equipments	-	-	-
Issue of Shares	-	-	-
Balance as at 31st March, 2026	92.17	143.82	235.98

AMBASSADOR INTRA HOLDINGS LIMITED**CIN: L31009GJ1982PLC009258**Notes on financial statements for the financial year ended 31st March, 2026(Rupees in Lakhs)**Note 15 : Short Term Borrowings**

Particulars	31 March 2026	31 March 2025
i) Unsecured Borrowings		
Unsecured Loans	370.24	125.53
Total Short Term Borrowings	370.24	125.53

Note 16 : Trade Payables

Particulars	31 March 2026	31 March 2025
Unsecured, repayable on Demand:		
Sundry Creditors	-	-
(i) Due to MSME	-	-
(ii) Due to Others	-	-
(i) Less than 1 year	127.72	0.27
(ii) 1-2 years	2.52	0.23
(iii) 2-3 years	-	-
(iv) More than 3 years	-	-
Total	130.24	0.51
Total Trade Payables	130.24	0.51

Note 17 : Other Current Liabilities

Particulars	31 March 2026	31 March 2025
Advance received from Debtors	44.64	-
Total Other Current Liabilities	44.64	-

Note 18 : Short Term Provisions

Particulars	31 March 2026	31 March 2025
Accounting Charges Payable	0.60	0.60
Provision for Taxation	-	5.87
Provision for Director Sitting Fees	0.19	0.26
Total Short Term Provisions	0.79	6.74

Note 19 : Current Tax Liability

Particulars	31 March 2026	31 March 2025
TDS on Interest Payable	3.43	0.92
TDS on Professional Fees Payable	0.17	0.22
TDS on Contract Payable	0.00	-
Total Current Tax Liability	3.61	1.14

AMBASSADOR INTRA HOLDINGS LIMITED**CIN: L31009GJ1982PLC009258**Notes on financial statements for the financial year ended 31st March, 2026(Rupees in Lakhs)**Note 20 : Revenue from operations**

Particulars	31 March 2026	31 March 2025
Sale of Product (Net)	432.63	-
Total Revenue from Operations (Gross)	432.63	-

Note 21 : Other Income

Particulars	31 March 2026	31 March 2025
Interest income	0.00	3.26
Commission Income	-	60.00
Interest receivable on Loan	6.48	-
Miscellaneous Income	0.03	-
Sundry Balances write off	-	0.93
Intraday Gain on shares	0.04	-
Short Term Capital Gain on Sale of Shares	18.47	-
Total Other income	25.02	64.19

Note 22 : Purchase of Stock in Trade

Particulars	31 March 2026	31 March 2025
Purchase stock in trade	465.01	-
Total Purchase of Stock in Trade	465.01	-

Note 23 : Changes in Inventories of Finished Goods & Stock in Trade

Particulars	31 March 2026	31 March 2025
Stock at the beginning of the year		
Finished Goods	-	-
Total-A	-	-
Stock at the end of the year		
Finished Goods	51.38	-
Total-B	51.38	-
(Increase) / Decrease in Stocks (A-B)	(51.38)	-

Note 24 : Employee Benefits Expense

Particulars	31 March 2026	31 March 2025
Salaries, Wages and Bonus	2.04	2.01
Total Employee Benefits Expense	2.04	2.01

Note 25 : Finance Costs

Particulars	31 March 2026	31 March 2025
Interest Expenses	34.34	9.25
Bank charges & Commission	-	-
Total Finance Costs	34.34	9.25

Note 26 : Other Expenses

Particulars	31 March 2026	31 March 2025
Accounting charges	-	0.60
Advertisement Expenses	0.36	0.39
Legal & Professional Charges	0.86	0.79
Balance write off	0.07	9.02
Bank Charges	0.01	0.02
Office & Others Expenses	-	2.72
Miscellaneous expenses	-	0.78
Annual Listing Fees	-	0.38
CS Salary	-	0.15
Conveyance Expenses	-	0.52
Hotel Expenses	-	0.14
Listing Fees	4.42	6.99
Auditors' Remuneration	2.00	2.00
Packing, Loading & Labour charges	0.52	0.00
Rent	-	2.40
Interest on TDS	0.03	0.13
Printing & Stationery	-	0.39
ROC Filing fees	2.51	2.38
Sitting Fees	0.84	0.53
Telephone Expenses	-	0.15
Delay Payment Charges	0.01	-
Digital Database Maintenance Fees	0.08	-
Domain Registration Charges	0.01	-
DP Charges	0.06	-
STT & Brokerage	4.24	-
Transportation Charges	0.01	-
Website Design Charges	0.06	-
Total Other Expenses	16.07	30.47

Notes on financial statements for the financial year ended 31st March, 2026
(Rupees in Lakhs)

27 Earning Per Equity Share

Particulars	(Figures in Lakhs, except EPS)	
	Year ended 31 March 2026	Year ended 31 March 2025
1.Net Profit/(Loss) after tax as per Statement of Profit and Loss attributable to Equity Shareholders	107.33	16.48
2. Weighted Average number of equity shares used as denominator for calculating EPS	20.91	20.91
3. Basic and Diluted Earning per Share (in Rs)	5.13	0.79
4. Face Value per equity share (in Rs)	10.00	10.00

28 Earning in Foreign Exchange

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
Earning in Foreign Exchange	-	-
Total	-	-

29 Related Party Disclosures under IND AS 24

Related Parties/Nature of Relationship :

a) Names of related parties and description of relationship

AVANI ASHWINKUMAR SHAH	Director
JUHI SAWAJANI	Director
DURGESH PANDEY	Director
RAJESH SINGH THAKUR	Managing Director
DILIPBHAI BALDEVBHAI PATEL	CFO
AMRITA LALWANI	Company Secretary

b) Transactions with the related parties during the year

NATURE OF TRANSACTION	AVANI ASHWINKUMAR SHAH	JUHI SAWAJANI	RAJESH SINGH THAKUR	DILIPBHAI BALDEVBHAI PATEL	AMRITA LALWANI	TOTAL
Director Sitting Fees	0.42	0.42	-	-	-	0.84
Salary	-	-	-	-	1.92	1.92
Borrowings	-	-	-	0.60	-	0.60

NATURE OF TRANSACTION	SIDDHARTHA AJMERA	DILIPBHAI BALDEVBHAI PATEL	AVANI ASHWINKUMAR SHAH	JUHI SAWAJANI	AMRITA LALWANI	TOTAL
Salary - Outstanding Balance as on 31st March, 2025	-	-	-	-	0.16	0.16
Director Sitting Fees - Outstanding as on 31st March, 2025	-	-	0.18	0.08	-	0.26
Salary - Outstanding Balance as on 31st March, 2026	-	-	-	-	0.16	0.16
Director Sitting Fees - Outstanding as on 31st March, 2026	-	-	0.09	0.09	-	0.19
Borrowings- Outstanding as on 31st March, 2026	-	0.60	-	-	-	0.60

30 Financial Instruments

PARTICULARS	CARRYING VALUE	
	March 31, 2026	March 31, 2025
Financial Assets		
Ammortised cost		
Trade Receivables	88.65	2.80
Cash and Cash equivalents	10.80	33.46
Loans and Advances (Current)	25.00	68.42
Loans and Advances (Non Current)	162.38	351.90
Investments (Non Current)	-	0.11
FVTOCI		
Investment in equity instruments (Qouted)	571.30	-
FVTPL		
Investment in equity instruments (Unquoted)	-	-
Total Assets	858.13	456.69
Financial Liabilities		
Ammortised cost		
Short Term Borrowings	370.24	125.53
Trade Payables	130.24	0.51
Total Liabilities	500.48	126.04

The management assessed that fair value of cash and short-term deposits, trade receivables, trade payables, and other current financial assets and liabilities approximate their carrying amounts largely due to the short-term maturities of these instruments. The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The following methods and assumptions were used to estimate the fair values:

- Long-term fixed-rate receivables/borrowings are evaluated by the Company based on parameters such as interest rates, specific country risk factors, individual creditworthiness of the customer and the risk characteristics of the financed project. Based on this evaluation, allowances are taken into account for the expected losses of these receivables.
- Fair values of the Company's interest-bearing borrowings and loans are determined by using DCF method using discount rate that reflects the issuer's borrowing rate as at the end of the reporting period. The own non- performance risk as at March 31, 2026 was assessed to be insignificant.
- The fair values of the unquoted equity shares, if any have been estimated using a discounted cash flow model. The valuation requires management to make certain assumptions about the model inputs, including forecast cash flows, discount rate, credit risk and volatility, the probabilities of the various estimates within the range can be reasonably assessed and are used in management's estimate of fair value for these unquoted equity investments.

Summary of significant accounting policies and other explanatory information

31 Financial Risk Management

The Company's principal financial liabilities, comprise loans and borrowings, trade and other payables. The main purpose of these financial liabilities is to finance the Company's operations and to provide guarantees to support its operations. The Company's principal financial assets include loans, trade and other receivables, and cash and short-term deposits that derive directly from its operations.

The Company's activities expose it to a variety of financial risks: credit risk and liquidity risk and interest rate risk. The Company's primary focus is to foresee the unpredictability of financial markets and seek to minimize potential adverse effects on its financial performance. The Company is not dealing in foreign currency transaction and therefore Company is not exposed to foreign exchange risk. The Board of Directors reviews and agrees policies for managing each of these risks, which are summarised below:

Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counter party to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers and investment securities. Credit risk arises from cash held with banks and financial institutions, as well as credit exposure to clients, including outstanding accounts receivable. The maximum exposure to credit risk is equal to the carrying value of the financial assets. The objective of managing counterparty credit risk is to prevent losses in financial assets. The Company assesses the credit quality of the counter parties, taking into account their financial position, past experience and other factors.

Trade and other receivables

The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. The demographics of the customer, including the default risk of the industry and country in which the customer operates, also has an influence on credit risk assessment. In addition, receivable balances are monitored on an ongoing basis with the result that the Company's exposure to Bad debt is not significant. Also the Company does not enter into sales transaction with customers having credit loss history. There are no significant Credit risk with related parties of the Company. The Company's is exposed to Credit risk in the event of non payment of customers. Credit risk concentration with respect to Trade Receivables is mitigated by the Company's large customer base. Adequate expected credit losses are recognised as per the assessment.

The history of Trade receivables shows an allowance for bad and doubtful debts of Rs Nil (Nil as at March 31,2025). The Company has made allowance of Rs Nil (Nil as at March 31,2025) against Total Trade receivable of Rs. During the year under audit, the Company had written off balance of Rs. Nil from Trade Receivable in Profit and Loss Account

Bank Deposits

The company maintains its cash and cash equivalents and bank deposits with reputed and highly rated bank.Hence, there is no significant credit risk on such deposits

Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company manages its liquidity risk through credit limits with borrowings. The Company's corporate treasury department is responsible for liquidity, funding as well as settlement management. In addition, processes and policies related to such risks are overseen by senior management

32 Capital management

The Company's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The Company monitors the return on capital. The Company's objective when managing capital is to maintain an optimal structure so as to maximize shareholder value.

The capital structure is as follows :

Particulars	(Rupees in Lakhs)	
	March 31, 2026	March 31, 2025
Total equity attributable to the equity share holders of the company	445.07	337.70
As percentage of total capital	54.59%	72.90%
Current borrowings	370.24	125.53
Non-current borrowings	-	-
Total borrowings	370.24	125.53
As a percentage of total capital	45.41%	27.10%
Total capital (borrowings and equity)	815.30	463.24

The Company is predominantly debt financed which is evident from the capital structure table.

33 Trade Payable to MSME

According to the information available with the Management and as informed by the Management, there are No suppliers having status of Micro, Small And Medium Enterprise Development Act, 2006 and therefore the amount due to Micro and Small enterprise under the said Act as on 31.03.2026 is NIL

34 Balances of Sundry Debtors, Creditors, Loans and Advances and transactions are subject to their confirmation .

35 Segment Information

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker(CODM). The CODM is considered to be the Board of Directors who makes strategic decisions and is responsible for allocating resources and assessing performance of the operating segments.

The Company's only business segment is Trading in various commodities ,hence the disclosure of segment wise information as required by Ind AS 108 on "Segment Reporting" is not applicable .

36 Contingent Liabilities and Commitment

NIL

37 Events Occurring After Balance - Sheet

The Company evaluates events and transactions that occur subsequent to the balance sheet date but prior to the approval of financial statements to determine the necessity for recognition and/or reporting of any of these events and transactions in the financial statements. As of 28th May, 2026 there were no subsequent events to be recognised or reported that are not already disclosed."

38 Except otherwise mentioned herein, in the opinion of the Board, the Current Assets, Loans and Advances are approximately of the value stated if realized in the ordinary course of business and the provision of all known liabilities are adequate and not in excess of the amount reasonably necessary

39 Previous Years Figures have been re-grouped/ re-arranged wherever consider necessary. The disclosure requirement are made in the note to accounts for by way of additional statements. The other disclosure required by the Companies Act, are made in the notes to accounts

AMBASSADOR INTRA HOLDINGS LIMITED**CIN: L31009GJ1982PLC009258****Ratio Analysis for the financial year ended 31 March 2026**

Sr No.	Ratio Analysis	Numerator	Denominator	31-03-2026	31-03-2025	% of Change
1	Current Ratio	Current Asset	Current Liability	1.50	0.82	-83%
2	Debt Equity Ratio	Debt Capital	Shareholder's Equity	1.23	0.40	-211%
3	Debt Service Coverage Ratio	EBITDA-CAPEX	Debt Service (Interest + Principal)	NA	NA	NA
4	Return on Equity (%)	Profit for the year	Average Shareholder's Equity	24%	5%	-394%
5	Inventory Turnover Ratio	Cost of Goods Sold	Average Inventory	16.10	NA	-16.10%
6	Trade Receivable Turnover Ratio	Net Sales	Closing Trade Receivable	4.88	NA	-4.88%
7	Trade Payable Turnover Ratio	Purchase of Goods	Closing Trade Payables	3.57	NA	-3.57%
8	Net Capital Turnover Ratio	Sales	Working Capital (CA-CL)	1.57	NA	-1.57%
9	Net Profit Ratio (%)	Net Profit	Sales	24.81%	NA	-24.81%
10	Return on Capital Employed (%)	Earning Before Interest & Taxes	Capital Employed	-1.95%	6.63%	129%
11	Return on Investment (%)	Net Profit	Investment	19.43%	4.65%	-317%

Reason For Variance above 25% in ratios

Current Ratio	The ratio decreased primarily due to decrease in loans and advances & increase in Short Term Borrowings
Debt Equity ratio	It is primarily due to debt of the company.
Return on Equity Ratio	It is primarily due to profit
Return on Capital employed	It is primarily increased due to increase in sales
Return on investment	It is primarily decreased due to increase in sales and profit

AMBASSADOR INTRA HOLDINGS LIMITED**CIN: L17119GI1982PLC009258****41. Additional Information****(a) Details of crypto currency or virtual currency**

The Company has neither traded nor invested in Crypto currency or Virtual Currency during the year ended March 31, 2026 and March 31, 2025. Further, the Company has also not received any deposits or advances from any person for the purpose of trading or investing in Crypto Currency or Virtual Currency.

(b) Undisclosed income

During the year ended March 31, 2026 and March 31, 2025, the Company has not surrendered or disclosed as income any transactions not recorded in the books of accounts in the course of tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).

(c) Loans or advances to specified persons

The Company has granted loans or advances in nature of loans to promoters/directors/KMPs/Related parties (as defined under the Companies Act, 2013) for the period ended March 31, 2026 and March 31, 2025.

(d) Compliance with numbers of layers of companies

The Company is in compliance with the number of layers of companies in accordance with clause 87 of Section 2 of the Act read with the Companies (Restriction on number of Layers) Rules, 2017 during the period ended March 31, 2026 and March 31, 2025.

(e) Utilisation of borrowed funds and share premium

During the year ended March 31, 2026 and March 31, 2025, the Company has not advanced or loaned or invested funds (either borrowed funds or share premium or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary shall:

i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or

ii) provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.

During the year ended March 31, 2026 and March 31, 2025, the Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or

ii) provide any guarantee, security, or the like on behalf of the ultimate beneficiaries.

(f) Relationship with struck off companies

The Company does not have any transactions with the companies struck off under section 248 of the Companies Act, 2013 or section 560 of the Companies Act, 1956 during the year ended March 31, 2026 and March 31, 2025.

(g) The Company has not been declared Wilful Defaulter by any bank or financial institution or government or any government authority.

(h) No proceeding have been initiated nor pending againsts the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.

(i) Others:

a) Balances of Sundry Creditors, Debtors, Receivables / Payables from / to various parties / authorities are subject to confirmation from the respective parties, and necessary adjustments if any, will be made on its reconciliation

b) In the Opinion of the Board of Directors the aggregate value of current assets on realization in ordinary course of business will not be less than the amount at which these are stated in the Balance Sheet.

c) Previous year's figures have been re-arranged and re-grouped, wherever necessary to make them comparable with those of current year.

As per our Audit Report of even date,

For and on behalf of
MAARK & Associates
Chartered Accountants
Firm Registration no: 145153W

Manish
Manish Agarwal
Partner

Membership No. 612103
Place: Mumbai
Date: 28.05.2026
UDIN: 26612103NOUTK4215



For and on behalf of the Board of Directors
AMBASSADOR INTRA HOLDINGS LIMITED

R. Singh
Rajesh Singh Thakur
Managing Director
DIN: 10593346

Avani
Avani Ashwinkumar Shah
Director
DIN: 09608898

Durgesh Pandey
Durgesh Pandey
Director
DIN: 10458934

Blavie
Dilipbhai Baldevbhai Patel
Chief Financial Officer
PAN: AJBPP4026F

Johi Sawajan
Juhi Sawajani
Director
DIN: 09811893

Amrita
Amrita Lalwani
Company Secretary
M. No: ACS 35011

AMBASSADOR INTRA HOLDINGS LIMITED**CIN: L31009G11982PLC009258****Summary of significant accounting policies and other explanatory information**

Background: Ambassador Intra Holdings Limited (the "Company") is a public limited company domiciled in India. The Company was incorporated under the provisions of the Company's Act, 1956. The Company's registered office is at 1093/1, 305, Sur Mount Complex, Behind Iscon Mandir, S. G. Highway Road, Satellite, Jodhpur, Ahmedabad - 380059. The shares of the company are listed on BSE Limited (BSE). The Company is engaged in the business of various trading sector like textiles, animal feed supplement, etc.

Note 1 : Significant Accounting Policies followed by the Company

This note provides a list of the significant accounting policies adopted in the preparation of these financial statements. These policies have been consistently applied to all the years presented, unless otherwise stated.

BASIS OF PREPARATION OF FINANCIAL STATEMENTS

These financial statements are prepared in accordance with Indian Accounting Standards (Ind AS) under the historical cost convention on the accrual basis except for certain financial instruments which are measured at fair values. The Ind AS are prescribed under Section 133 of the Companies Act, 2013 ("the Act") read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 as amended

Accounting policies have been consistently applied except where a newly issued accounting standard is initially adopted or a revision to an existing accounting standard require a change in accounting policy hitherto in use.

These Financial Statements are presented in Indian Rupees (₹), which is also the Company's functional currency and all values are rounded to the nearest rupees, except when otherwise indicated.

The Company follows the mercantile system of accounting and recognizes incomes and expenditures on accrual basis. The accounts are prepared on historical cost basis, as a going concern, and are consistent with accounting principles generally accepted in India

All the assets and liabilities have been classified as current or non-current as per the Company's normal operating cycle. Based on the nature of the products and the time between the acquisition of assets for processing and their realization in cash and cash equivalents, the Company has ascertained its operating cycle as 12 months for the purpose of current/ non-current classification of assets and liabilities

CURRENT VERSUS NON-CURRENT CLASSIFICATION

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle
- Held primarily for the purpose of sale/lease
- Expected to be realised within twelve months after the reporting period, or
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of sale/lease
- It is due to be settled within twelve months after the reporting period, or
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Company classifies all other liabilities as non-current

The operating cycle is the time between the acquisition of assets for processing and their realisation in cash and cash equivalents. The Company has identified twelve months as its operating cycle."

USE OF ESTIMATES

The preparation of the financial statements in conformity with Ind AS requires the management to make estimates, judgments and assumptions. These estimates, judgments and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the period. The application of accounting policies that require critical accounting estimates involving complex and subjective judgments and the use of assumptions in these financial statements have been disclosed below. Actual results could differ from those estimates. Appropriate changes in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

KEY ASSUMPTIONS**(a) Property, Plant and equipment**

Freehold land, if any is carried at historical cost. All other items of Property, plant and equipment are shown at cost less accumulated depreciation and impairment, if any. The cost of an item of property, plant and equipment comprises its cost of acquisition inclusive of inward freight, duties and other non refundable taxes or levies and any cost directly attributable to the acquisition of those items.

Depreciation on Property, Plant & Equipment is charged on Straight Line Method. Depreciations are charged over the estimated useful lives of the assets as specified in Schedule II of the Companies Act, 2013. Depreciation in respect of additions to/and deletion from assets has been charged on pro-rata basis from/till the date they are put to commercial use.

(b) Employee Benefits**Provident Fund:-**

The management is of the opinion that Provident Fund is not applicable to the Company as number of employees is less than that as required by law.

Gratuity:-

The provision of gratuity is not made by the Company. However, if payment on account of gratuity arises due to happening of any incidents as provided under the applicable provisions of law, the same will be accounted for on cash basis.

Pension:-

The management is also of the opinion that the payment under Pension Act is not applicable to the Company.

(c) Impairment of assets and investments

Significant judgments is involved in determining the estimated future cash flows from the investment, property plant and equipment to determine its value in use to assess whether there is any impairment in its carrying amount as reflected in the financials.

FOREIGN CURRENCY TRANSACTIONS**Initial recognition**

On initial recognition, all foreign currency transactions are recorded by applying to the foreign currency amount the exchange rate between the functional currency and the foreign currency at the date of the transaction.

Subsequent Recognition

As at the reporting date, non-monetary items which are carried in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction. All non-monetary items which are carried at fair value or other similar valuation denominated in a foreign currency are reported using the exchange rates that existed when the values were determined. All monetary assets and liabilities in foreign currency are reinstated at the end of accounting period. Exchange differences on reinstatement of all monetary items are recognised in the Statement of Profit and Loss.

REVENUE RECOGNITION

Revenue is recognised when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment. The Company is the principal in all of its revenue arrangements since it is the primary obligor in all the revenue arrangements as it has pricing latitude and is also exposed to inventory and credit risks. However, Goods and Services tax (GST) are not received by the Company on its own account. Rather, it is tax collected on value added to the commodity by the seller on behalf of the government. Accordingly, it is excluded from revenue.

SALE OF GOODS

Revenue from sales is recognised when the substantial risks and rewards of ownership of goods are transferred to the buyer and the collection of the resulting receivables is reasonably expected. Revenue from the sale of goods is measured at the fair value of the consideration received or receivable, net of returns and allowances, trade discounts and volume rebates.

SALE OF SERVICES

The Company recognizes revenue when the significant terms of the arrangement are enforceable, services have been delivered and the collectability is reasonably assured.

Other Income:**Interest**

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is accrued on a time basis. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable.

TAXATION

Tax expense for the period, comprising current tax and deferred tax, are included in the determination of the net profit or loss for the period. Current tax is measured at the amount expected to be paid to the tax authorities in accordance with the relevant prevailing tax laws.

Deferred tax is recognised for all the timing differences, subject to the consideration of prudence in respect of deferred tax assets. Deferred tax assets are recognised and carried forward only to the extent that there is a reasonable certainty that sufficient future taxable income will be available against which such deferred tax assets can be realized. Deferred tax assets and liabilities are measured using the tax rates and tax laws that have been enacted or substantively enacted by the Balance Sheet date. At each Balance Sheet date, the Company re-assesses unrecognized deferred tax assets, if any.

Current tax assets and current tax liabilities are offset when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle the asset and the liability on a net basis. Deferred tax assets and deferred tax liabilities are offset when there is a legally enforceable right to set off assets against liabilities representing current tax and where the deferred tax assets and the deferred tax liabilities relate to taxes on income levied by the same governing taxation laws

PROPERTY, PLANT AND EQUIPMENT

The cost of property, plant and equipment comprises its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, including relevant borrowing costs for qualifying assets and any expected costs of decommissioning. Expenditure incurred after the property, plant and equipment have been put into operation, such as repairs and maintenance, are charged to the Statement of Profit and Loss in the period in which the costs are incurred. Major shut-down and overhaul expenditure is capitalised as the activities undertaken improves the economic benefits expected to arise from the asset.

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in Statement of Profit and Loss.

Property, plant and equipment except freehold land held for use in the production, supply or administrative purposes, are stated in the balance sheet at cost less accumulated depreciation and accumulated impairment losses, if any.

Advances paid towards the acquisition of Property, Plant & Equipment outstanding at each reporting date is classified as Capital advances under Other Non –Current Assets and assets which are not ready for intended use as on the date of Balance sheet are disclosed as “Capital Work in Progress.”

Depreciation on Property, Plant & Equipment is charged on Straight Line Method. Depreciations are charged over the estimated useful lives of the assets as specified in Schedule II of the Companies Act, 2013. Depreciation in respect of additions to/and deletion from assets has been charged on pro-rata basis from/till the date they are put to commercial use.

BORROWING COST

Borrowing costs that are attributable to the acquisition or construction of qualifying assets (assets which require substantial period of time to get ready for its intended use) are capitalized as part of the cost of that asset. All other borrowing costs are charged to the Statement of Profit and Loss for the period for which they are incurred

IMPAIRMENT OF ASSETS

Property, Plant & Equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of the asset's fair value less cost of disposal and value in use.

INVENTORIES

Inventories are valued at lower of cost and net realizable value. Cost of inventories comprises of purchase cost and other costs incurred in bringing the inventory to present location and condition which includes appropriate share of overheads. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents for the purpose of Cash Flow Statement comprise cash and cheques in hand, bank balances, demand deposits with banks (other than deposits pledged with government authorities and margin money deposits) with an original maturity of three months or less.

CASH FLOW STATEMENT

Cash flows are reported using the indirect method, whereby profit / (loss) before extraordinary items and tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing and financing activities of the Company are segregated based on the available information.

PROVISION, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Provisions: Provisions are recognised when there is a present obligation as result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance Sheet date and are not discounted to its present value.

Contingent Liabilities : Contingent liabilities are not provided for in the books but are disclosed by way of notes in the financial statements when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non occurrence of one or more uncertain future events not wholly within the control of the company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle or a reliable estimate of the amount cannot be made.

Contingent Assets: Contingent Assets are neither recognized nor disclosed in the financial statements.

EARNINGS PER SHARE (EPS)

The earnings considered in ascertaining the Company's earnings per share comprise the net profit after tax (and include post tax effect of any extraordinary items.) The number of shares used in computing basic earnings per share is the weighted average number of shares outstanding during the period. The number of shares used in computing diluted earnings per share comprises of the weighted average number of shares outstanding during the period. The number of shares used in computing diluted earnings per share comprises of the weighted average shares considered for deriving basic earning per share, and also the weighted average number of equity shares which could have been issued on conversion of all dilutive potential equity shares.

RELATED PARTY TRANSACTIONS

Related party transactions are transfer of resources or obligations between related parties, regardless of whether a price is charged. Parties are considered to be related, if one party has the ability, directly or indirectly, to control the other party of exercise significant influence over the other party in making financial or operating decisions. Parties are considered to be related if they are subject to common control or common significant influence.

FINANCIAL INSTRUMENTS

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

FINANCIAL ASSETS

Initial recognition and measurement

All financial assets are initially recognised when the Company becomes a party to the contractual provisions of the instrument. All financial assets are initially measured at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset.

Subsequent measurement

Classification

For the purpose of subsequent measurement, the Company classifies financial assets in following categories:

• Financial assets at amortised cost

Financial assets at amortized cost are subsequently measured at amortized cost using the effective interest method. The amortized cost is reduced by impairment losses, if any. Interest income and impairment are recognized in the Statement of Profit and Loss.

• Financial assets at fair value through other comprehensive income (FVTOCI)

These assets are subsequently measured at fair value through other comprehensive income (OCI). Changes in fair values are recognized in OCI and on derecognition, cumulative gain or loss previously recognized in OCI is reclassified to the Statement of Profit and Loss. Interest income calculated using EIR and impairment loss, if any, are recognized in the Statement of Profit and Loss.

• Financial assets at fair value through profit or loss (FVTPL)

These assets are subsequently measured at fair value. Net gains and losses, including any interest income, are recognized in the Statement of Profit and Loss.

Financial assets are not reclassified subsequent to their recognition except if and in the period the Company changes its business model for managing for financial assets.

De-recognition

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Company neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

If the Company enters into transactions whereby it transfers assets recognised on its balance sheet, but retains either all or substantially all of the risks and rewards of the transferred assets, the transferred assets are not derecognised.

Any gain or loss on derecognition is recognised in the Statement of Profit and Loss.

Impairment of financial assets

The Company applies the expected credit loss model for recognizing impairment loss on financial assets measured at amortized cost, lease receivable, trade receivable other contractual rights to receive cash or other financial assets. For trade receivable, the Company measures the loss allowance at an amount equal to life time expected credit

losses. Further, for the measuring life time expected credit losses allowance for trade receivable the Company has used a practical expedient as permitted under Indian AS 109. This expected credit loss allowance is computed based on provisions, matrix which takes into account historical credit loss experience and adjusted for forward looking information.

FINANCIAL LIABILITIES

Initial recognition and measurement

All financial liabilities are initially recognised when the Company becomes a party to the contractual provisions of the instrument. All financial liabilities are initially measured at amortized cost unless at initial recognition, they are classified as fair value through profit or loss. In case of trade payables they are initially recognize at fair value and subsequently, these liabilities are held at amortized cost, using the Effective interest method.

Classification and subsequent measurement

Financial liabilities are classified as measured at amortised cost or FVTPL.

A financial liability is classified as FVTPL if it is classified as held-for-trading, or it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in the Statement of Profit and Loss.

Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on subsequently different terms, or the terms of an existing liability are subsequently modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of the new liability. The difference in the respective carrying amount is recognize in the Statement of Profit & Loss.

Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount presented in the balance sheet when, and only when, the Company currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realise the assets and settle the liabilities simultaneously.

SEGMENT REPROTING

Operating segments are reported in a manner consistent with the internal reporting provided by Chief Financial Officer and Director of the Company jointly and responsible for allocating resources, assess the financial performance of the Company and make strategic decisions.

The Company has identified one reportable segment "trading activities" based on information reviewed by them.

STANDARDS ISSUED BUT NOT EFFECTIVE

As at the date of issue of financial statements, there are no new standards or amendments which have been notified by the MCA but not yet adopted by the Company. Hence, the disclosure is not applicable.