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5th August, 2026

To,

BSE Limited Phiroze Jeejeebhoy Towers Dalal Street Mumbai - 400 001 Scrip Code (BSE): 543994	National Stock Exchange of India Limited “Exchange Plaza” Bandra-Kurla Complex, Bandra (East) Mumbai - 400051 Symbol: JSWINFRA
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Dear Sir / Ma'am,

Sub: Disclosure of Information under Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“Listing Regulations”) – Investor Presentation

Pursuant to Regulation 30 of the Listing Regulations, we hereby enclose the Investor Presentation. Further, the same is also available on the Company's website at:

<https://www.jswinfrastructure.in/investors/investor-presentation/>

This is for your information and record.

Thanking you,

Yours sincerely,
For JSW Infrastructure Limited

Hitesh Kanani
Company Secretary and Compliance Officer
Membership No. F6188

Encls.: as above

Cc:
India International Exchange (IFSC) Limited
Unit No. 101, 1st Floor, Signature Building No. 13B, Road 1C
Zone 1, Gift SEZ, Gift City
Gandhinagar- 382355

Scrip code (India INX): 1100026



Investor Presentation



August 2026

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Agenda

An Overview

**Indian Economy & Strong Fundamentals
of Port & Logistics Sector**

Growth Strategy & Guidance

Key Project Updates

**Q1 FY27 Operational & Financial
Performance**

**Robust Financials and Strong
Balance Sheet**

Sustainability & CSR

To Conclude

Appendix





An Overview





**Amongst India's leading
Conglomerates with a
turnover of US\$25 Bn¹**



Steel

- India's largest steel producer with capacity of 33.4 MTPA²
- Growing to 50.3 mtpa² by FY30 and 63.5 mtpa² by FY32
- Market Cap: ~US\$33 Bn



Infrastructure

- India's 2nd largest Private Ports Operator & Fast growing Logistics Platform
- 186 MTPA ports capacity, growing to 400 MTPA by 2030
- Market cap of ~US\$8 Bn



Paints

- Capacity of 535,000+ KLPA, with plants across India
- Completed transformative acquisition of Akzo Nobel India (now known as JSW Dulux), with a shareholding of 61.2%
- Targeting 800,000 KLPA capacity by FY30
- Market Cap: ~US\$1.4 Bn



Ventures

- Early-stage institutional venture capital fund investing in technology companies across Platform and SaaS businesses at pre-series A to series A stages



Energy

- Power producer with 14.54 GW installed generation capacity
- Targeting 30GW generation + 40GWh of energy storage capacity by FY30
- Market Cap: ~US\$10 Bn



Cement

- Capacity of 24.1 MTPA, growing to 46 MTPA and developing a pan-India presence
- Lowest CO₂ emission intensity in cement industry
- Equity listing in Aug 2025, current market cap of ~US\$2 Bn



EV

- 35% stake in JSW MG Motors India, 2nd Largest EV passenger vehicle seller in India
- Plan to build India's largest NEV (new engine vehicle) complex
- Targeting 360k of PV and 100k of CV capacity by 2030

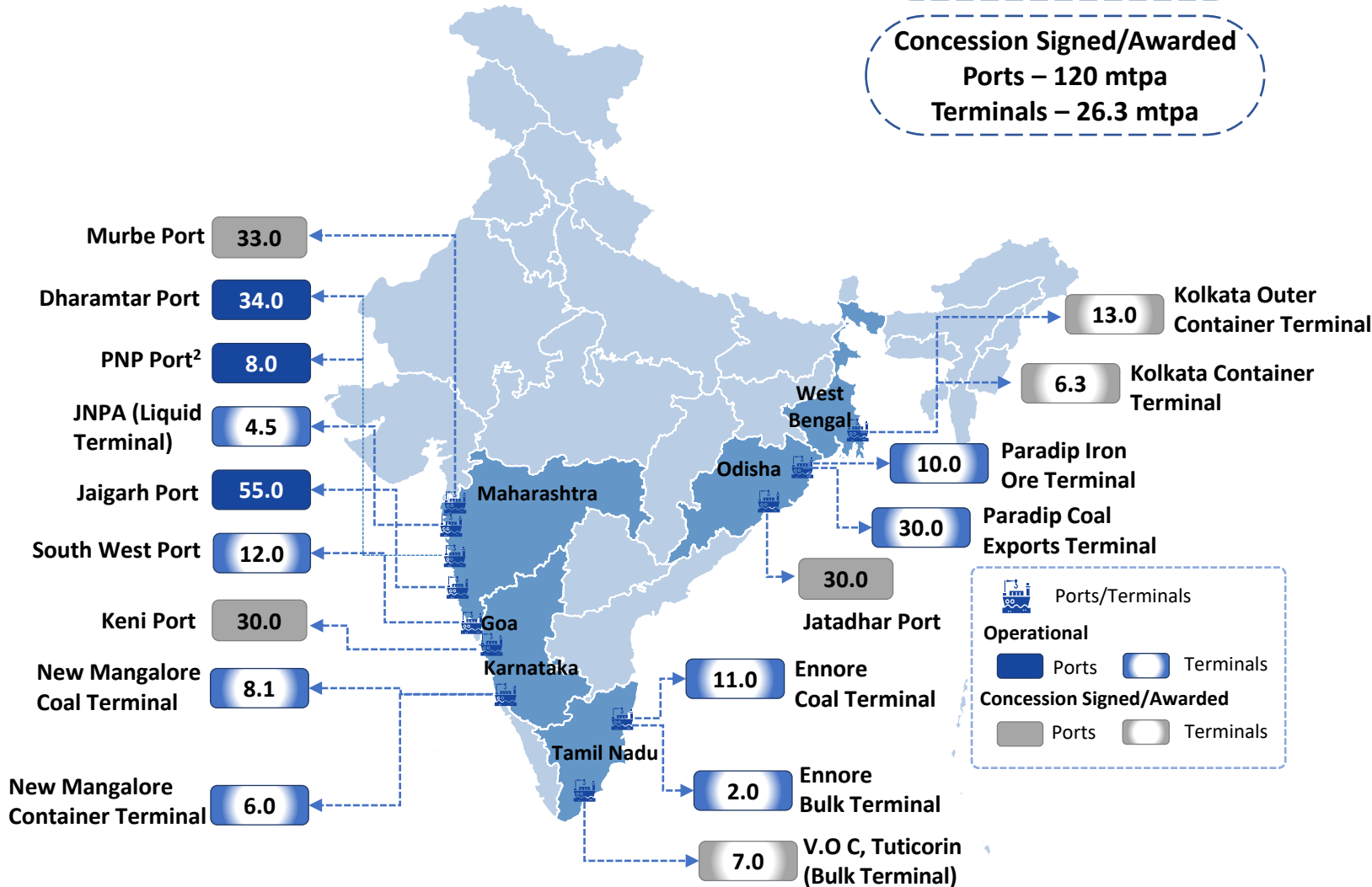


Sports

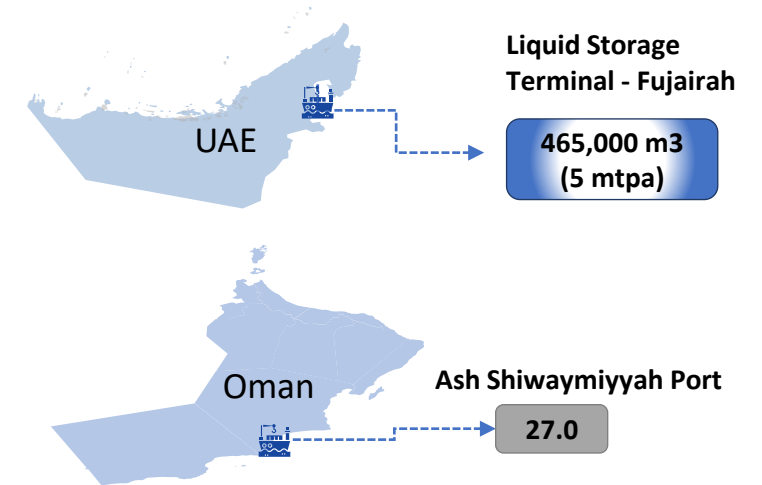
- High Performance Training centre at Vijayanagar and 4 satellite centres – trained Olympic medal winners
- Teams Owned: Delhi Capitals, Pretoria Capitals, Bengaluru FC and Haryana Steelers

JSW Infrastructure: Strategically Located Assets

India

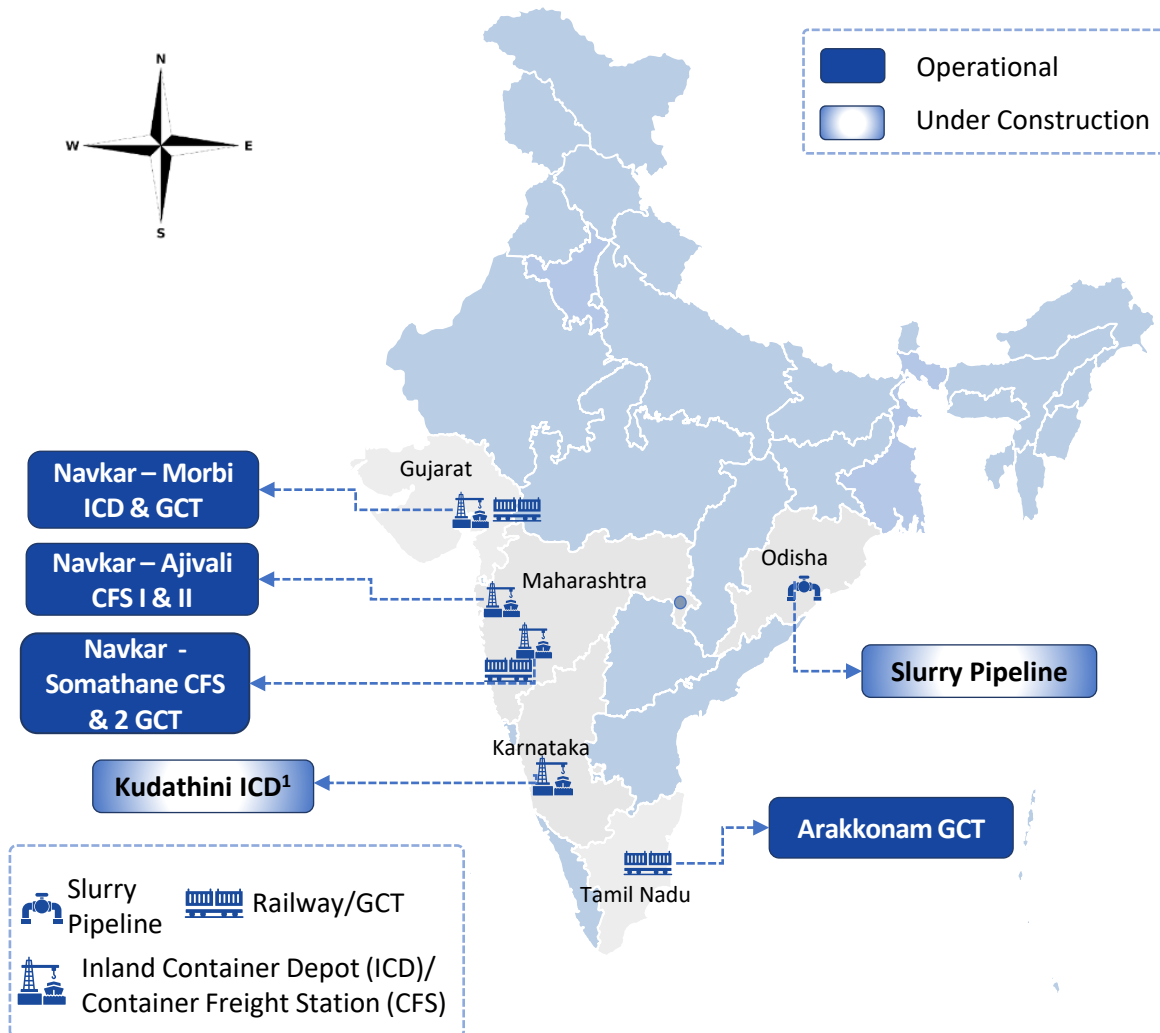


International



- O&M contracts at two dry bulk terminals in Fujairah (24 mtpa) and Dibba (17 mtpa) in UAE
- Strategic presence on West and East coasts of India
- Locational advantage enhances sticky cargo profile that leads to lower transportation costs
- Diversified presence ensures good connectivity to industrial hinterlands and mineral rich belts

Our footprints in Logistics & Port Connectivity



Note: Map is not to scale

Key Equipments



3,221

Domestic standard containers



602

Trailers for last mile delivery



42²

Rakes



6

RTG Cranes



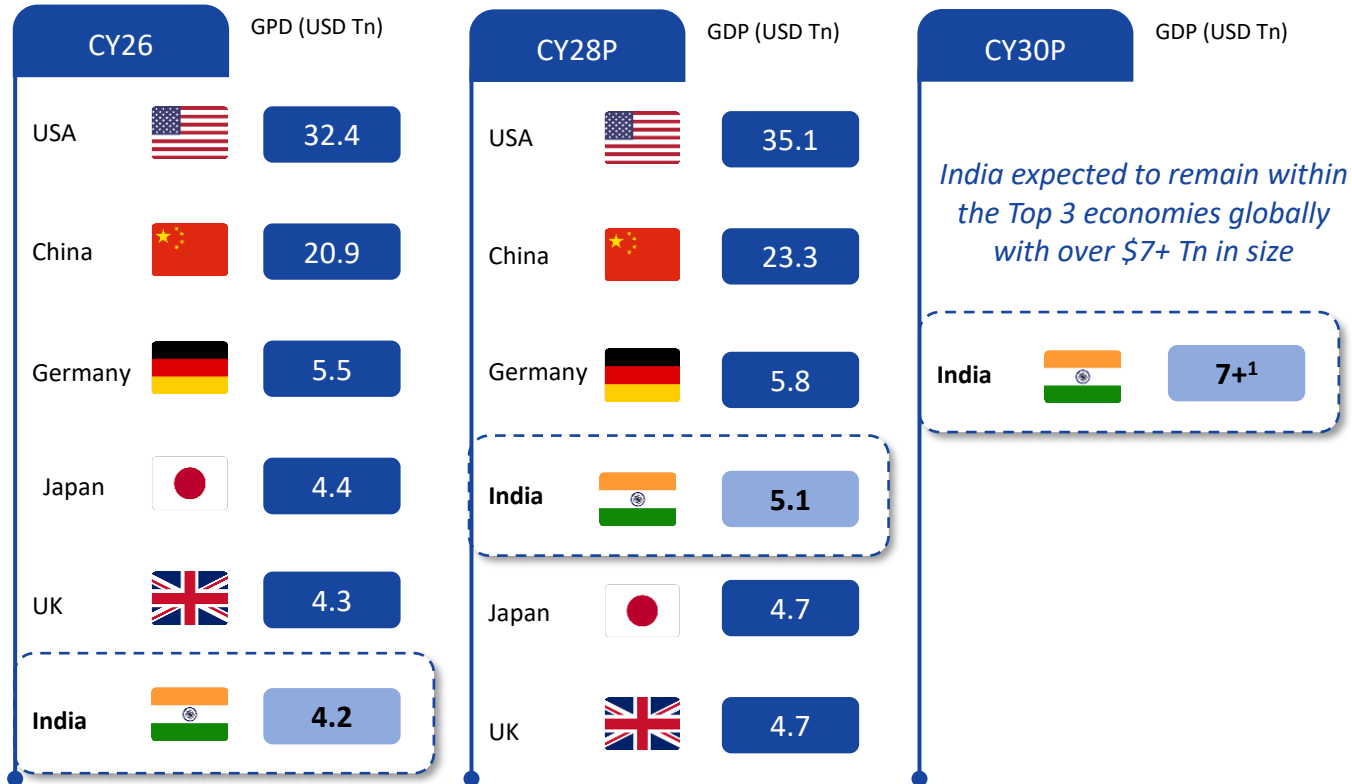
Land Bank (Acres)

Particulars	Developed	Undeveloped / Under Development	Total
Panvel Maharashtra	84	59	143
Morbi, Gujarat	99	41	140
Kudathini, Karnataka	-	86	86
Total	183	186	369

India's Growth Story and Strong Fundamentals of Port & Logistics Sector

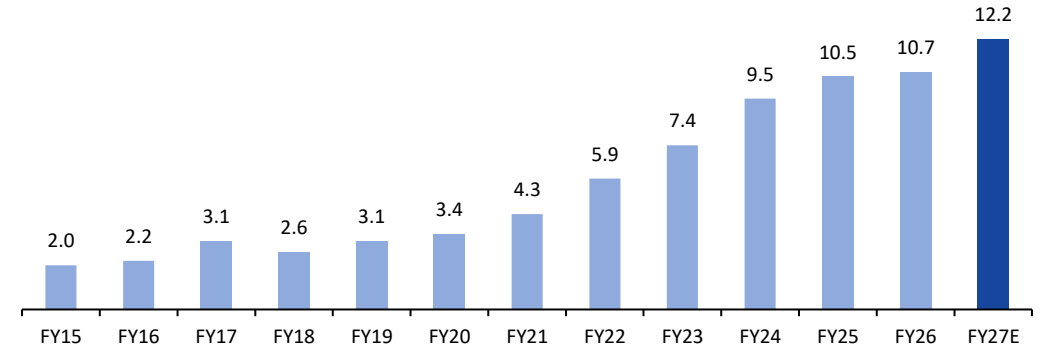


India on Track to be 3rd Largest Economy with a Size Of \$7+ Tn



Government's Thrust on Infra Capex

Infra Capital Expenditure (₹ Trillion)



Flagship Govt. programs to drive large scale infra improvements



- National Infrastructure Pipeline**
Covered 14,000+ projects with a capex of \$2+ trillion



- Bharatmala**
65,000 kms+ of highways/roads connecting 550+ districts



- Sagarmala**
\$100 Bn+ planned for port modernization



- UDAN**
120 new airports planned



- PM Gatishakti**
Various Multi-model connectivity projects being evaluated

Strong Fundamentals of Port & Logistics Sector

Ports



11,099 km of coastline and 20,275 km of national waterways. Maritime routes contribute 95% of India's trade volume



Maritime India Vision (MIV) 2030 has identified key interventions across 4 areas to Develop best-in-class Port infrastructure:

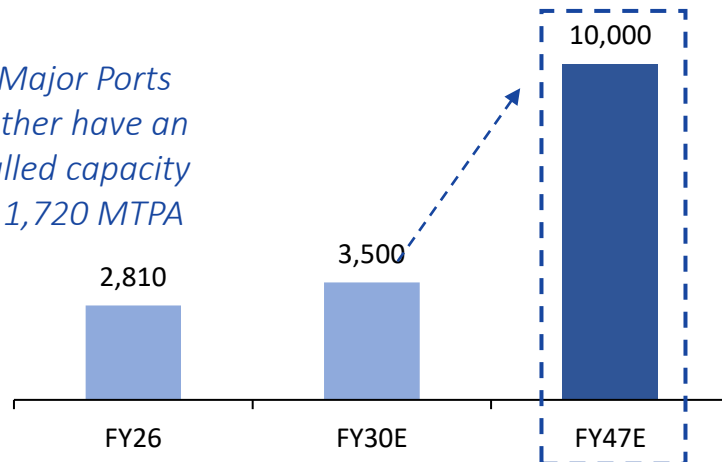
Brownfield capacity augmentation, Developing world-class Mega Ports, Development of a transshipment hub in Southern India and Infrastructure modernization



Adoption of the Landlord Model: Huge Opportunity for the Pan India Private Terminal Operators

Port capacity to Quadruple to 10,000 mtpa by 2047

12 Major Ports together have an installed capacity of ~ 1,720 MTPA



Logistics



Government envision to build an integrated, cost-efficient logistics ecosystem which is globally competitive.



Key initiatives undertaken by the Government:

Road : Bharatmala, FASTag, Multi-modal logistics parks, etc

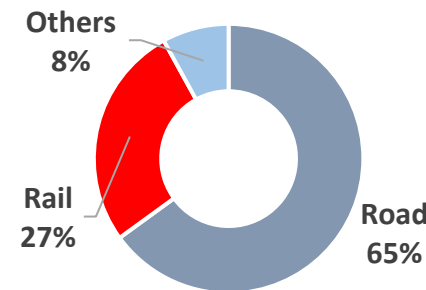
Waterways : Sagarmala, Jal Marg Vikas, etc

Rail : Dedicated Freight Corridor, Gati Shakti Cargo Terminal, General Purpose Wagon Investment Scheme, Liberalise Special Freight Train Operator, etc

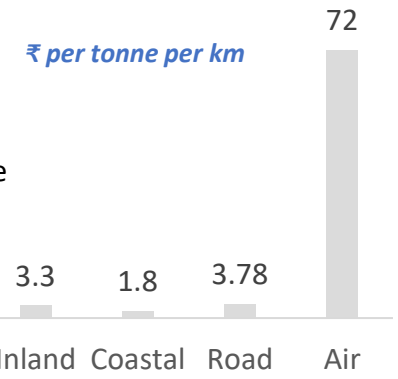


Rail Advantage : Lowest cost (per tonne/km), Freight volume in FY26 – 1.7 billion tonnes. Targeting 45% share by 2030.

Freight Movement in India



Logistics Cost / km in India

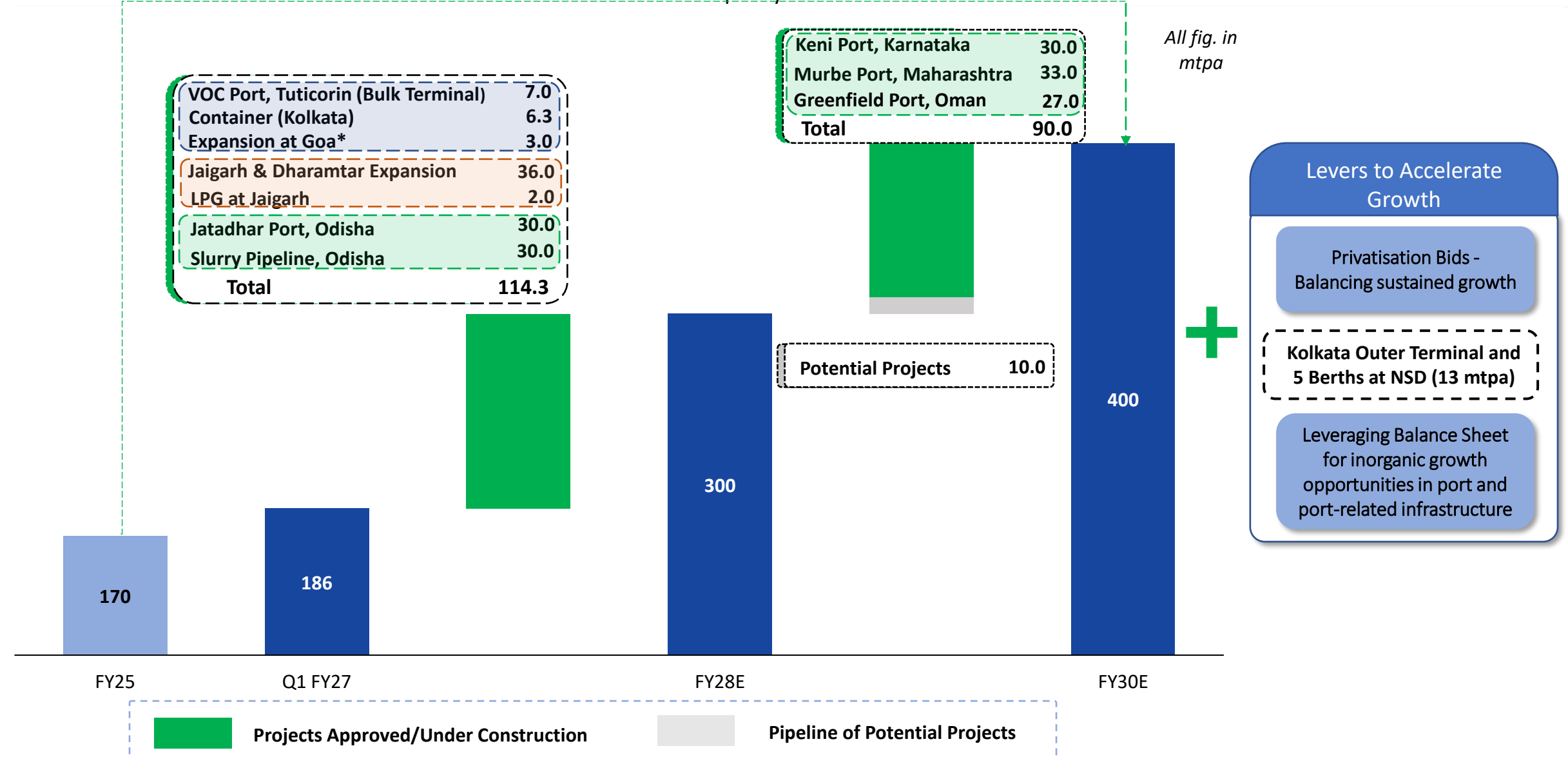


Growth Strategy & Guidance



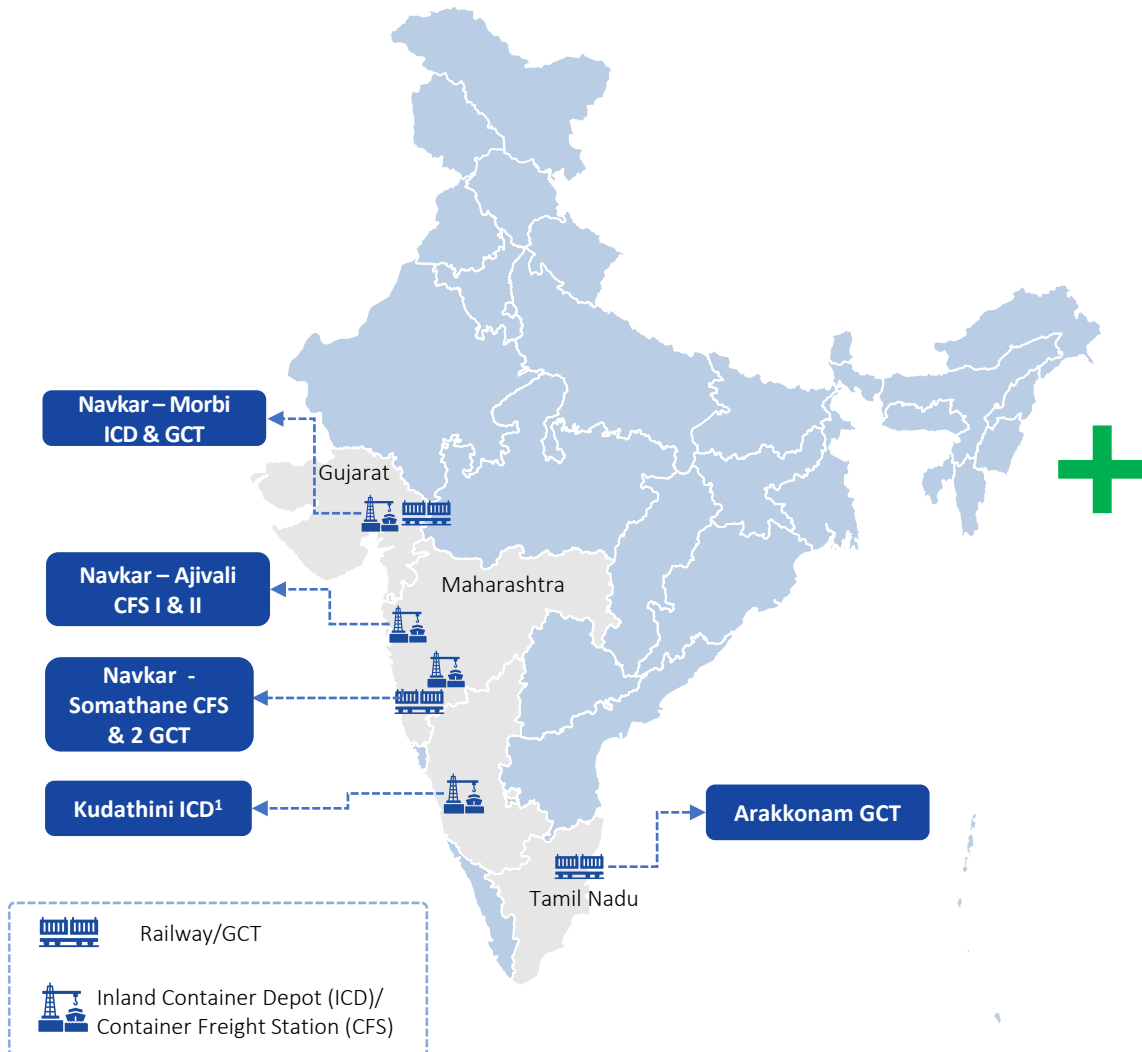
2030 Road Map for Growth and Value Creation for Port Segment

~2.4x increase in overall capacity



* Further approval of 3 MTPA is under process.

Foray into Logistics through Navkar and GCT



Growth Strategy

1. Greenfield ICDs & MMLPs

- Leverage JSW Group's diverse business locations (Steel, Cement, Paints, etc.) to set up railway sidings and infrastructure for storage, bagging/stuffing and other value-added services
- Expanding into ICDs and Multi-Modal Logistics Parks (MMLPs)

2. Gati Shakti Multi-Modal Cargo Terminal (GCT) – *Asset light model as land is provided by the Railways*

Participate in the upcoming GCT bids, following the successful bid for GCT at Arakkonam, Chennai.

3. Inorganic Opportunities

Acquiring CFS and ICD businesses, akin to the acquisition of Navkar Corp.

4. Partnerships/Associations

Partner/ Collaborate with operators and third-party customers to drive business growth and expansion.

5. Investment into Rail & Container Rakes

- Acquired 25 rail rakes with plans to increase the fleet to 110 rakes on the back of GPWIS and LSFTO initiatives by Government
- Targeting 140 container rakes in the medium term

FY30 Targets

Revenue (Crore)
₹ 8,000

EBITDA (Crore)
₹ 2,000

CAPEX (FY25-30)
₹ 9,000 Crore

Note: 1) Commercial operations underway at Private Freight Terminal in Kudathini
Please note the map is not to scale

PORTS (₹ Crore)

FY26A

Revenue
₹ 4,647

EBITDA
₹ 2,462

FY27E

Revenue
₹ 5,200

EBITDA
₹ 2,600

FY28E

Revenue
₹ 8,000

EBITDA
₹ 4,300

LOGISTICS (₹ Crore)

FY26A

Revenue
₹ 715

EBITDA
₹ 142

FY27E

Revenue
₹ 1,650

EBITDA
₹ 400

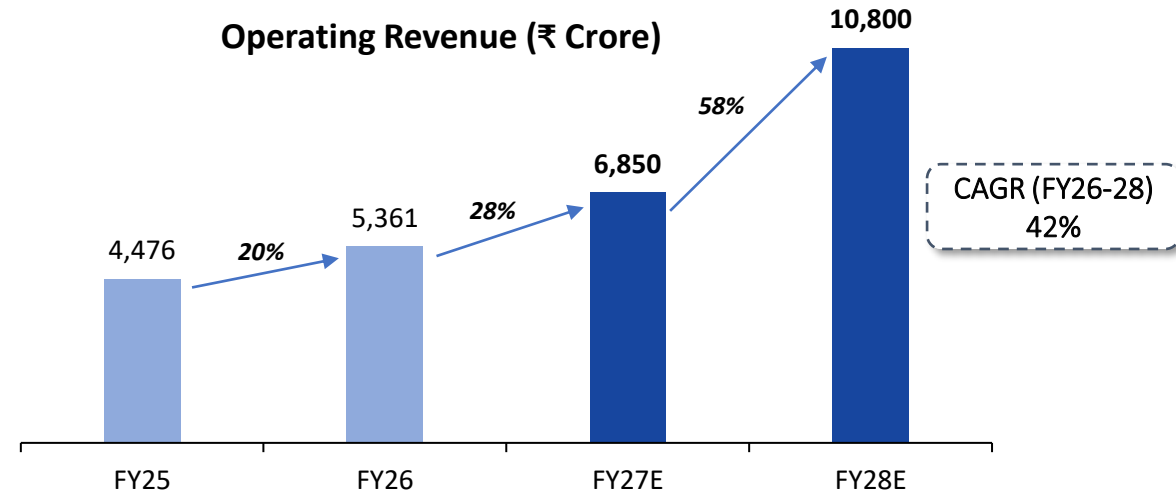
FY28E

Revenue
₹ 2,800

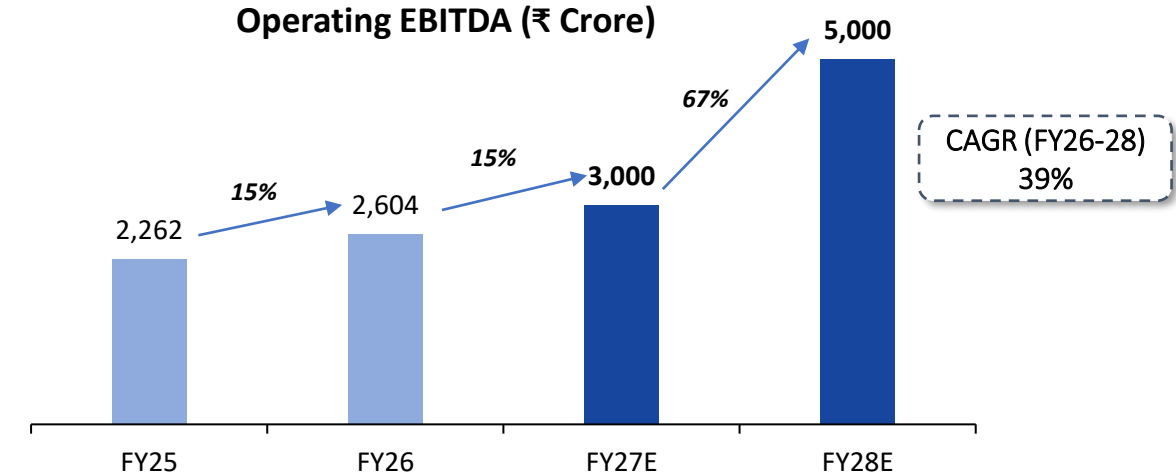
EBITDA
₹ 700

CONSOLIDATED

Operating Revenue (₹ Crore)



Operating EBITDA (₹ Crore)



Key Project Updates



Terminals

V.O. Chidambarana Port, Tuticorin

- Concession agreement signed in July 2024
- Construction of 7mtpa berth to handle dry bulk cargo, estimated Capex of ₹600 Crore
- Civil work pertaining to Conveyor completed while Building civil works under progress
- Cargo handled through interim operations: 1.39MT in Q1 FY27
- Expected completion by Q4 FY27



Works under progress at Tuticorin site

Kolkata Container Terminal

- Concession agreement signed in September 2025
- Capacity of 0.45 million TEUs (6.3mtpa), Estimated Capex – ₹740 Crore
- Interim operations commenced
- Rail Mounted Quay Crane (RMQC) and Rubber Tyred Gantry Crane (RTGC) are under fabrication
- Letter of Intent (LOI) issued for Marine and Civil contract
- Expected completion in Q3 FY28



Snippets of Interim operations commencement at Kolkata site

Brownfield Expansion

LPG at Jaigarh

- Capacity – 2mtpa
- Estimated Capex – ₹900 Crore
- Petroleum and Explosive Safety Organisation (PESO) approval for LPG Terminal, Pipelines and Jetty received
- Detailed Engineering work under progress
- Targeting completion during FY2027

Expansion at Dharamtar & Jaigarh

- Capacity Expansion – 36mtpa at Dharamtar (21mtpa) and Jaigarh (15 mtpa), on the back of expansion of 5mtpa Steel-making capacity of Anchor customer at Dolvi
- Estimated Capex – ₹2,359 Crore
- Targeting completion by March 2027

Jaigarh

- Contract awarded for Conveyors, Barge loaders, Ship unloader & Stackercum-Reclaimer (SCR)

Dharamtar

- Berth Construction 65% completed
- Prefabricated Structure for Substation 92% received at site and 56% erected
- Mechanical work for Conveyor & Barge Unloader under progress



Jaigarh Expansion Site



Expansion work at Dharamtar Port

Greenfield Port

Jatadhar Port

- Novation agreement for port concession executed with anchor customer post Odisha Government approval
- Phase I Capacity – 30mtpa
- Estimated Capex – ₹3,050 Crore
- Pile foundation and Diaphragm wall work completed
- 8 million cubic meter (CBM) dredging completed
- Construction to be completed by March 2027

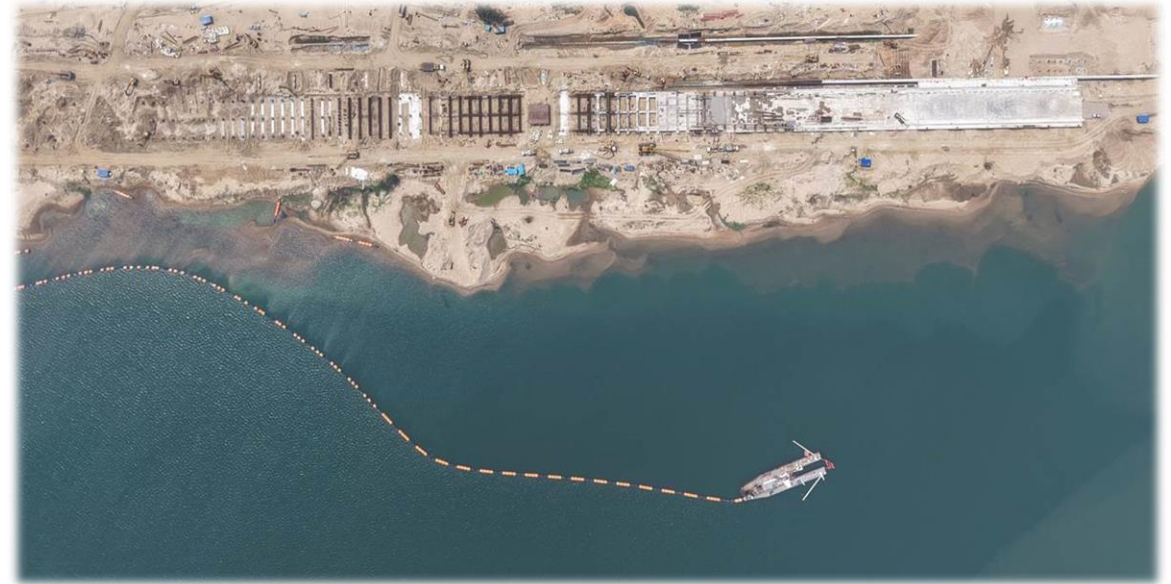
Keni Port

- All weather 30mtpa greenfield multi-cargo, direct berthing, deep water commercial port
- Concession agreement signed with Karnataka Maritime Board in Nov 2023
- Estimated Capex – ₹4,119 Crore
- Coastal Regulation Zone (CRZ) recommendations awaited
- Commercial operations are expected to commence in FY 2030

Port connectivity projects

Slurry Pipeline Project (30 mtpa)

- 302KM Slurry pipeline in Odisha - Nuagaon to Jagatsinghpur
- 256km of welding (85%) and 251km of lowering (83%) completed
- Long term Take or Pay Agreement with JSW Steel in place
- Estimated Capex - ₹4,000 Crore
- Construction to be completed by March 2027



Works under progress at Jatadhar site



Setting up slurry pipeline



Q1 FY2027 Results update

Operational & Financial Performance



Ennore Coal, Tamil Nadu



Operational & Strategic Updates

Ports

- Total cargo handled: 31 MT in Q1 FY27, growth of 6% YoY
- Expanded South West Port, Goa capacity from 11 MTPA to 12 MTPA and Mangalore Container Terminal capacity from 4.2 MTPA to 6.0 MTPA
- Commenced interim operations at the Kolkata Container Terminal and secured another PPP project at Syama Prasad Mookerjee Port with a capacity of 0.9 million TEUs, increasing total container handling capacity at Kolkata to 1.4 million TEUs
- **Secured Environmental Clearance and approval for rail connectivity to the DFC for Murbe Port in Maharashtra, marking a key development milestone**

Logistics

- Navkar Corporation: Domestic cargo volumes up 40% YoY; EXIM volumes up 2% YoY.
- Commercial operations recently commenced at the Arakkonam GCT



Financials

- Revenue from operations of ₹1,445 Crore up 18% YoY
- Operating EBITDA of ₹674 Crore up 16% YoY
- PBT of ₹463 Crore and PAT of ₹358 Crore
- Strong Balance Sheet
 - Cash and Bank balance of ₹9,863 Crore and Gross Debt of ₹7,094 Crore (as of 30th Jun 2026)

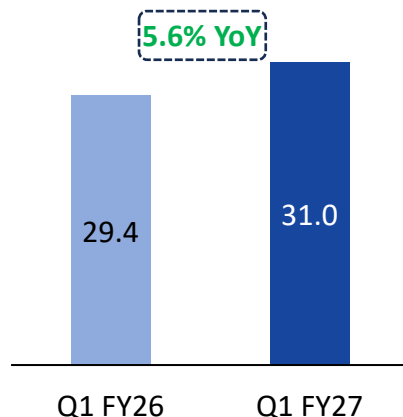


Key Updates

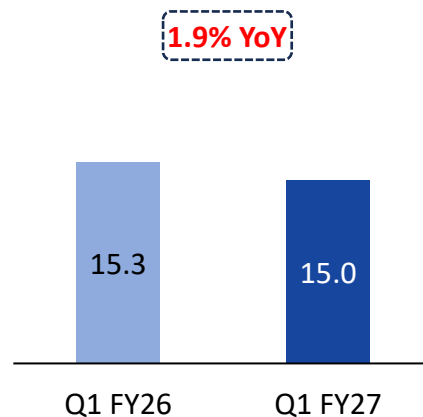
- Successfully completed QIP of ₹7,503 crore backed by marquee global and domestic investors
- Secured Moody's "Baa3" (Investment Grade rating) with outlook "Stable"
- Recognised among "India's Great Mid-Size Workplaces 2026" by the Great Place to Work® Institute, India
- Dharamtar Port honored with Environment Excellence Platinum Award in the Port Sector for FY2026

Q1 FY2027: Operational & Financial Performance - Ports

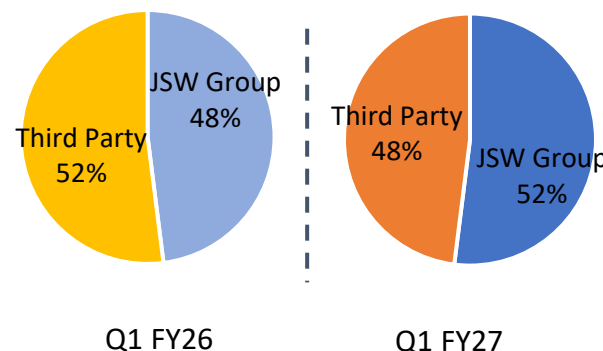
Cargo Handled (MT)



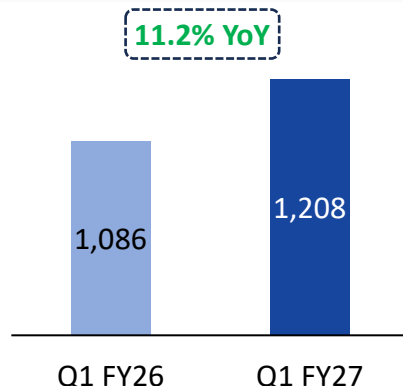
Third Party Cargo (MT)



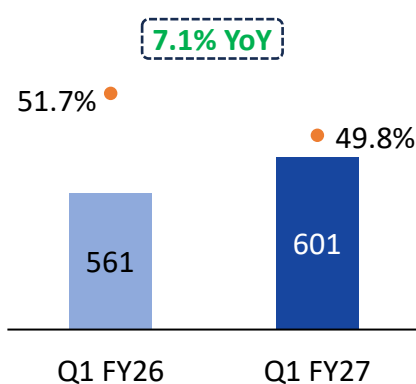
Cargo Handled (Customer Mix)



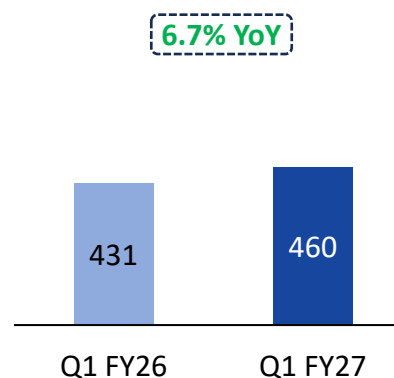
Revenue from Operations (₹ Crore)



Operating EBITDA (₹ Crore) & Margin (%)



EBIT* (₹ Crore)



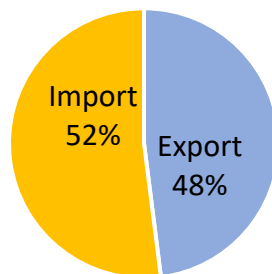
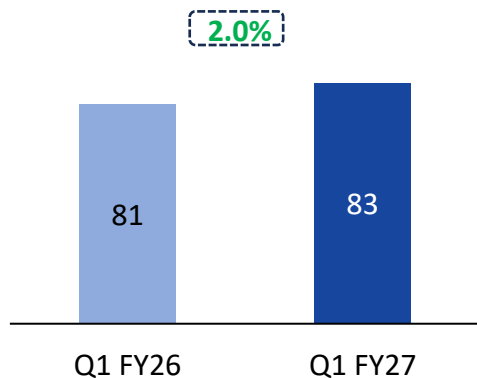
Key Drivers – Q1 FY27

- Total Cargo Handled of 31 MT, growth of 6% YoY
 - Strong performance at Jaigarh Port, led by higher anchor customer volumes and increasing third-party cargo throughput from newer cargo segments
 - Robust performance at Dharamtar Port, South West Port and Ennore Bulk Terminal
 - Interim operations at the Tuticorin Bulk Terminal
 - Growth was partially offset by lower volumes at the Fujairah Liquid Terminal due to a challenging operating environment in the Middle East, affecting third-party cargo volumes
- Group cargo increased by 13.7% while third-party cargo declined by 1.9%, the share of third-party cargo volume stood at 48%
- Revenue growth is driven by an increase in Cargo volume and a favorable product mix
- EBITDA growth on the back of increased revenue

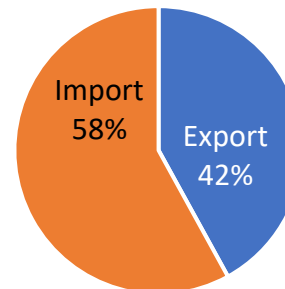
Q1 FY2027: Operational & Financial Performance – Navkar Corporation Ltd

EXIM Volume

ICD + CFS Volume handled ('000 TEUs)



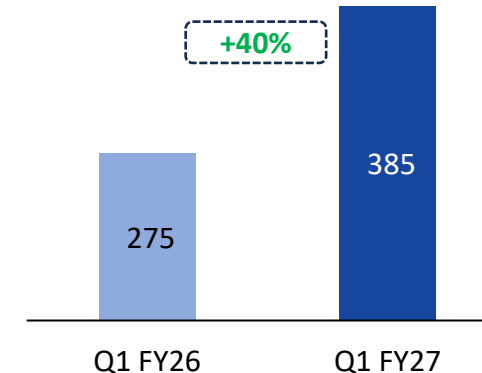
Q1 FY26



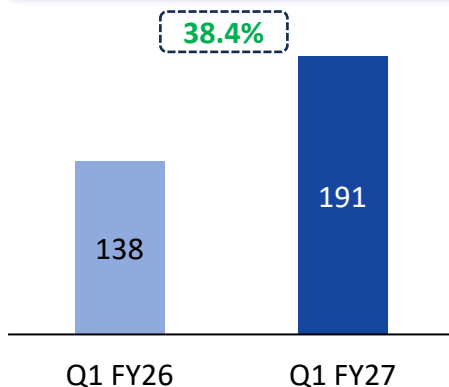
Q1 FY27

Domestic Volume

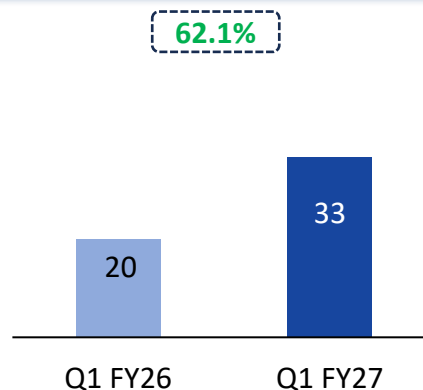
Volume handled (‘000 Metric Tonnes)



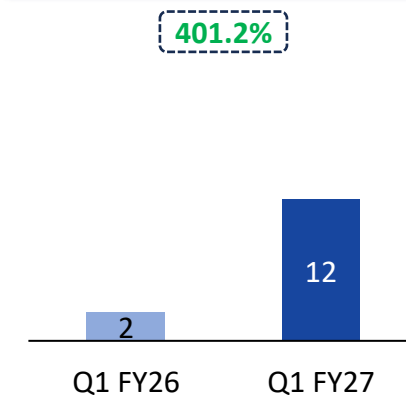
Revenue from Operations (₹ Crore)



Operating EBITDA (₹ Crore)



PAT (₹ Crore)

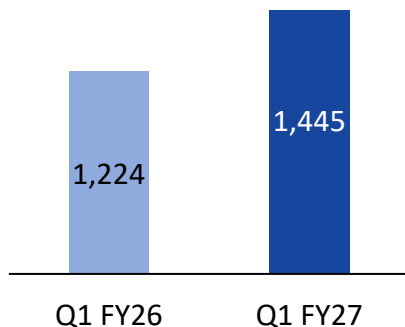


Note: ICD - Morbi, CFS - Somathane and Ajivali I & II and PFT/Rail - Morbi, Somathane and Udhana
TEUs – Twenty-foot Equivalent Units

Q1 FY27 – Consolidated Financials & Key Performance Indicators

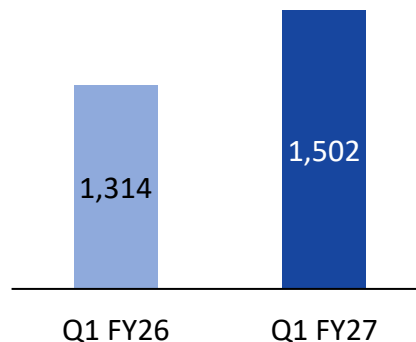
Revenue from operations (₹ Crore)

18.1% YoY



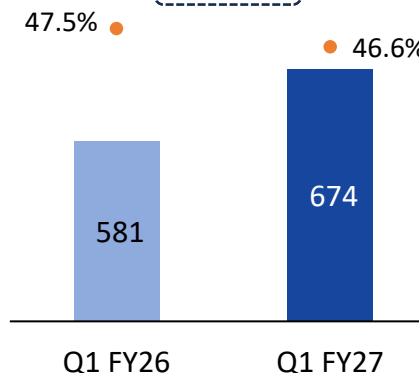
Total Revenue (₹ Crore)

14.3% YoY



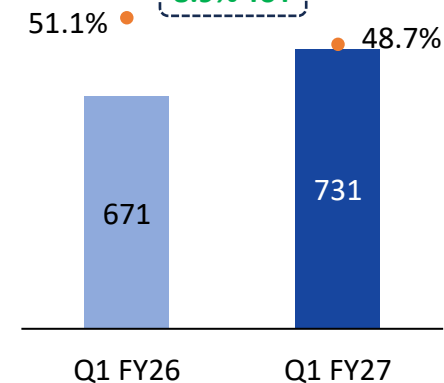
Operating EBITDA (₹ Crore) & Margin (%)

15.9% YoY



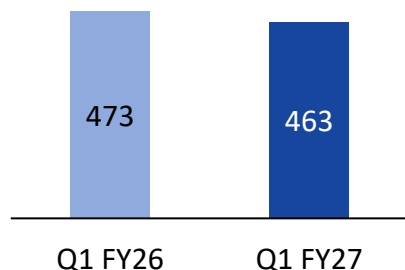
EBITDA (₹ Crore) & Margin (%)

8.9% YoY



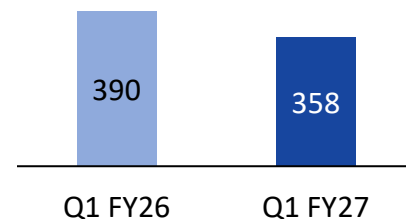
PBT (₹ Crore)

2.1% YoY

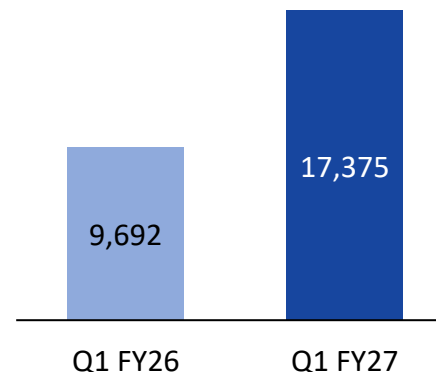


PAT (₹ Crore)

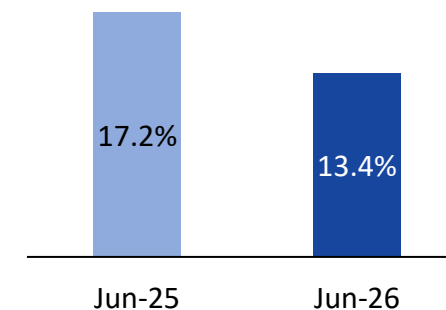
8.2% YoY



Net Worth¹ (₹ Crore)



RoCE² (%), TTM



Note: 1) Net Worth excluding Non-Controlling Interest (NCI) and Capital Reserve

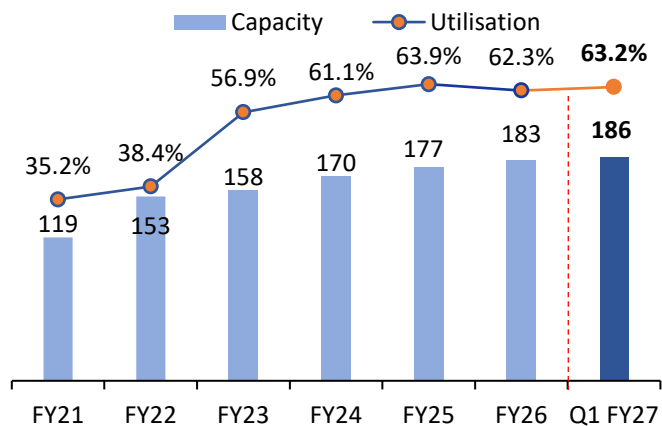
2) RoCE is calculated based on Average Capital Employed

TTM - Trailing Twelve Months

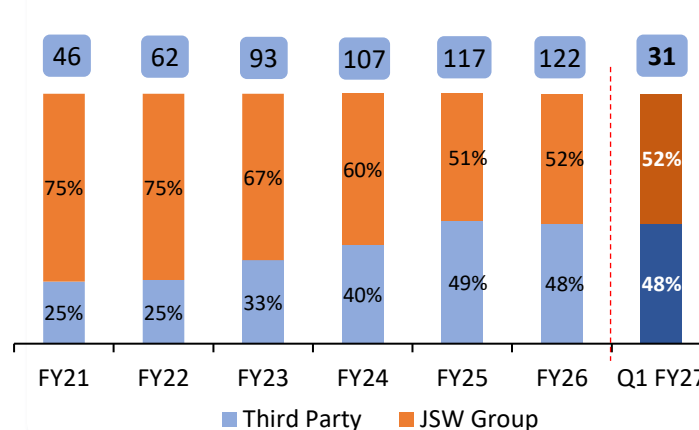
Track Record of Robust Growth and Strong Balance Sheet



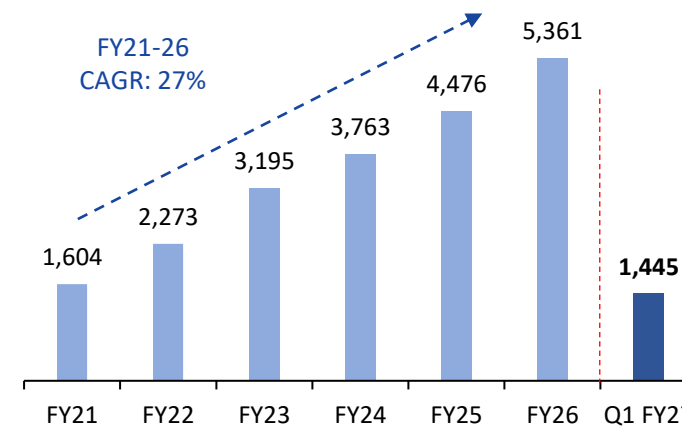
Capacity (mtpa) & Utilisation (%)



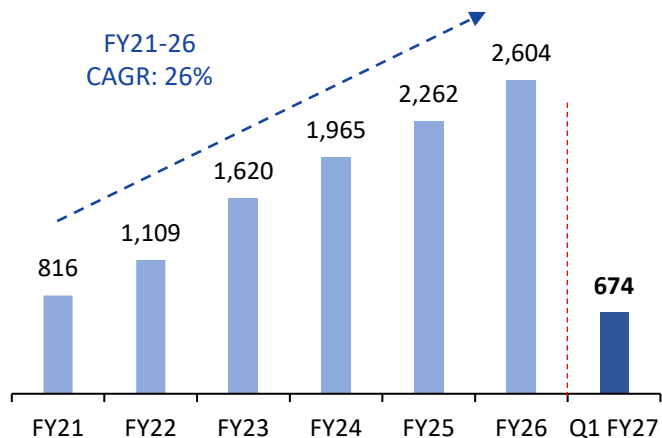
Cargo Handled (MT)



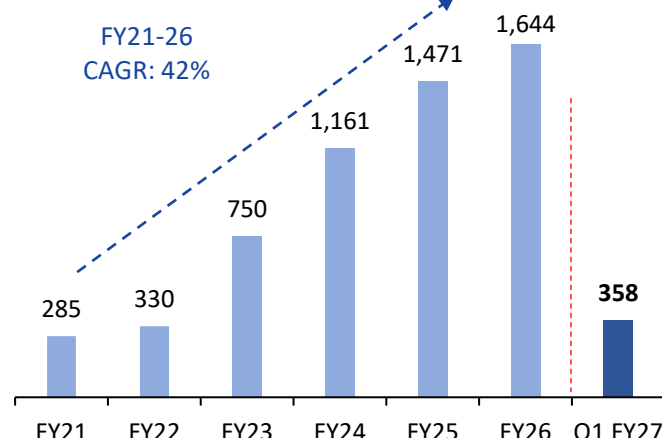
Revenue from Operations (₹ Cr)



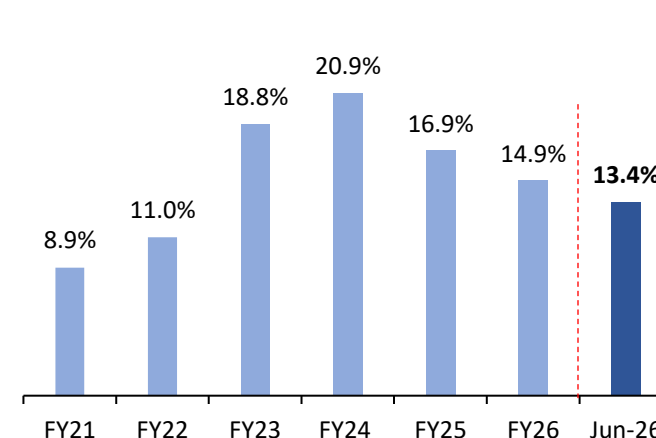
Operating EBITDA (₹ Cr)



PAT¹ (₹ Cr)

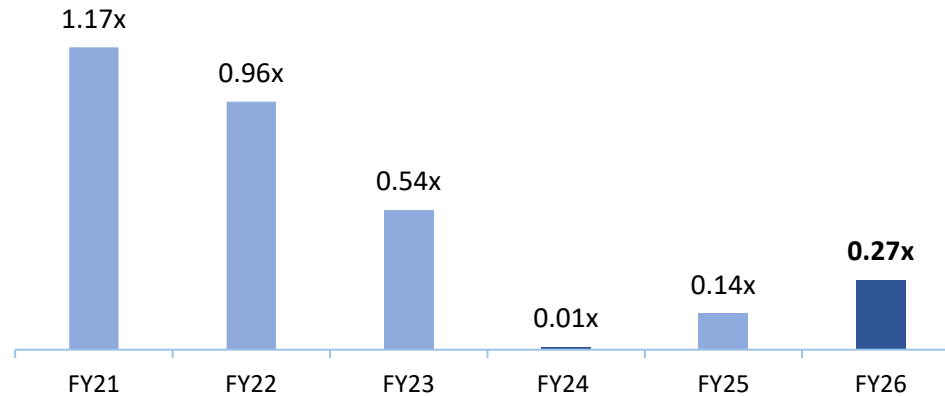


RoCE² (%)

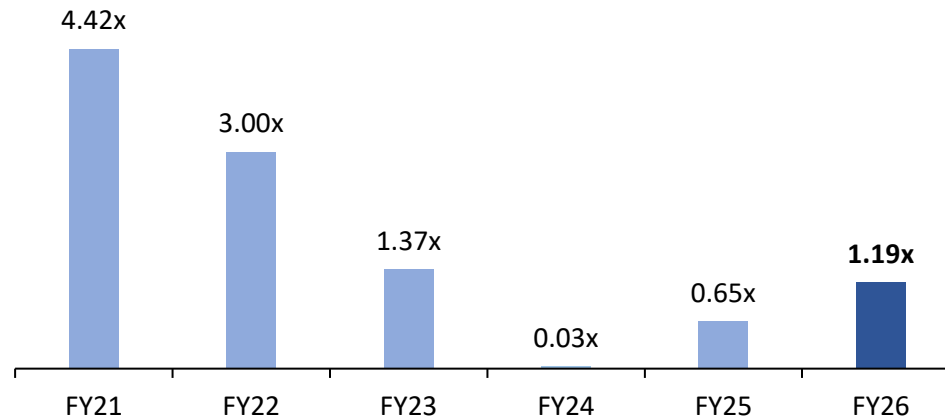


Well-Positioned to Pursue Growth Opportunities

Net debt / Equity¹



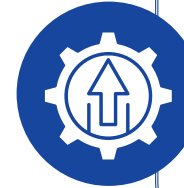
Net debt / Operating EBITDA²



Raised capital at competitive rates



In January 2022, issued a USD 400 million 4.95% sustainability-linked senior secured notes due in 2029



International Ratings

Investment Grade Ratings

- ✓ Fitch: BBB- / Stable
- ✓ S&P Global: BBB- / Stable
- ✓ Moody's: Baa3 / Stable



Domestic Ratings

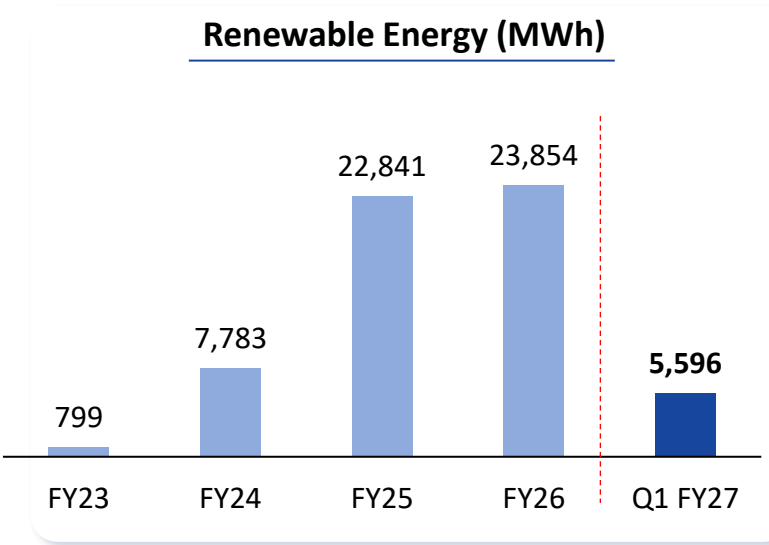
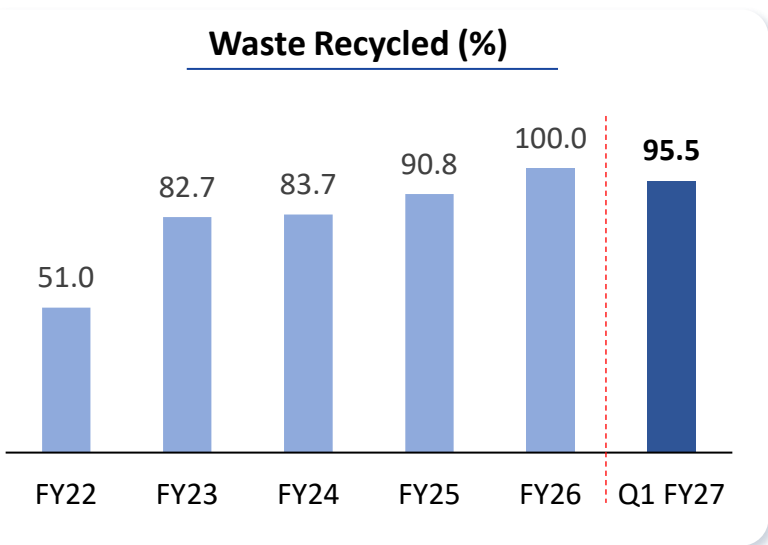
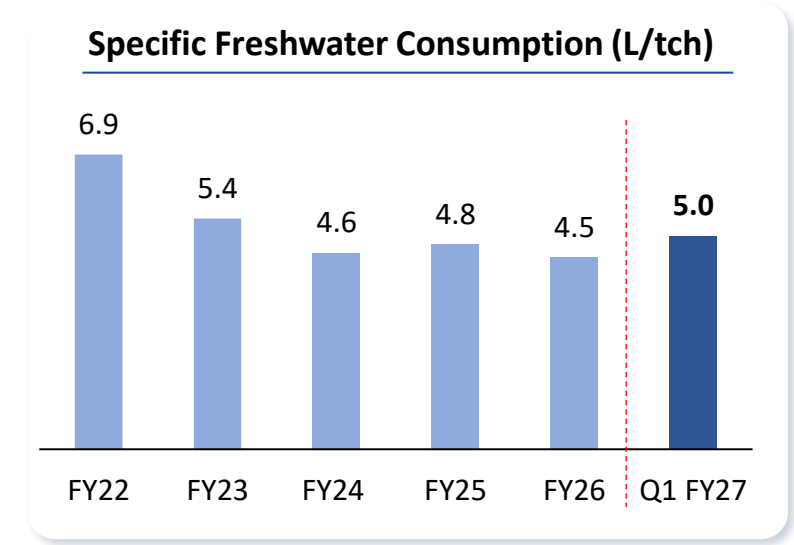
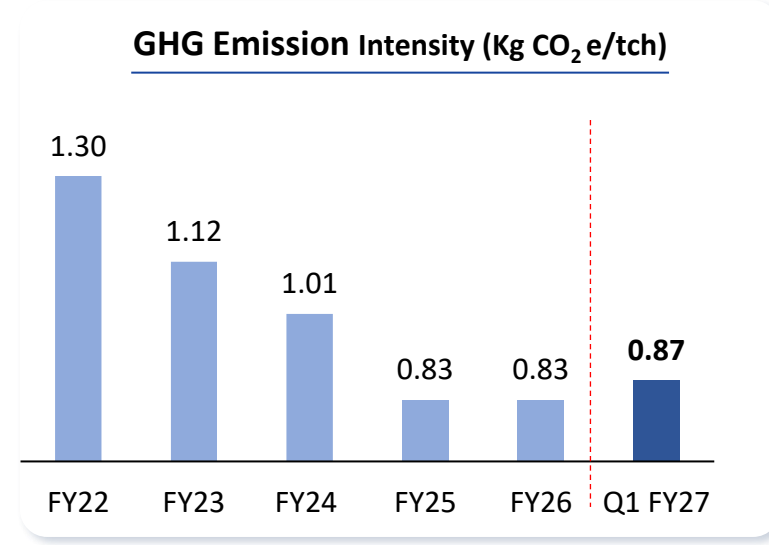
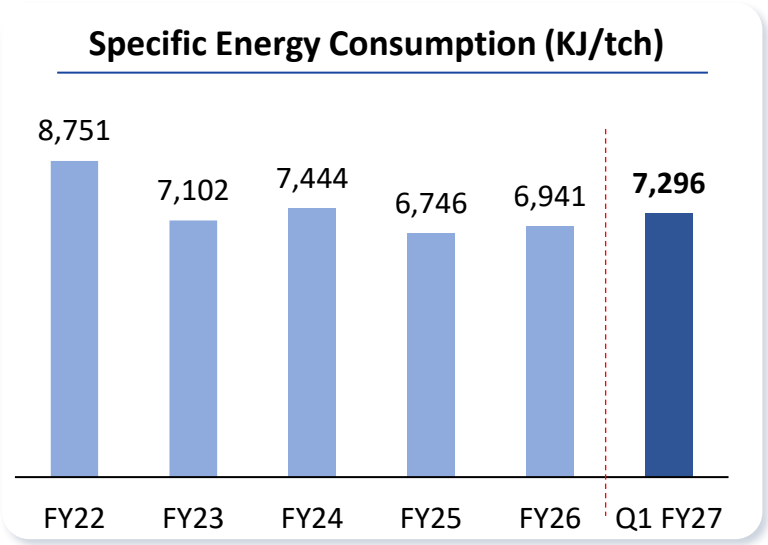
- ✓ CARE AA+ / Stable

Note: 1: Net debt is calculated as total debt minus cash and cash equivalents, bank balances other than cash and cash equivalents and current investments.
2: Operating EBITDA is calculated as profit before exceptional items and tax minus other income plus finance costs, depreciation and amortization expense.

Sustainability



Sustainability - Key Performance Indicators



S&P Global - Scored “85” with 99th percentile in Corporate Sustainability Assessment (CSA)

MORNINGSTAR SUSTAINALYTICS - Rated as “Low Risk”

Key Intervention Areas



Health and Nutrition



Education



Agriculture and Allied Livelihoods



Water, Environment and Sanitation



Waste Management



Skill Development



Art, Culture and Heritage



Sports Promotion



Health and Nutrition



- **73,375** people benefited through health initiatives across the locations



Education



- **37,214** students were supported through education interventions



Water, Environment and Sanitation



- **10,000+** individuals with access to safe drinking water
- **12,000+** plants / samplings planted



Waste Management



- **2,00,000+** people covered under waste management projects across locations

To Conclude



JSW Infrastructure is the second largest private port operator in India with 186 mtpa capacity



Strategically located assets with well equipped Ports and Terminals with Multi-Modal Evacuation Channels



Well placed to reap the benefits of the growing Indian economy, massive infra build, strong cargo growth potential and limited competition in the sector



Growth Strategy of low-cost brownfield expansion, developing high-margin greenfield ports with clear visibility of group Cargo and benefits of Government's Privatization drive. Increasing capacity to 400mtpa by FY30



Fast growing Logistics platform; targeting a topline of ₹ 8,000 crore by FY30



Track record of Robust Operational and Financial Metrics



Strong balance sheet with Investment-Grade ratings from Fitch, S&P and Moody's; well positioned to pursue value-accretive organic and inorganic growth

Appendix



Key information- Cargo Handled

Legal Entity		(MMT)		
		Q1 FY26	Q1 FY27	FY26
<u>Indian Operations</u>				
JSW Infrastructure Limited	Standalone	0.66	0.71	2.99
JSW Jaigarh Port Limited	Jaigarh Port	4.27	5.41	20.27
JSW Dharamtar Port Private Limited	Dharamtar Port	5.47	6.42	24.53
South West Port Limited	Goa	1.88	2.35	8.55
JSW Paradip Terminal Private Limited	Paradip, Iron Ore	2.07	2.25	7.26
Paradip East Quay Coal Terminal Limited	Paradip, Coal Exports	4.85	5.52	19.01
Ennore Coal Terminal Private Limited	Ennore Coal	2.99	2.49	10.38
Ennore Bulk Terminal Private Limited	Ennore Bulk	0.38	0.57	1.65
Mangalore Coal Terminal Private Limited	Mangalore Coal	1.61	1.38	6.27
JSW Mangalore Container Terminal Private Limited	Mangalore Container	0.65	0.64	2.49
PNP Maritime Services Private Limited	PNP Port	1.58	1.43	5.34
JSW JNPT Liquid Terminal Private Limited	JNPA Liquid Terminal	0.29	0.28	1.30
JSW Tuticorin Multipurpose Terminal Pvt Ltd	Tuticorin Dry Bulk Terminal	1.06	1.39	4.99
Total Volumes in India		28	31	115
<u>Overseas Operations</u>				
JSW Middle East Liquid Terminal Corp	Liquid Terminal UAE	1.60	0.17	5.71
JSW Terminal (Middle East) FZE	Port of Fujairah	-	-	0.84
Total Cargo Handled		29	31	122

Overview of License Regime - GPWIS and LSFTO

- Both GPWIS and LSFTO schemes represent a significant shift in Indian Railways' approach to freight logistics-moving from a state-controlled model to a public-private partnership framework. These initiatives not only unlock investment opportunities but also aim to modernize India's freight infrastructure, reduce logistics costs and improve the competitiveness of Indian industry on a global scale.
- Both schemes foster private participation, infrastructure modernization and cost-effective logistics, aligning with India's broader economic and environmental goals.

	GPWIS	LSFTO
Launch Year	2018	2020
Target Commodities	Coal, cement, ore, petroleum products (general freight)	Steel, chemicals, fly ash, edible oil, alumina (specialized freight)
Wagon Type	General-purpose wagons	Specialized wagons
Freight Rebate	10% for 15 years (capped at capital recovery)	12% for 20 years
Operational Flexibility	Open access to transport any commodity	No freight for empty movement, market-based terminal charges
Demurrage Charges	Same as standard Indian Railways demurrage charge	No demurrage at private terminals
Strategic Goals	Reduce public capital dependency, improve logistics	Promote modal shift, reduce emissions, boost bulk transport efficiency

BOBSNS

BOGIE OPEN BOTTOM SIDE DISCHARGE WAGON : These wagons can be used for various bulk cargo which can be unloaded quickly by opening side doors. Cargo like coal and iron ore are transported in these wagons to reduce unloading time at the destination.



GPWIS

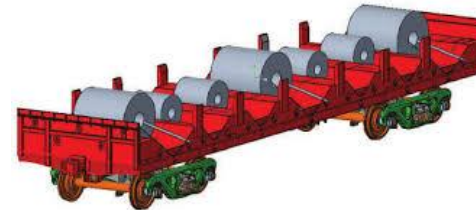


BOXHNL

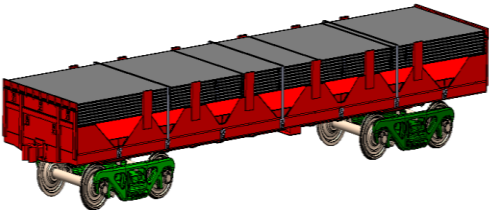
BOGIE OPEN SPECIAL AIR BRAKE HIGH CAPACITY WAGON: These wagon comes under open wagon category. These wagons are of top loading and side discharge type and generally used for transportation of coal cargo.

BFNV

BOGIE FLAT PNEUMATIC V-GROOVE WAGON : These specialised wagons are used for transportation of steel coils. Grooves on the base helps to stabilise coils which otherwise require dunnage and ropes to hold the coils.



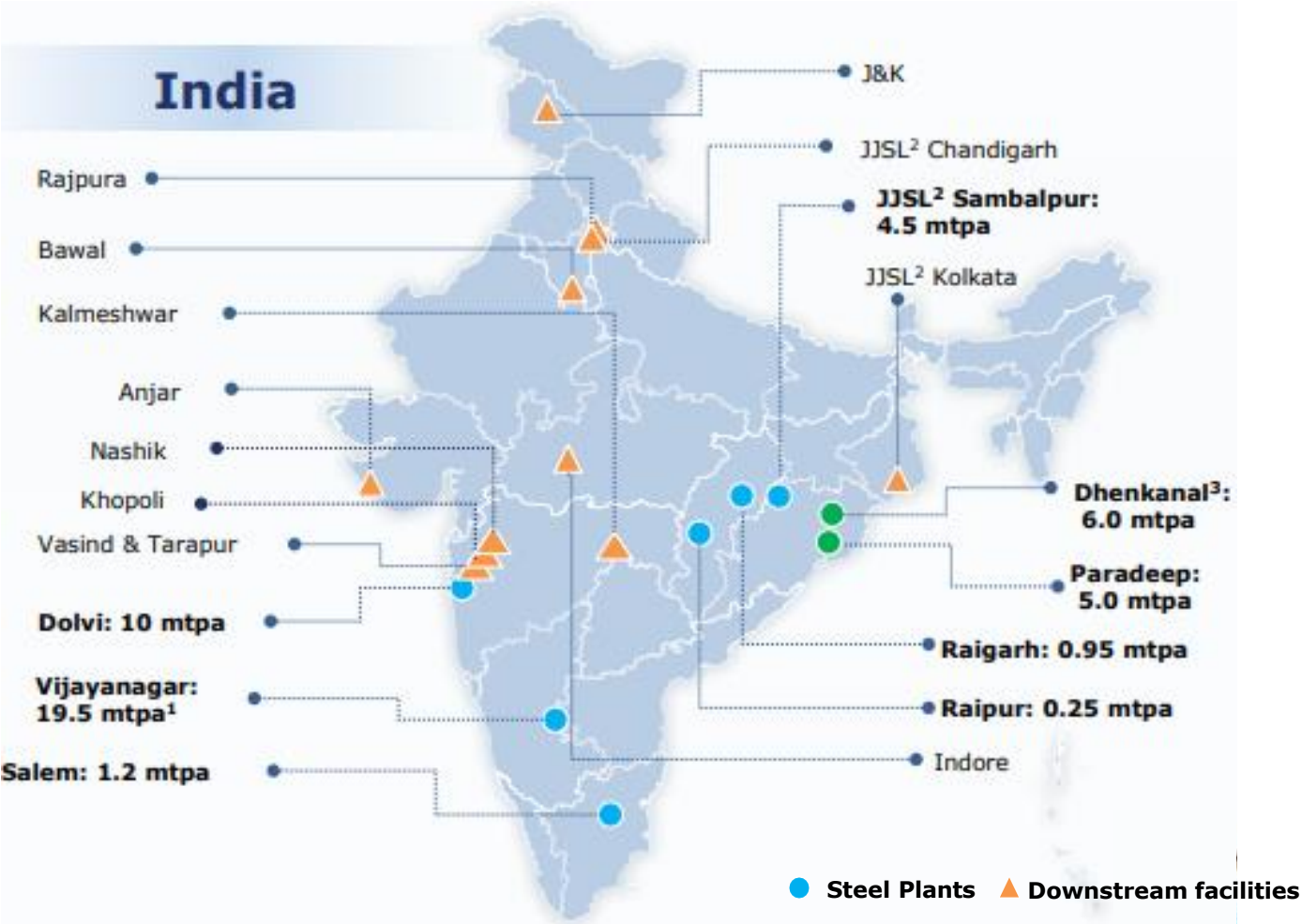
LSFTO



CMP

COIL MULTI PURPOSE WAGON : These wagons will be able to handle steel coils as well as steel flats. On the grooves, this steel products can be arranged in a manner that these wagon will be able to transport both steel coils and steel flats. Its capacity is comparably lesser than the BFNV wagons.

Most Geographically Diversified Steel Producer in India



Note: 1: BF-3 expansion at Vijayanagar under testing and commissioning 2: JSW JFE Steel Ltd. Joint Venture Plant
3: JV with POSCO 4. Further 4.5mtpa capacity in Joint Venture currently, growing to 16mtpa by FY32
Excerpts from the JSW Steel Investor Presentation: Jun 2026

THANK YOU

Investor Relations Contact
ir.infra@jsw.in