Email : contact@windsormachines.com
Website : www.windsormachines.com
Contact Number: +91 79 69360300/01
CIN : L99999GJ1963PLC168458

WINDSOR
Partner in progress

WINDSOR MACHINES LIMITED
Registered Office: Floor No. 3 & 4, Corporate House No. 6, Block B, Magnet Corporate Park, Off. S G Highway, Thaltej, Ahmedabad, Gujarat, India, 380054

August 08, 2026

To,

BSE Limited.	**National Stock Exchange of India Limited.**
Phiroze Jeejeebhoy Towers,	Exchange Plaza, Plot No. C/ 1, G Block,
Dalal Street, Fort,	Bandra- Kurla Complex, Bandra (E),
Mumbai - 400 001	Mumbai - 400 051
Scrip Code: 522029	**Trading Symbol:** WINDMACHIN

Subject: **Investor Presentation on the Financial Results of the Company for quarter ended June 30, 2026**

Reference: **Regulation 30 and other applicable provision, if any, of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, ["SEBI LODR Regulations"].**

Dear Sir/Madam,

With reference to the captioned subject and pursuant to Regulation 30 and other applicable provision, if any, of SEBI LODR Regulations, please find enclosed the Investor Presentation on the Financial Results of the Company for quarter ended June 30, 2026.

Kindly take the above information on record.

For **Windsor Machines Limited**

ROHIT DINESHBHAI SOJITRA

Digitally signed by ROHIT DINESHBHAI SOJITRA
Date: 2026.08.08 18:05:27 +05'30'

Rohit Sojitra
Company Secretary and Compliance Officer

Encl: a/a

Q1FY27 Investor Presentation

Aug 2026

www.windsormachines.com

Disclaimer

Information Purpose Only

This presentation and the accompanying slides (the “Presentation”), have been prepared by Windsor Machines Limited (the “Company”) solely for information purposes and do not constitute any offer, recommendation, or invitation to purchase or subscribe for any securities and shall not form the basis or be relied on in connection with any contract or binding commitment whatsoever. No offering of securities of the Company will be made except by means of a statutory offering document containing detailed information about the Company.

Data Reliability

This Presentation has been prepared by the Company based on information and data which the Company considers reliable. This Presentation may not be all-inclusive and may not contain all of the information that you may consider material. Any liability in respect of the contents of, or any omission from, this Presentation is expressly excluded. Previous period figures have been restated for prior period adjustments and regrouped/reclassified, wherever necessary, to make them comparable with current period figures.

Forward-Looking Statements

Certain statements in this presentation relate to the Company’s market opportunity, business outlook, and future growth prospects, and are therefore forward-looking in nature. These statements are subject to various risks and uncertainties that may cause actual results to differ materially from those expressed or implied. Such risks include, but are not limited to, changes in fiscal policy, competitive intensity, inflationary pressures, climatic factors, and broader economic conditions impacting demand, supply, and pricing in domestic and international markets.

Updates & Revisions

The Company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the Company. The Company does not make any promise to update/provide such a presentation along with results to be declared in the coming quarters and years.

Management Insights

Q1FY27 has been a quarter that tested Windsor's operational resilience. Despite significant disruption arising from the Middle East conflict, the company delivered a healthy **Revenue growth of 31.4% YoY to ₹148.9 Cr,** a clear reflection of the strength of the underlying demand for our products. EBITDA margins moderated during the quarter as elevated raw material costs, driven by supply chain disruptions, could not be immediately passed on to customers. However, this impact is expected to be transitory. Our cost structure, capacity, and market positioning remain fundamentally strong, and margins are expected to recover as the situation stabilizes and pricing adjusts.

This quarter also marks a leadership transition for Windsor, with **Mr. Mohan Ramachandran,** an industry veteran, joining as the Chief Executive Officer. Windsor enters this next phase with a continued focus on operational discipline, deeper customer engagement, and building on the foundation of the integrated Rajkot facility and expanded capacity. The road ahead is about steady and purposeful execution and Windsor remains confident and ready to perform.

Vision

"To be a global leader in providing innovative mother machining solutions, driving sustainable growth through technological excellence and customer-centricity."

Mission

"To deliver world-class machinery and services that empower our customers to succeed, while fostering a culture of innovation, integrity, and continuous improvement."

Table of Contents

Business Overview

Windsor at a Glance

Established	Reach	Installed Base	Capacity
1963	**65+**	**35k+**	**3,600** *Expandable up to 8,400*
60+ Years Legacy	Countries Presence	Machines Globally	Machines p.a.

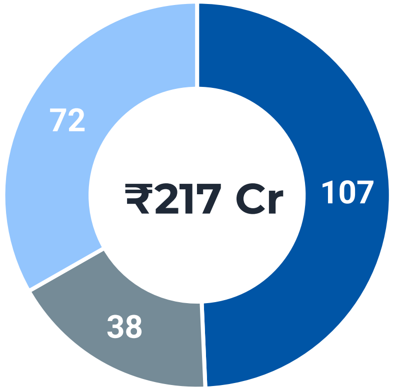
Comprehensive Solution Provider

End-to-end manufacturing capabilities from finished machinery to machine tools across three major divisions.

CNC | Injection Moulding | Extrusion

Order Book

as on 30th June 2026



CNC | Injection Moulding | Extrusion

Manufacturing Facility

Integrated Facility at Rajkot (Chibhada)

36+ Acres Land Area

11L+ Sq. Ft. Built Area

Strategic Transformation

Sep-24

Plutus Investments and Holding Pvt. Ltd. acquired controlling stake, marking a significant change of control and strategic direction.

PLUTUS

Key Industries Served

- Aerospace
- Defence
- Automotive
- Packaging
- Agriculture
- Engineering
- Construction
- Consumer Goods
- Medical
- Telecom

Starting of a Multi-decadal Growth Journey

Sep 2024
Change of Control

Plutus Investments and Holding Pvt. Ltd. acquired controlling stake (53.9%) in Sep' 24.

Dec 2024 / Feb 2025
Closure of Subsidiaries

Wintal Machines SRL filed for Judicial Liquidation in Dec-24. Sold Rcube Energy Storage Systems in Feb-25.

Jan 2025
Fund Raise

Raised ₹725 Cr through preferential issue of equity, of which new promoters infused ₹200 Cr.

Feb 2025
Global CNC Acquisition

Entered CNC manufacturing by acquiring 100% stake in Global CNC Pvt. Ltd. for ₹343 Cr, strengthening position in manufacturing sector.

Apr 2025 – till date
Operational Consolidation

- Manufacturing shifted to integrated, state-of-the-art facility at Rajkot.
- Corporate office moved to Ahmedabad.
- ***Legacy assets are being monetized for more than ₹300 Cr.***

Feb 2026
Unitech Workholding Acquisition

Completed Unitech acquisition for ₹42 Cr, strengthening tooling capabilities and market presence.

New Rajkot Plant

Multi-fold expansion in capacities

State-of-the-art Facility

The company has consolidated operations from four legacy plants in different locations to one state-of-the-art plant in Chibhada, Rajkot to drive operational excellence.

Capacity Expansion (Machines p.a.)

Legacy	Current	Expandable
1,500	3,600	8,400

Current Capacity Break-up (Machines p.a.)

CNC	1,800
IMM	1,500
EMD	300

New Integrated Plant

One of the largest fully integrated single location facilities for CNC machine manufacturing, plastic injection moulding, pipe and film extrusion.

New plant fully operational

11 Lakh+
Square Feet Constructed Area

36+
Acres Total Land Area

800+
Skilled Professionals

3,600
Machines Capacity p.a.

Business Overview

CNC Machines

High-precision metal cutting & shaping solutions

FY26 Revenue Share
33.1%

Q1FY27 Revenue Share
31.0%

Division Focus: Specializing in manufacturing of high-precision CNC machines for metal cutting and shaping.

Acquisition & Amalgamation: Acquired in Feb’25. Board approved amalgamation effective Apr 1, 2025.

Operations Update: Division shifted to new integrated Rajkot facility in Q2FY26.

Flagship Products

Turning Machines
Ranges up to 2 meter

VMC & HMC
Vertical/Horizontal Machining

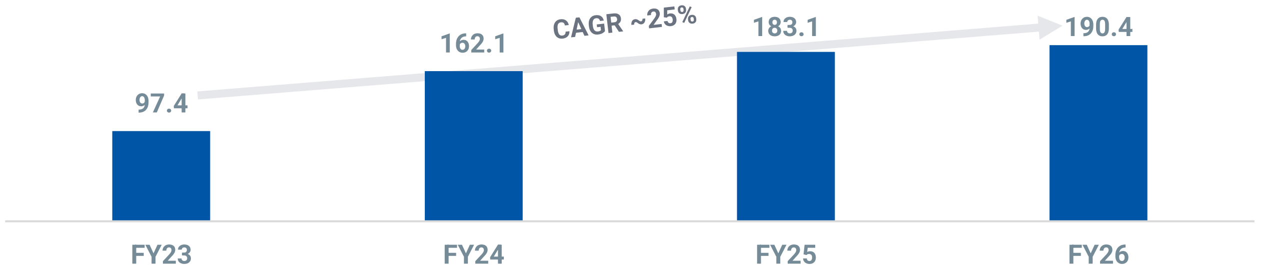
Drill Tap Centre
High-speed precision drilling

DCMC & VTL
Double Column/Vertical Turning

Key Industries Served

Aerospace, Defense, Pumps & Valves, Auto, Medical, Oil & Gas, Railway, Agriculture, General Engg.

Revenue (₹ Cr)

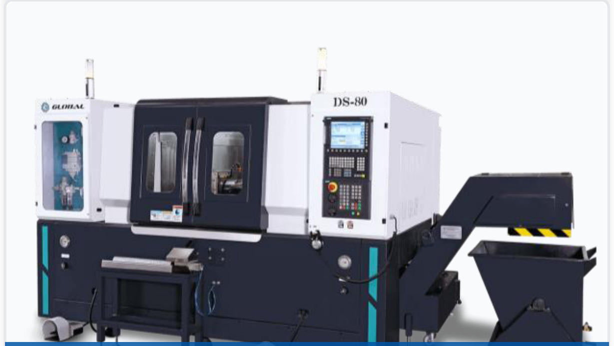


Quarterly Trend Analysis

₹ Cr

Metric	Q1'26	Q2'26	Q3'26	Q4’26#	Q1'27	FY26#
Revenue	43.7	49.5	44.5	52.6	46.2	190.4
EBIT	6.8	9.2	4.3	1.0	2.3	21.2
EBIT Margin %	15.4%	18.6%	9.6%	1.8%	5.0%	11.1%

 # Unitech revenue included from Feb 10, 2026.



Fully Automated CNC Machine
Compact High Output Machine

CNC Machine
High Accuracy of 0.01mm

Business Overview

Injection Moulding Machinery

High-performance solutions for diverse industrial applications

FY26 Revenue Share	Q1FY27 Revenue Share
44.0%	**50.9%**

Division Focus: Manufacturing high-performance machinery that transforms plastic granules into discrete, complex shapes using pressure and heat. Focuses on high-tonnage, energy-efficient machines entirely Made in India.

Recent Developments: Division shifted from Chhatral to new integrated facility in Rajkot in Q2FY26.

DGTR imposed anti-dumping duty for 5 years (w.e.f. Jun'25) on Injection Moulding Machines imported from China and Taiwan. Duty ranges from 0% to 63% of CIF value, depending on producer.

Flagship Product Series

- **KL Series (2-Platen)** – 350-3200T heavy industrial machines
- **Sprint Series** – 150-800T Hydro-mechanical, energy efficient
- **WinFit Series** – 100-1600T For PVC/CPVC Pipe Fittings
- **Excel/Armour** – 75-900T Toggle-type for standard moulding

Key Industries Served

Automotive, Consumer Goods, Rigid Packaging, Construction, Medical

Annual Financial Performance

₹ Cr

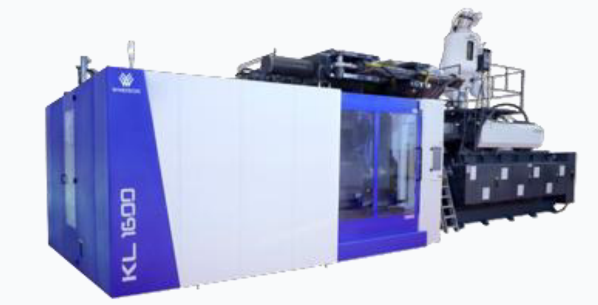
Metric	FY23	FY24	FY25	FY26
Revenue	228.4	203.3	190.9	252.8
EBIT	9.1	6.4	22.6	14.9
EBIT Margin %	4.0%	3.2%	11.8%	5.9%

Quarterly Trend Analysis

₹ Cr

Metric	Q1'26	Q2'26	Q3'26	Q4'26	Q1'27
Revenue	40.9	39.9	56.4	115.6	75.7
EBIT	5.8	(4.0)	(1.3)	14.4	9.1
EBIT Margin %	14.2%	-10.0%	-2.4%	12.5%	12.1%

Excel Series Injection Moulding Machine
High Speed – High Efficiency Technology



KL Series Injection Moulding Machine
High-Performance Patented Technology

Extrusion Machinery

Continuous plastic processing for pipes & films

FY26 Revenue Share	Q1FY27 Revenue Share
22.9%	18.1%

Division Focus: Manufacturing high-output Pipe Extrusion Lines and Blown Film Extrusion Lines.

Recent Developments: Division shifted from Vatva to new integrated facility in Rajkot in Q4FY26.

Flagship Product Series

- **KTS Series** – Parallel Twin Screw for UPVC/CPVC
- **Speed & Agile** – High Output Single Screw Extruders
- **Magnate Series** – 7-layer Co-extrusion Blown Film lines
- **REX & Baron Series** – 3 & 5-Layer Polyolefin lines

Key Industries Served

Packaging, Infrastructure, Agriculture, & Telecommunication

Annual Financial Performance

₹ Cr

Metric	FY23	FY24	FY25	FY26
Revenue	155.5	153.3	140.9	131.8
EBIT	16.0	6.6	1.4	3.3
EBIT Margin %	10.3%	4.3%	1.0%	2.5%

Quarterly Trend Analysis

₹ Cr

Metric	Q1'26	Q2'26	Q3'26	Q4'26	Q1'27
Revenue	28.7	47.2	34.9	21.0	26.9
EBIT	(3.9)	(0.5)	2.1	5.6	1.0
EBIT Margin %	-13.4%	-1.0%	5.9%	26.7%	3.7%

Blown Film Extrusion
Advanced Multi-Layer Technology

Pipe Extrusion Line
High-Output Infrastructure Solutions

Unitech Workholding Systems

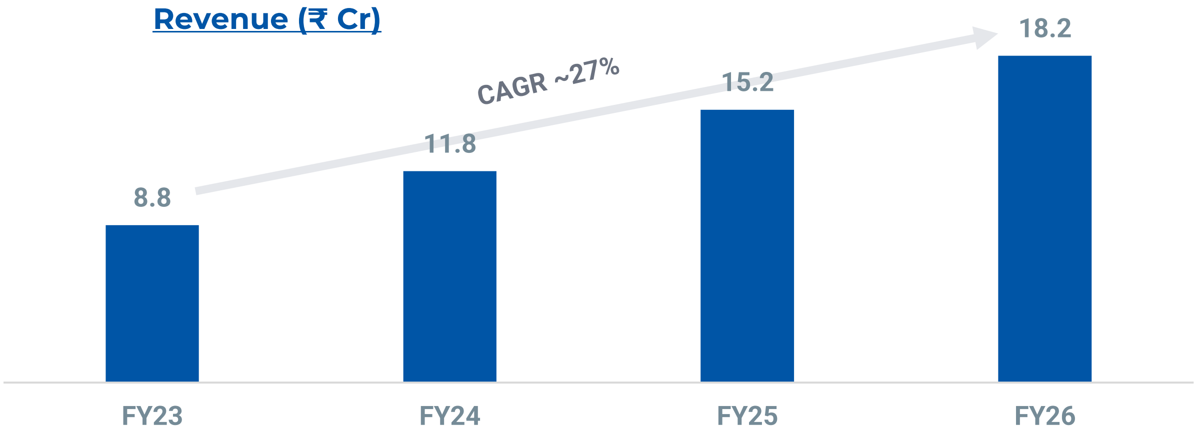
Strategic move to strengthen tooling capabilities and market presence

Unitech Workholding Systems Pvt. Ltd.

Incorporated in 2020 | Precision Tooling Specialist

Acquired 100% stake of Unitech in Feb’26. The company manufactures precision work-holding solutions including modular clamping elements, hydraulic fixtures, and dies.
Developed 4,000+ workholding fixtures for diverse machining applications.

Hydraulic Fixtures | **Modular Clamping** | **Dyes & Tools**



Q1’27 Revenue – ₹4.2 Cr

Strategic Rationale

Serves as a strategic enabler for the machine tool industry. The acquisition allows Windsor to provide **bundled solutions** (Machines + Fixtures & Tooling) as a complete package, creating synergies with the CNC division and increasing market share.

Workholding Fixture
Diverse Machine Applications

Clamping Solutions
Bernoulli Clamps

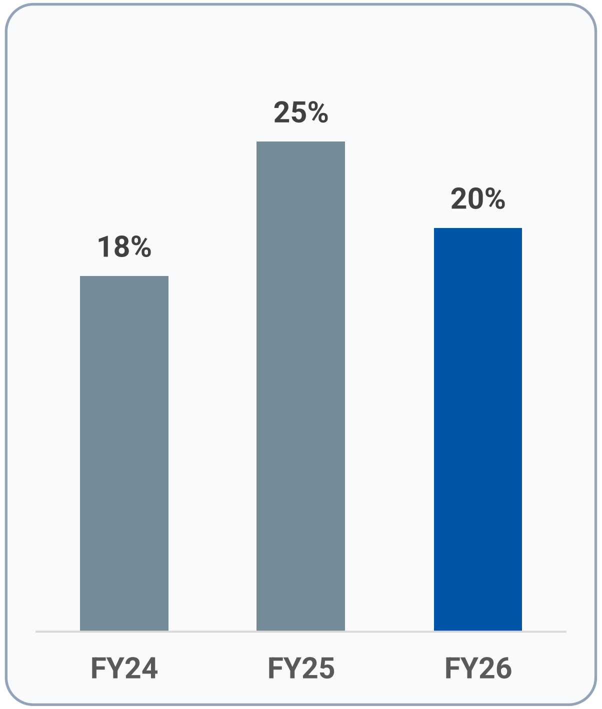
Marquee Clientele

Trusted by industry leaders across diverse sectors globally

Key Clients

Aditya Birla Hindalco
amcor
Anchor by Panasonic
Apl Apollo Piping Systems
ashirvad by aliaxis
Astral Pipes
Bhavani
cello
Godrej
Happy Forgings Limited
hindware
Huhtamaki
Jain Irrigation Systems Ltd.
Lorven
MAHLE
Nilkamal
Omnitech
Polycab
Prince
safari
Schunk
Siemens
Sekisui
DLJM
Silver Pumps | Motors | Agri
Sintex
Skipper Pipes
Steelbird Helmets
sun
Sudhakar Pipes and Fittings
Tata Motors
Tupperware
TVS
UFLEX
varroc
Walter
Wildcraft

Top 10 Customer Concentration



FY24 & FY25 is only for Injection Moulding & Extrusion division.

Business Model USPs

Strategic pillars driving sustainable growth and market leadership

End-to-End Capabilities

Comprehensive range of mother machineries such as CNC turning centers, VMC and SPM machines, Plastic Processing machineries covering Injection Moulding, Pipe Extrusion and Blown Film lines. Ability to serve diverse industries from Defence & Aerospace to Automotive to Infrastructure with customized solutions.

Large Integrated Rajkot Facility

Consolidated operations into a state-of-the-art integrated manufacturing facility in Rajkot, enabling seamless end-to-end production. The plant houses advanced capabilities across sheet metal forming, fabrication, in-house paint shop, and final assembly.

Management Capability

Backed by a well-established and reputed promoter group with a strong track record. The company is led by a seasoned management team comprising experienced industry professionals with deep domain expertise.

Import Substitution Focus

Manufacturing high-tonnage machines (up to 3200T) entirely in India, reducing dependency on imports. The KL 3200-ton marks a milestone as India's largest locally manufactured Injection Moulding Machine.

Strategy

Expanding capacity for existing products to cater to growing demand, while diversifying the portfolio through strategic acquisitions.

Capex

Expansion of Rajkot facility with incremental Capex.

₹310 Cr

From fund raise

Increased Capacity

Enhanced operational scale drives cost efficiencies.

3,600 machines p.a.

Capacity: 1,500 → 3,600 machines

Inventory on Shelf

Shift to agile "Make-to-Stock" model for standard units.

Ready Stock

Immediate Availability

Reduced Turnaround Time

Drastically reduced delivery timelines for customers.

15-30 Days

Down from 2-3 Months

Strategic Impact

Market Share Expansion

Capacity scale-up and improved delivery timelines expected to drive higher penetration in core markets.

Margin Improvement

Integrated manufacturing and higher capacity utilization expected to deliver structural cost efficiencies, thus higher margins.

Funded Growth

Moderate working capital expansion to support growth, fully funded through the fund raise already concluded.

Stronger Customer Value Proposition

Ready stock and shorter turnaround times improve service reliability and customer retention.

Q1FY27 Financial Performance

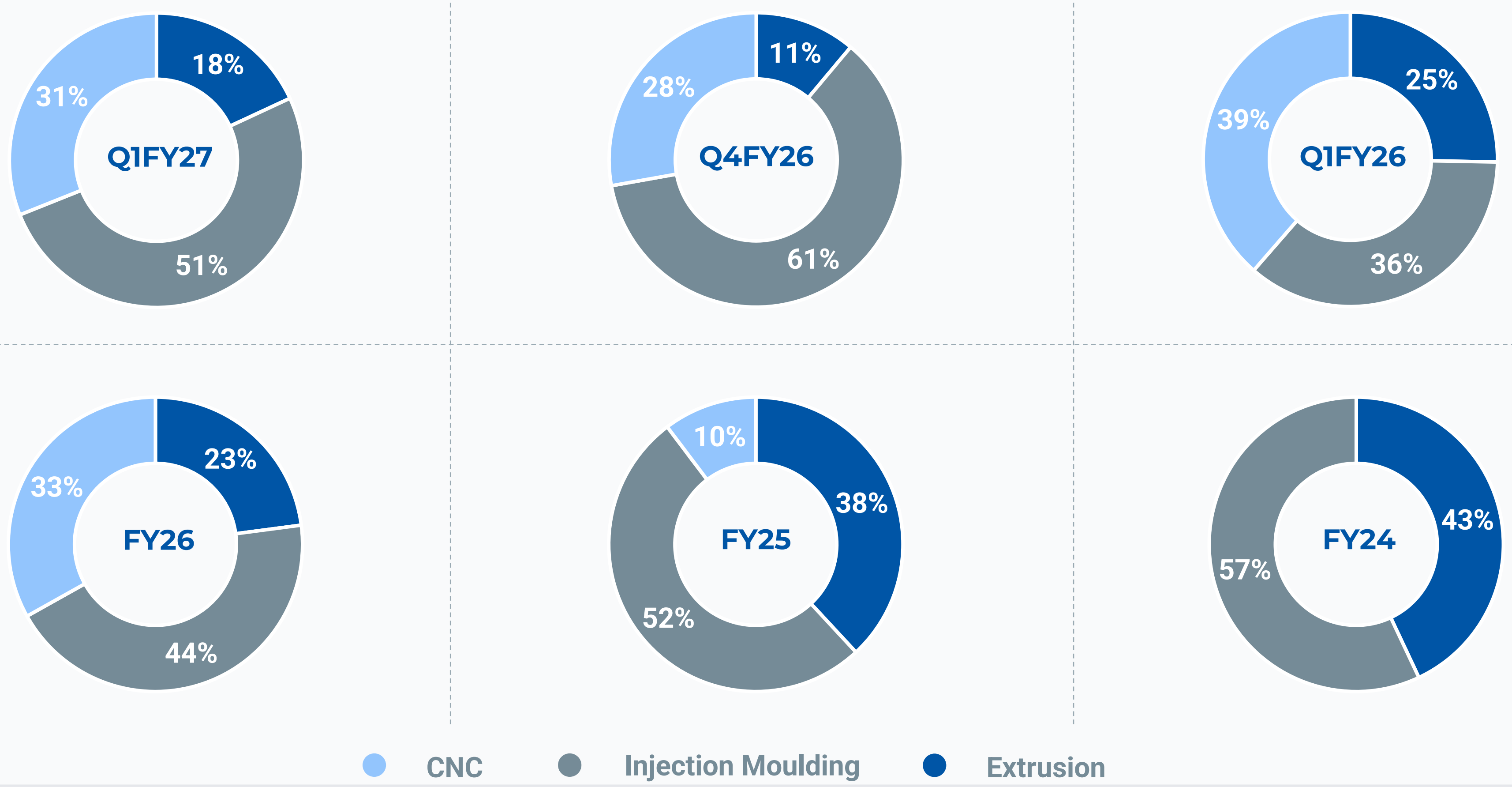
Particulars (₹ Cr)	Q1FY27	Q4FY26	QoQ %	Q1FY26	YoY %
Revenue from Operations	**148.9**	**184.6**	**-19.4%**	**113.3**	**31.4%**
COGS	109.5	131.0	-16.4%	78.1	40.3%
Gross Profit	**39.3**	**53.6**	**-26.7%**	**35.3**	**11.5%**
Gross Margin %	*26.4%*	*29.0%*	*-262bps*	*31.1%*	*-470bps*
SG&A	33.0	42.7	-22.6%	27.3	21.0%
EBITDA	**6.3**	**11.0**	**-42.4%**	**8.0**	**-20.9%**
EBITDA Margin %	*4.2%*	*5.9%*	*-169bps*	*7.0%*	*-280bps*
Other Income	0.5	3.0	-83.7%	0.1	294.5%
Depreciation	5.1	5.4	-5.4%	4.7	7.1%
Finance Cost	3.5	2.2	55.8%	1.1	219.2%
Profit Before Tax (PBT)	**(1.8)**	**6.3**	**-128.4%**	**2.3**	**-179.4%**
Tax	(0.9)	3.7	-123.7%	0.0	-2,194.1%
Profit After Tax (PAT)	**(0.9)**	**2.6**	**-135.2%**	**2.2**	**-141.1%**
PAT Margin %	*-0.6%*	*1.4%*	*-201bps*	*2.0%*	*-257bps*

SG&A expenses in Q4'26 include a one-time plant relocation cost of ₹2.7 Cr; total relocation cost for FY26 stood at ₹4.8 Cr.
PBT & PAT before Exceptional items.
Unitech Workholding Systems consolidated from Feb 10, 2026.

Financial Overview

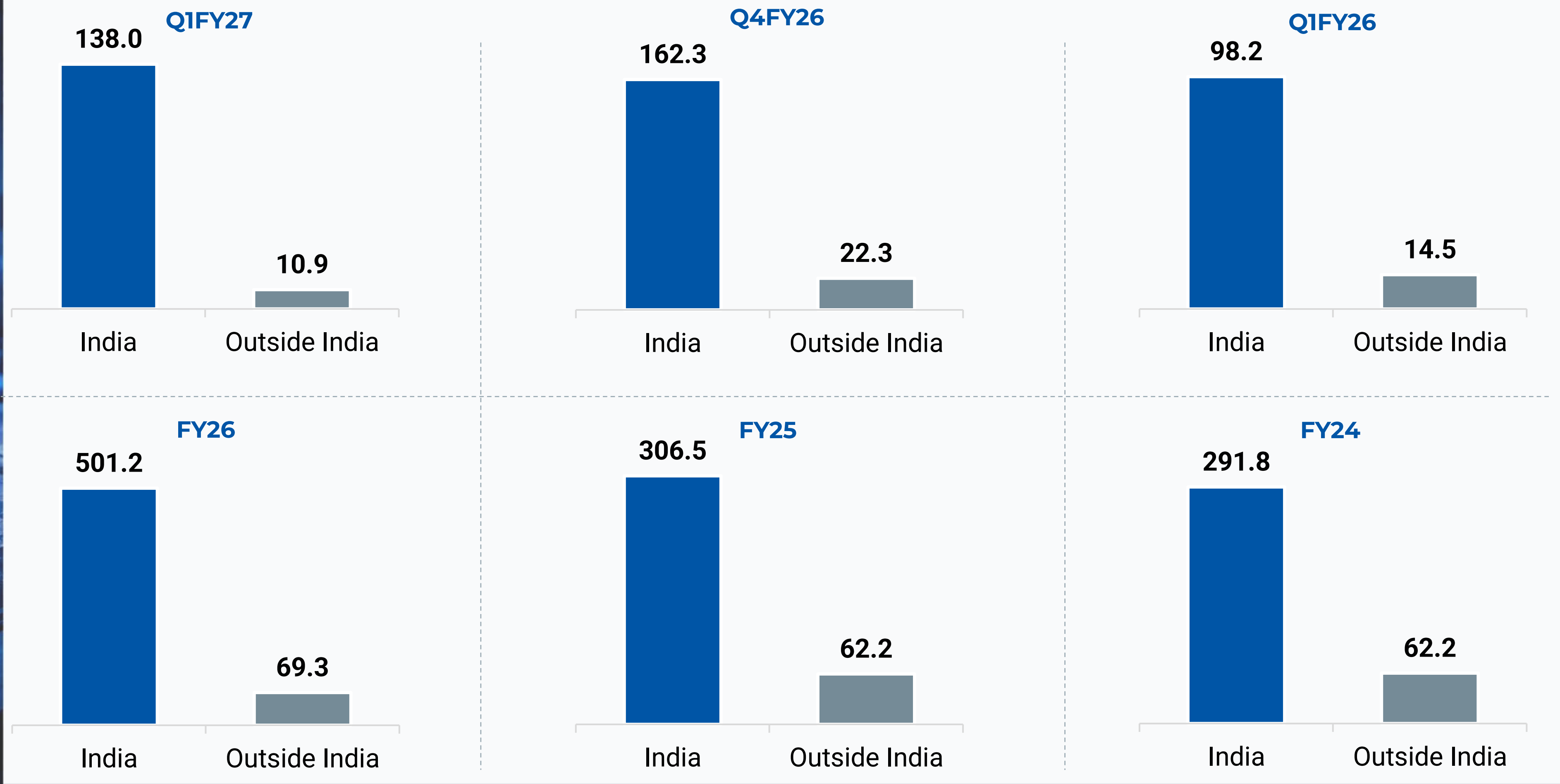
Revenue Mix Analysis

Diversified revenue streams across segments and geographies reflecting strategic shifts



Revenue Mix Analysis

Diversified revenue streams across segments and geographies reflecting strategic shifts



Operational Information

Geography Mix (Revenue in ₹ Cr)

Region	FY22	FY23	FY24	FY25	FY26
Total Revenue	**369.2**	**377.4**	**354.0**	**368.7**	**570.5**
India	262.9	278.1	291.8	306.5	501.2
Outside India	106.3	99.3	62.2	62.2	69.3
% India	**71%**	**74%**	**82%**	**83%**	**88%**
% Outside India	**29%**	**26%**	**18%**	**17%**	**12%**

Revenue Split (₹ Cr)

Category	FY22	FY23	FY24	FY25	FY26
Total Revenue	**369.2**	**377.4**	**354.0**	**368.7**	**570.5**
Sale of Machines & Spares	359.5	359.4	342.8	362.9	564.6
Sale of Services	5.8	13.8	8.5	3.0	2.8
Export Entitlement	1.5	1.7	1.3	1.3	1.5
Others	2.3	2.5	1.4	1.5	1.6

Machines Sold & Realization

Metrics	FY22	FY23	FY24	FY25	FY26*
No. of Machines Sold	**449**	**404**	**382**	**323**	**1,190**
Revenue from sale of machinery (₹ Cr)	334.5	347.0	337.2	324.8	525.1
ASP (₹ Cr/Machine)	**0.74**	**0.86**	**0.88**	**1.01**	**0.44**

- Key export markets include Africa, Nepal, Sri Lanka, Bangladesh and the MEA region.
- Export demand remains structurally intact, leading to stable export revenues.
- Product mix improvement with a shift towards higher-value machines, driving a steady increase in ASP over time.

**Global CNC consolidated from Feb 14, 2025 & Unitech Workholding Systems consolidated from Feb 10, 2026.*

Profit & Loss Snapshot

Particulars (₹ Cr)	FY22	FY23	FY24	FY25	FY26
Revenue	**369.2**	**377.4**	**354.0**	**368.7**	**570.5**
y/y growth %	*17.4%*	*2.2%*	*-6.2%*	*4.2%*	*54.7%*
COGS	241.4	246.4	232.4	238.6	402.9
Gross Profit	**127.7**	**131.1**	**121.5**	**130.2**	**167.6**
Gross Margin %	*34.6%*	*34.7%*	*34.3%*	*35.3%*	*29.4%*
SG&A	98.4	102.1	99.3	106.2	136.1
EBITDA	**29.4**	**29.0**	**22.3**	**24.0**	**31.4**
EBITDA Margin %	*8.0%*	*7.7%*	*6.3%*	*6.5%*	*5.5%*
Depreciation & Amortization	14.1	13.9	15.6	18.0	21.0
Other Income	2.7	6.7	2.9	1.6	3.8
Finance Costs	10.9	10.7	15.2	8.0	5.1
Exceptional Items	-	-	-	20.4	(4.3)
Profit Before Tax (PBT)	**7.1**	**11.0**	**(5.6)**	**19.9**	**4.8**
Tax	4.9	6.4	2.1	23.1	4.2
PAT	**2.2**	**4.6**	**(7.7)**	**(3.2)**	**0.6**
PAT Margin %	*0.6%*	*1.2%*	*-2.2%*	*-0.9%*	*0.1%*

SG&A expenses in Q4'26 include a one-time plant relocation cost of ₹2.7 Cr; total relocation cost for FY26 stood at ₹4.8 Cr.
Global CNC consolidated from Feb 14, 2025 & Unitech Workholding Systems consolidated from Feb 10, 2026.

Balance Sheet Snapshot

Particulars (₹ Cr)	FY22	FY23	FY24	FY25	FY26
Equity	13.0	13.0	13.0	16.9	17.7
Reserves	271.2	267.3	253.7	403.9	475.6
Total Debt	26.5	35.9	35.5	10.0	79.8
Other Non-Current Liabilities	84.0	85.0	103.2	56.1	75.8
Trade Payables	88.8	89.3	119.0	83.2	139.3
Other Current Liabilities	81.5	80.4	57.4	93.9	88.7
Total Liabilities	**576.0**	**581.9**	**593.1**	**688.8**	**883.4**
Net Block	319.6	311.4	323.2	338.4	255.3
CWIP & Intangibles under development	19.2	19.2	19.2	20.9	16.1
Other Non-Current Assets	97.8	100.5	100.8	7.1	27.7
Cash & Cash Equivalents	9.8	11.3	3.0	93.8	33.9
Trade Receivables	40.2	48.3	28.4	24.6	38.2
Inventories	78.4	85.9	109.3	144.2	215.2
Other Current Assets	11.0	5.3	9.3	59.8	38.7
Total Assets	**576.0**	**581.9**	**593.1**	**688.8**	**883.4**

Strong In-house Technical Capabilities

CNC

CNC & VMC Optimization

Enhancing precision, speed, and multi-axis machining capabilities

DCM (Double Column) Engineering

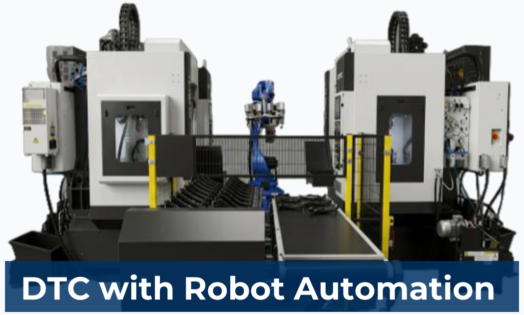
Developing rigid structures for large and heavy-duty machining

Dual Spindle Automation

Reducing cycle time through complete machining in a single setup

Robotics Cell Integration

Enabling fully automated machine tending and smart production lines



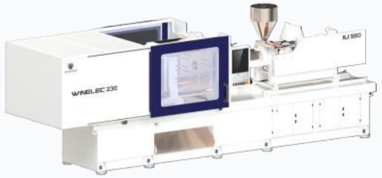
Strong In-house Technical Capabilities

IMM

KL Series Two-Platen Machinery

- Successfully launched KL 3200-ton machine (Sep’24) – India’s largest locally manufactured injection moulding machine.
- Widest tonnage range: 350-3200 tones.
- Strengthens leadership in high-tonnage segment (import substitution opportunity).

Energy Efficient Products



- Introduced an energy-efficient alternative to the hydro motor for the plasticizing screw.
- Energy savings range from 30% to 50% for the plasticizing function.
- Launched all electric injection moulding machines, Winelec 150 & 250.

EMD

CPVC Pipe Extrusion Line

- In advanced stage of execution for customer open house.
- Expands presence in pipes & infrastructure value chain

High Output Blown Film Line

- Developing India’s highest capacity line (1000 kg/hr)
- ~25% higher output vs existing solutions.

Annexure

Product Portfolio – CNC Machines

Sinewy Series CNC

CNC Turning Machine used to manufacture cylindrical and rotational parts

End-User Segment

Automotive, Aerospace and precision engineering components.

Automation Series

Advanced CNC Turning Solution equipped with 2 spindles to perform complete machining in a single setup reducing cycle time.

High-volume production industries, Automotive & Aerospace components.

VMC Series

Vertical Machining Center (VMC) used for precision milling, drilling and tapping operations to manufacture complex and high-accuracy products

Mold & Die Manufacturing, Automotive and Aerospace components.

Robotics Cell

Integrated automation setup where industrial robots are combined with CNC/VMC machines and peripheral systems to perform loading, unloading and handling.

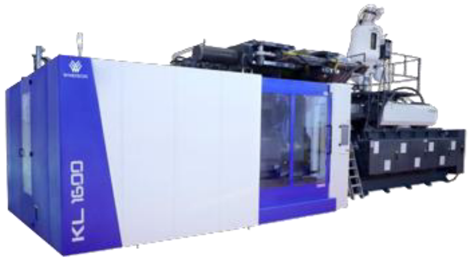
Automotive component manufacturing and High-volume production lines.

Double Column Series

DCM is a gantry-type CNC machine designed for heavy duty and large component machining ensuring high stability, precision and superior load-bearing capacity.

Mold & Die Manufacturing, Aerospace structural parts, Heavy engineering components.

Product Portfolio – Injection Moulding



KL Series

India's largest locally manufactured 2-platen machines for heavy industrial applications.

End-User Segment

Automobile, Construction, Consumer Goods, Household Furniture & Packaging

Excel Series

Application specific, toggle-type standard machines (Excel).

Agri, Automobile, Chemical Industry, Construction, Consumer goods, Electronics, Medical, Mobile phones, Packaging & Writing Instruments

Armour Series

Energy efficient hydraulics system, toggle-type standard machines.

Automobile, Consumer Goods, Household Furniture & Packaging

Sprint Series

Hydro-mechanical machines known for superior energy efficiency and speed.

Consumer Goods, Household Furniture & Packaging

WINPACK/WINX Series

High-weight HDPE fitting machines (WinX)

Agriculture, Chemicals, Medical, Mobile Phones, Packaging & Writing Instruments

Product Portfolio – Extrusion and Blown Films

Speed Series

Single Screw Extruders providing higher output for Polyoefin Pipes.

End-User Segment

Sprinkler, Irrigation, Tube Well Pipe

KTS Series

Parallel Twin Screw Extruders for RPVC and CPVC pipe.

Electric Conduit, Irrigation, Plumbing, SWR, Column Pipes, Casing Pipes, Plumbing (KTS – CPVC)

Agile Series

High Output Extruders for Polyolefin Pipes.

Sprinkler, Irrigation, Tube Well Pipe

Duke Series

3-layer Blown film lines.

Milk Pouch Packaging, Lamination Films, Shrink Films, Stretch Wrap Films, Shopping Bags

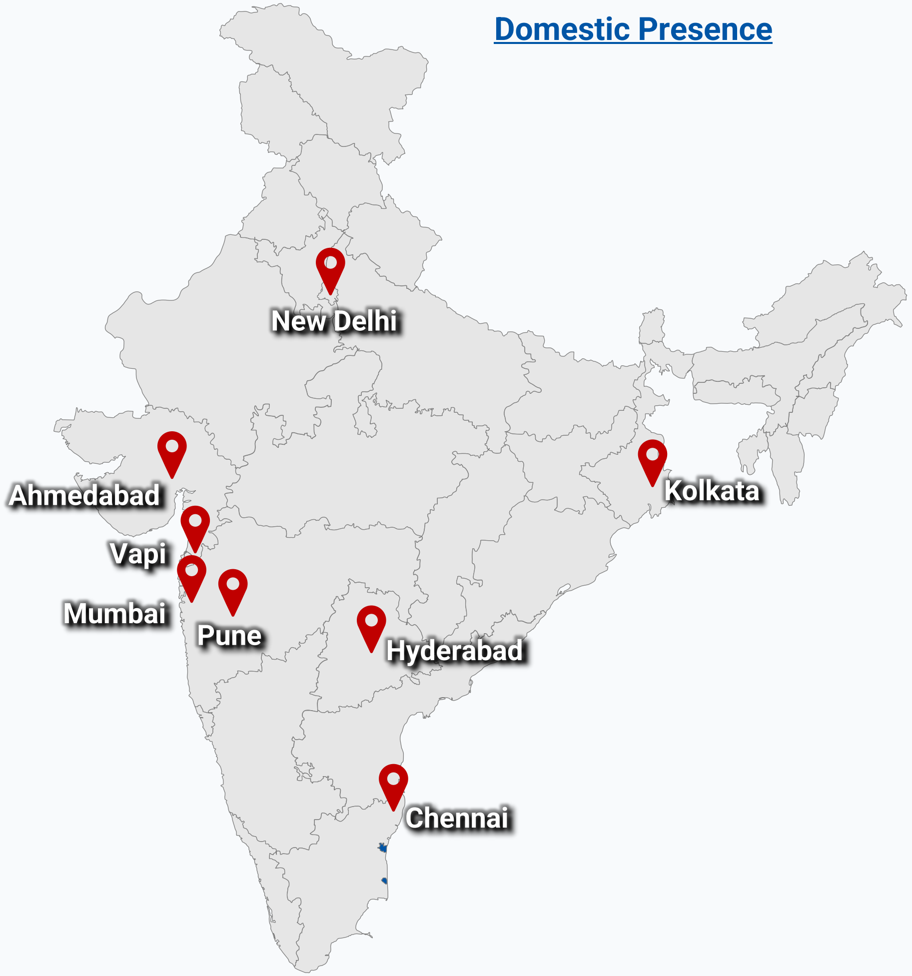
Baron Series

5-layer POD & Barrier blown film lines

Baron POD: Milk Pouch Packaging, Lamination Films, Shrink Films, Stretch Wrap Films, Shopping Bags
Baron: Dairy Products, Sea Food, Edible Oil Pouch Films

Sales & Distribution Network

Domestic Presence



International Presence

KEY HIGHLIGHTS

8 Regional offices across 6 States

Covering India's key industrial and manufacturing hubs.

PAN India presence via a strong dealer/distributor network.

Established international agent network

GCC | Africa | Southeast Asia | Europe

Annexure

ESG

Focused on community impact alongside sustainability initiatives

Upcoming Solar Project

Project Size	Capital Outlay	Savings
1.2 MW	~ ₹3.3 Cr	~1,560 MWh p.a.

CSR Activities

Across Education | Healthcare | Elder Care | Food Security

Education for underprivileged children

Vivekananda Rock Memorial & Kendra

Healthcare – Eyecare & hospital access

Jyoti Trust

Day care & elder welfare

Shri Shraddha Mahila Mandal

Food distribution to homeless

Sitaram Seva Charitable Trust

Annexure

Board of Directors & Sr. Management Team

Driving innovation and strategic growth

Mohan Ramachandran

Chief Executive Officer

- Mr. Mohan Ramachandran is a seasoned business leader with more than 32 years of experience across automotive and industrial manufacturing. He holds a Bachelor of Engineering from the National Institute of Technology, Tiruchirapalli, and a PGDM from the Goa Institute of Management.
- He has held leadership roles with Eicher Group, Mahindra & Mahindra, Cummins Technologies, and Milacron India. His expertise spans across business development, aftermarket growth, distribution network expansion, product management, capital planning, greenfield projects, and strategy execution, with a focus on building competitive and scalable businesses.
- Mr. Ramachandran is known for his strategic leadership and disciplined execution. He has also contributed to industry and academic forums, including the Commercial Vehicle Forum, ET Auto, XLRI, SPJIMR, and Symbiosis.

Vinay Bansod

Whole-Time Director

Hitendra Patel

Executive Director

Dharmendra Varasada

Executive Director

Vivek Chopra

Non-Executive Director

Garima Malhotra

Independent Director

Manoj Antani

Independent Director

Subhendu Roy

Independent Director

Ravi Mamodiya

Independent Director

Anand Jain

Chief Financial Officer

Rohit Sojitra

Company Secretary

Annexure

Presence at Key Expos

INTERNATIONAL

PROPACK, NIGERIA

PLATEX, KAZAKHSTAN

Ru PLASTICA, RUSSIA

PPPP EXHIBITION, KSA

DOMESTIC

ENGIMACH


PLASTINDIA


MACH AUTO


PLASTFOCUS

Awards & Achievements

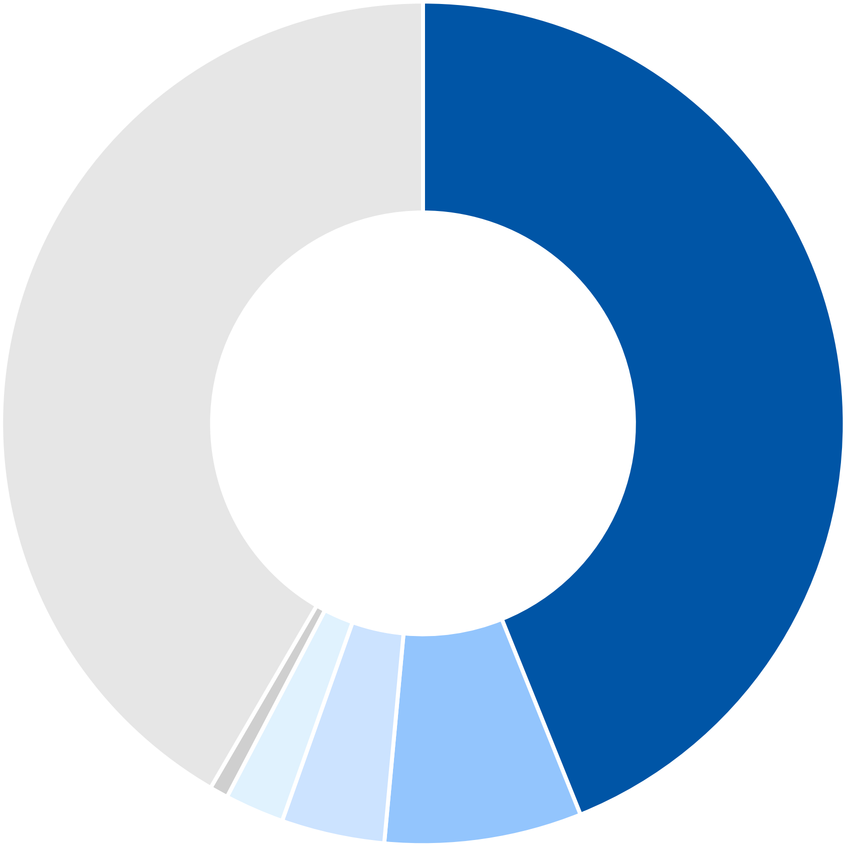
7th National Awards for Technology Innovations – KL Series

Sustainability Award for Best Green Product in 2017 by FICCI – WINELEC Machine

Winner of the 7th CII Design Excellence Award in Industrial Design category – KL Series

Shareholding Pattern

As on 5th July 2026



Promoter & Promoter Group	43.9%
Directors	7.6%
Bodies Corporate	4.0%
FPIs	2.3%
AIFs	0.7%
Others (Public)	41.6%

Thank You

Registered Office

Windsor Machines Limited

FLR No. 3 & 4, Block-B, Magnet Corporate Park, Off S.G. Highway, Thaltej
Ahmedabad - 380054, Gujarat, India

Investor Correspondence

Mr. Anand Jain
Chief Financial Officer

investors@windsormachines.com
+91-79-25841111
+91-79-30262100

Online Presence

Visit our website for more information regarding products, financial reports, and company updates.

www.windsormachines.com

www.globalcnc.in

Windsor Machines Limited