



Date: 15.07.2026

National Stock Exchange of India Ltd Exchange Plaza, 5 th Floor, Plot No. C/1, G Block, Bandra Kurla Complex, Bandra(E), Mumbai — 400 051 Stock Code : UCAL	BSE Limited Corporate Relationship Department Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001 Stock Code: 500464
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Sub: Newspaper Advertisement on Postal Ballot Notice

Dear Sirs,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we enclose the copies of the newspaper advertisement published in Makkal Kural (Tamil) on July 14, 2026 and Financial Express (English) on July 15, 2026, in respect of confirming dispatch of notice of Postal Ballot to shareholders and providing other information, pursuant to the provisions of Sections 108 and 110 of the Companies Act, 2013 and the rules made thereunder.

This is for your information and records.

Yours faithfully,
For Ucal Limited

S Narayan
Company Secretary

MARGINS IMPROVE, LARGE DEAL WINS STEADY

LTTS profit rises 7%

Firm announces Anthropic tie-up

POULOMI CHATTERJEE
Bangalore, July 14

LT TECHNOLOGY SERVICES (LTTS) on Tuesday reported a 7.4% sequential rise in consolidated net profit for the June quarter, aided by improving margins, steady large-deal wins and an early recovery in its mobility business after nearly a year of weakness. The engineering and R&D services company posted a net profit of ₹377 crore from ₹332 crore in the preceding quarter, while revenue rose 2.9% quarter-on-quarter to

₹2,940 crore from ₹2,858 crore. In dollar terms, revenue stood at \$310 million, registering 1.5% sequential growth in constant currency. Operating performance also improved during the quarter, with Ebit margin expanding 50 basis points sequentially to 15.7%. Ebit increased 6.1% quarter-on-quarter to ₹461.3 crore. The company maintained momentum in large deals, winning six contracts worth over \$10 million, including one valued at \$30 million and another at \$20 million. "The

strategic actions undertaken as part of our Lakshya 31 agenda are beginning to translate into tangible business outcomes, reflected in healthy quarterly growth and sustained margin improvement," Amit Chadha, CEO and managing director of LTTS, said. He added that revenue grew 11.5% year-on-year in rupee terms, while Ebit margin expanded 200 basis points over the same period. Chadha said the company's diversified portfolio continued to provide resilience, with the sustainability business maintaining double-digit annual growth and the mobility segment returning to growth despite a challenging market environment. Meanwhile, it announced a partnership with Anthropic to integrate Claude AI models across its engineering platforms.



AMIT CHADHA, CEO & MD, LTTS

Strategic actions undertaken as part of our Lakshya 31 agenda are beginning to translate into tangible business outcomes

International flights from Navi Mumbai to start today

NITIN KUMAR
New Delhi, July 14

THE NAVI MUMBAI International Airport (NMA) is set to commence international operations on Wednesday (July 15), with Air India Express launching direct flights to Abu Dhabi.

The airline will operate the service three times a week, making Abu Dhabi the airport's first international destination. The launch comes less than 200 days after domestic operations began on December 25, 2025.

"The launch of our first scheduled international flight marks the beginning of a new phase in Navi Mumbai International Airport's journey. As we expand our network with more airline partners and destinations, our focus remains on delivering seamless operations and a world-class travel experience while strengthening Navi Mumbai's position as a preferred gateway for international travel," said Arun Bansal, CEO, Adani Airport Holdings.

HCLTech shares fall despite strong Q1

Unchanged FY27 guidance eclipses deal wins, AI push

POULOMI CHATTERJEE
Bangalore, July 14

HCLTECH SHARES FELL more than 4% on Tuesday despite the company reporting record first-quarter deal bookings and healthy operational performance, with investors focusing instead on the management's decision to retain its FY27 growth guidance. Analysts said the unchanged outlook reinforced concerns that enterprise technology spending remains subdued and that a broad-based recovery is still some time away, even as the company continues to execute well.

The IT services major reported net new deal wins of \$2.41 billion in the April-June quarter, the highest ever for a first quarter, while also announcing a ₹3,500-crore investment to build AI data centres. Yet the company retained its FY27 constant currency revenue growth guidance at 1-4% and services

FUTURE TENSE

HCLTech
Intra-day on BSE (₹), July 14

growth guidance at 1.5-4.5%, indicating that macroeconomic uncertainty and weak discretionary spending continue to cloud demand visibility. HCLTech shares fell as much as 4.67% during intra-day trading before ending 4.42% lower at ₹1,167 on the BSE. Global brokerages said the guidance, rather than the quarterly numbers, triggered the market reaction. Morgan Stanley said strong deal execution was unlikely to translate into earnings upgrades as long as demand visibility remained

uncertain. Goldman Sachs also maintained a neutral stance, saying the unchanged guidance suggested the management was not yet seeing enough improvement in client spending to raise its outlook. Domestic brokerages, however, maintained that the sell-off overlooked the company's improving strategic positioning. Motilal Oswal reiterated its buy rating, saying HCLTech's AI data centre investment, along with its earlier \$150-million investment in Sarvam AI, showed the company was

building a full-stack AI business beyond traditional IT services. The brokerage said HCLTech's five-pronged AI strategy spanning services transformation, proprietary IP, AI-led offerings, partnerships and talent development leaves it well placed to benefit as AI adoption gathers pace. It expects the company to report 9.3% year-on-year revenue growth and 20% growth in net profit in the September quarter and retained HCLTech as its preferred large-cap IT stock, expecting stronger revenue momentum in FY28 as recent deal wins begin translating into execution.

Equinus Securities upgraded the stock to 'add' from 'reduce', citing healthy execution on bookings, margins and contract wins. It said banking and financial services remained the key growth driver, while healthcare, life sciences and telecom continued to face client-specific challenges. The brokerage said HCLTech's data centre investment was unlikely to materially alter its capital allocation or return ratios, although the funding structure and pace of capacity commitments would remain key monitorables.

Hero lines up ₹1,000 cr more for Ather Energy

FE BUREAU
New Delhi, July 14

HERO MOTOCORP on Tuesday approved an additional investment of up to ₹1,000 crore in electric two-wheeler maker Ather Energy, reinforcing its long-term commitment to the firm. The investment will be made through a subscription to equity shares or other convertible securities to be issued by Ather on a preferential basis.

The country's largest two-wheeler maker said its committee of directors had approved

the investment as well as the execution of a binding expression of interest and other transaction documents required for the deal. The investment will be made entirely in cash and is expected to be completed within 15 days of Ather receiving the last necessary approval. Hero MotoCorp currently holds a 29.48% stake in Ather. The investment was approved after the proposed investment would depend on the pricing of the preferential issue and any subsequent issuance of securities approved by Ather's board.

Adani gains the most among top realtors

FE BUREAU
Mumbai, July 14

ADANI GROUP CHAIRMAN Gautam Adani and family saw a 73% jump in their real estate fortunes in a year which saw the residential markets struggle with most players registering a decline in valuations, according to a report released on Tuesday. Adani Properties, led by Pranav Adani and Rajesh Adani, was the biggest gainer in the top 10 of the 2026 GROHE-HURON India Real Estate 150 List, adding ₹38,000 crore to reach a valuation of ₹90,400 crore in the year ending May 29, 2026. Adani "could be building India's largest real estate business," the report stated. The Adani Group has major projects in Mumbai and Ahmedabad. The group is redeveloping Dharavi — routed as the largest slum in Asia — and executing other large projects.

DLF, the country's largest property developer led the list with a valuation of ₹1.46 lakh crore, followed by Lodha Developers (₹93,700 crore), Tata Group hospitality venture IHCL (₹93,300 crore), and Adani Properties. Prism (Oyo) was the

PECKING ORDER

India's most valuable realty firms

DLF	Value (₹ cr)	Chg (%) y-o-y
Lodha Developers	93,700	32.2
Indian Hotels Company	93,300	3.9
Adani Properties	90,400	72.5
Prism (OYO)	67,200	106.8
Phoenix Mills	63,300	13.2
Oberoi Realty	62,700	9.7

Source: GROHE-HURON India Real Estate 150

second-largest gainer in absolute terms, adding ₹34,700 crore to reach ₹67,200 crore, surging 107% in value, climbing six places to fifth and entering the top 10, the report stated. In contrast, the report said, the BSE Realty Index dropped 20% during the period.

UCAL LIMITED
(Formerly known as UCAL Fuel Systems Limited)

Regd Office: 11B/2 (S.P.) 1st Cross Road, Ambattur Industrial Estate, Chennai - 600 058. Tel. No: 044-6654 4719, E-mail: ufsi.ho@ucal.com, Website: www.ucal.com. CIN: L31900TN1985PLC012343

NOTICE OF POSTAL BALLOT

Notice is hereby given to the Members of Ucal Limited ("the Company") pursuant to the provision of Section 108 and 110 and other applicable provisions of the Companies Act 2013 as amended ("the Act") read with Rules 20 and 22 of the Companies (Management and Administration) Rules 2014 (the Rules), Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India ("SS-2") read with the guidelines prescribed by the Ministry of Corporate Affairs ("MCA") and any other applicable law, rules, circulars, notifications and regulations (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), approval of the members of the Company is being sought for the following special resolutions by way of postal ballot through remote e-voting process ("remote e-voting") only

S.No.	Description of Resolution	Type of Resolution
1	Re-Appointment of Mr. Jayakar Krishnamurthy (DIN:00018987) as Managing Director (Designated as Chairman and Managing Director) and approval of his Remuneration	Special
2	To approve increase in managerial remuneration of Mr. Adithya Srivatsa Jayakar (DIN: 08188358) Deputy Managing Director of the company	Special
3	Re-appointment of Mr. Ram Ramamurthy (DIN:06955444) as Whole Time Director and approval of his remuneration	Special
4	Re-appointment of Mr. Ramachandran Sundar (DIN: 10831047) for second term as an Independent Director of the company	Special
5	Re-appointment of Mr. Abhaya Shankar (DIN:0008378) as Non-Executive Non-Independent Director of the company	Special

In accordance with applicable laws, the Company has completed the dispatch of the Postal Ballot Notice, by electronic means only to those members whose names appeared in the Register of Members / List of Beneficial Owners and whose e-mail IDs are registered with the Company / Integrated Registry Management Services Private Limited (RTA) / Depositories as on Friday, 03rd July, 2026 ("cut-off date"). The same is also available on the website of the Company i.e. www.ucal.com, the website of stock exchanges www.bseindia.com and www.nseindia.com and on the website of NSDL www.evoting.nsdl.com.

In accordance with the provisions of the MCA Circulars, physical copy of the Notice along with the Postal Ballot form and the pre-paid business reply envelope are not sent to the members for this Postal Ballot and member can vote through e-voting.

Members whose names appeared on the Register of Members / List of Beneficial Owners as on the Cut-off date are entitled to vote on the Resolutions as set forth in the Postal Ballot Notice. The voting rights of the members shall be reckoned in proportion to the equity shares held by them as on the Cut-off date. A person who is not a member as on the cut-off date should treat the Notice for information purpose only.

In compliance with MCA circulars, the Company has provided only the remote e-voting facility to its Members, to enable them to cast their votes electronically instead of submitting the physical Postal Ballot form.

The detailed procedure and instructions for remote e-voting are enumerated in the Postal Ballot Notice. The remote e-voting shall commence on Wednesday, 15th July, 2026 [9.00 A.M (IST)] to Thursday, 13th August, 2026 [5.00 P.M (IST)]. During this period Members holding shares either in physical or electronic form as on cut-off date shall cast their vote electronically. Members are requested to accord their ASSENT (FOR) or DISSENT (AGAINST) through the remote e-voting process not later than Thursday, 13th August, 2026. Once the vote on resolution is cast by Member, the Member shall not be able to change it subsequently. The remote e-voting facility will be disabled for voting by NSDL upon expiry of the aforesaid voting period.

The Board of Directors has appointed Mr. P. Muthukumar [ACS 11218 CP No. 20333] Partner of P. Muthukumar & Associates, Company Secretaries as the Scrutinizer for conducting the postal ballot process in a fair and transparent manner.

The resolutions, if passed by the requisite majority, shall be deemed to have been passed on Thursday, 13th August, 2026 i.e. the last date of remote e-voting process. The results of voting through Postal Ballot (through remote e-voting process) along with Scrutinizer's Report will be announced on or before Monday, 17th August, 2026. The same will be displayed on the website of the Company www.ucal.com, the website of stock exchanges www.bseindia.com and www.nseindia.com and on the website of NSDL www.evoting.nsdl.com. Additionally, the results will also be placed on the notice board at the Registered Office of the Company.

Members who have not updated their e-mail addresses are requested to register the same in respect of the shares held by them in electronic form with the depository through their Depository participant and in respect of shares held in physical form by writing to Company's registrar and Share Transfer Agent i.e. Integrated Registry Management Services Private Limited, either by email einward@integratedindia.in or by post at Integrated Registry Management Services Private Limited, Kences Towers 2nd Floor, No. 1, Ramakrishna Street, North Usman Road, T. Nagar, Chennai - 600 017.

In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Members available at the download section of www.evoting.nsdl.com or call 022-4886 7000 or write an email to evoting@nsdl.com. Members are requested to carefully read all the notes set out in the Notice and in particular manner of casting vote through remote e-voting.

By Order of the Board
For Ucal Limited

S. Narayan
Company Secretary

Place : Chennai
Date : 14.07.2026

Chhatrapati Shivaji Maharaj
1st floor, Terminal 1, Chhatrapati Shivaji Maharaj International Airport, Santacruz (E), Mumbai - 400 099.

EXTENSION OF EXPRESSION OF INTEREST (EOI)
Mumbai International Airport Limited (MIAL), the concessionaire of CSMA, Mumbai is inviting accredited agencies to submit their EOI for "Civil and Infrastructure works of building & pavement in Landside and Airside of CSMA".

Interested agencies are requested to visit the website: [www.csma.mumbaiairport.com](https://csma.mumbaiairport.com) and obtain the EOI documents. EOI documents shall be available for download till 5.00 pm IST on 22nd July 2026.

Carlsberg India
Carlsberg India Limited
(Formerly Carlsberg India Private Limited)

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Telephone: +91 11 69235399. Email: cs@carlsbergindia.com
Website: <https://carlsbergindia.com/>

Notice is hereby given pursuant to Section 201 of the Companies Act, 2013 ("Act") that Carlsberg India Limited ("Company") proposes to move an application to the Central Government (Ministry of Corporate Affairs) under Section 196 read with Part I of Schedule V and other applicable provisions of the Act and the rules made thereunder, seeking approval for the appointment of Mr. Nilesh Patel (DIN: 01805278) as Managing Director of the Company for the period from May 21, 2026 to December 31, 2026, not liable to retire by rotation. The aforesaid appointment has been approved by the Board of Directors and the Members of the Company at their respective meetings held on June 19, 2026 and July 09, 2026.

Place: New Delhi
Date: 14 July 2026

For Carlsberg India Limited
Kamna Tiwari
Company Secretary & Compliance Officer
Membership No. F7849